

1

2012 BUSINESS PLAN & BUDGET MID-YEAR REPORT

The Finance and Administration Committee recommends the adoption of the recommendations contained in the following report dated September 21, 2012, from the Commissioner of Finance.

1. RECOMMENDATIONS

It is recommended that:

1. This report outlining mid-year program highlights and financial results be received.
2. Committee approve the reallocation and re-profiling of 2012 capital projects as noted in Council Attachment 4, including decreases of \$3.9 million in the 2012 tax levy and \$1.9 million in the user rate contribution to capital, and increases in development charge funding of \$4.0 million and debenture proceeds of \$1.8 million.

2. PURPOSE

This report provides a mid-year update on progress towards the objectives outlined in the 2012 Business Plan and Budget. Regular performance monitoring ensures that York Region's \$2.8 billion service mandate (operating and capital) will be delivered to taxpayers in a cost efficient and effective manner.

This report also includes a request for re-profiling and reallocation of the 2012 capital budget.

3. BACKGROUND

On January 26, 2012, Regional Council approved the 2012 Operating and Capital Business Plan and Budget. The detailed business plan identifies initiatives within a gross budget of \$2.8 billion.

4. ANALYSIS AND OPTIONS

OPERATING RESULTS

As of June 30, 2012, Regional year-to-date gross operating expenditures are 97% of the \$740.3 million mid-year budget and net operating expenditures are 95% of the \$364.4 million mid-year budget

Mid-year results are influenced by a number of factors, some of which are common to all departments and others that are specific to individual departments. To forecast quarterly spending, departments allocate budget to the months the expenditures are expected to occur.

Table 1 is a summary of net operating variances that contribute to overall under-spending of \$18.3 million at mid-year. Departmental financial results as of June 30, 2012, and forecasts for full-year spending are included in *Attachments 1 and 2*.

Table 1
Factors Contributing to Year-To-Date Results
As at June 30, 2012

Contributing Factor	Under/(Over) Estimate (\$ Millions Net)
Expense Changes	
Savings from Gapping	3.7
Transit Contractor Savings	3.7
Region-wide Occupancy Cost Savings	2.8
Source Separated Organics Program Savings	1.5
Non-Profit Housing Subsidy	1.4
Working Capital	1.4
Blue Box Program Costs	1.0
Other	1.7
Revenue Changes	
Municipal Hazardous & Special Waste Funding	1.9
Blue Box Sale of Materials & Other Revenues	1.6
Provincial Funding for Early Intervention Services and Child Programs	1.2
Transit Revenue Shortfall	(3.6)
	\$18.3

Salaries and benefits account for \$547.0 million or 33% of York Region's 2012 gross operating budget of \$1,617 million

Many factors can result in savings in salary and benefit dollars from plan, including the time required to recruit for new positions, employees on leave, attrition, and vacant positions undergoing a job re-evaluation process prior to posting. Gapping contributes \$3.7 million of the year-to-date savings, surpassing the mid-year target of \$2.2 million and trending to exceed the annual target of \$4.4 million.

Transit revenue and expenditures are below forecast

A major factor contributing to the current results was a transit strike by three major York Region Transit contractors. Savings were realized in reduced contract costs and operating expenditures. Revenues were also negatively affected both during and after the strike.

In order to recover previous ridership, two months of free transit was offered to riders once the strike was over. The reduced revenue from the free transit period was covered through savings realized during the strike. Ridership and fare revenues, as of the end of August, while trending very positively, have not quite returned to pre-strike levels.

Regional occupancy costs are below forecast at mid-year

Occupancy costs are less than expected for the following reasons:

- Hydro and gas payments for new facilities were over-estimated
- Facility repairs and maintenance activities are trending below the mid-year forecasts, but are expected to be on target by year-end
- The contract renewal for Regional security services was negotiated for a better rate than forecast
- Property tax payments have been reduced due to an adjustment of taxes for the South Services Centre.

Source Separated Organics program below forecast at mid-year

The Source Separated Organics program is below budget as a result of 13,531 tonnes of waste being sent to Orgaworld at \$123 per tonne versus WeCare at \$159 per tonne. In addition, approximately 4,389 tonnes of unprocessed waste were sent to lower cost landfill or incineration due to processing constraints at the Orgaworld facility.

Housing subsidy costs are below budget

Subsidies paid to Non-Profit Housing providers are trending lower than forecast primarily due to Housing Provider Revenues (mainly tenant rents) being more than estimated and/or operating costs being lower than estimated.

Investment income exceeding borrowing costs at mid-year

The positive variance for working capital has resulted primarily from funds held in deferred revenue accounts and from the pre-funding of capital projects.

Blue Box program costs and commodity pricing are better than expected at mid-year

Blue Box program expenditures and revenues are trending favourably by \$1.0 million and \$1.6 million respectively, primarily due to three factors:

- Fees for “over-compaction” in the Miller Contract were not required because compaction was within the contractual limits
- Advertising expenditures were lower than budgeted because blue box advertising is planned for the fall
- Favourable commodity pricing for Blue Box materials, with the price for a basket of goods currently at \$217 per tonne versus the \$90 per tonne estimated in the 2012 budget.

Municipal Hazardous & Special Waste Funding exceeded budget expectations

Additional funding relating to 2011 activities for Municipal Hazardous & Special Waste was received in the first half of 2012. Due to Stewardship Ontario approval delays and difficulties estimating the amount of funding to be received, it was decided not to accrue the 2011 funding at year end.

Additional funding for Early Intervention Services and Childcare programs

New Provincial funding to support fee subsidies and increase access to licensed spaces will allow families on the current waitlist to obtain affordable licensed child care. These programs will be implemented during the latter part of 2012, with all funds expected to be spent by year-end.

Hedging arrangements mitigate the effect of fuel price volatility for 2012

According to the Ontario Ministry of Energy, diesel fuel prices in Southern Ontario averaged 127.9 cents per litre in the first half of 2012. Gasoline prices were slightly lower, averaging 126.5 cents per litre over the same period. Net of eligible tax adjustments and not including bulk purchase and other discounts, this equates to an average cost to the Region of 112.6 cents per litre for diesel and 111.4 cents per litre for gasoline.

In May 2012, the Region secured fuel hedging terms that fixed the tax-adjusted price of fuel at 105.0 cents per litre for about 75% of expected monthly fuel consumption for the second half of 2012.

The Region budgeted \$1.00 per litre in the departmental budgets, plus an additional \$0.10 per litre corporate fuel contingency. Assuming average prices remain at or below those observed in the first half of the year, staff expect the hedge to keep fuel costs within the overall budget in 2012.

Departments are currently forecasting year-end spending at 98% of budget, resulting in estimated under-spending of \$13.3 million

Table 2 identifies the key factors expected to contribute to the projected year-end savings.

Table 2
Key Factors Contributing to the 2012 Year-end Forecast

Contributing Factor	Under/(Over) Estimate (\$ Millions Net)
Expense Changes	
Transit Contractor Savings	5.7
Savings from Gapping	3.8
Source Separated Organics Program Savings	1.9
Non-Profit Housing Subsidy	1.8
Region-wide Occupancy Cost Savings	0.9
vivaNext Construction Mitigation	(2.8)
Revenue Changes	
Blue Box Sale of Materials & Other Revenues	3.1
Municipal Hazardous & Special Waste Funding	2.5
Public Health Provincial Funding	1.9
Transit Ridership Shortfall	(5.5)
Forecast Variance	\$13.3

Water and Wastewater programs are user rate funded and do not affect the municipal tax levy

Water and wastewater expenditures are funded through rates established by Council, with any surplus or deficit being drawn from the Water/Wastewater Reserve. As of mid-year, Water/Wastewater operating programs are trending over budget by \$0.4 million. Table 3 provides details.

Table 3
Factors Contributing to the 2012 Mid-Year Results
in the Water and Wastewater Program
Favourable / (Unfavourable) Estimate (\$ Millions)

Contributing Factor	Water	Wastewater
Expense Changes		
Debt Repayment	(10.8)	(9.2)
Contribution to Capital Replacement	(1.1)	0.2
Purchased Water from Peel and Toronto	3.6	
Wastewater Treatment Costs		2.9
Operation Costs	0.4	1.0
Contribution to Non-Growth Capital	4.7	2.5
Revenue Changes		
Municipal Revenues	(3.5)	(4.9)
York Water System Recoveries	0.1	
Duffin Creek Costs		(0.2)
DC Recoveries on Debt	9.9	4.0
Year-to-Date Variance	3.3	(3.7)

Operating cost savings are offset by reduced local municipal revenue. The variance for debt principal and interest payments is a result of timing differences between planned and actual payments in the first six months of the year. These payments should reconcile by year-end.

By the end of 2012, it is expected that actual expenditures will be in line with the budget and, as a result of the hot, dry weather in July, purchased water from Toronto and Peel will be over budget, with an offsetting increase in local municipal revenue.

CAPITAL RESULTS

At June 30, 2012, Regional capital expenditures are 87% of the mid-year budget

Capital expenditures at mid-year are \$352.8 million, 87% of the planned expenditures of \$403.7 million. The \$50.9 million in under-spending is due to delays in starting projects, deferral of projects to later in the year or to future years, and cost savings. Delays in capital projects occurred as a result of longer-than-expected environmental assessment approvals, the need for co-ordination with third parties, delays in approvals from other jurisdictions, and delays in property acquisitions.

Table 4 summarizes the factors that have contributed to year-to-date under-spending. Further details of mid-year departmental financial results and year-end forecasts are provided in *Council Attachment 3*.

Table 4
Capital Results
as at June 30, 2012 (\$ Millions)

Department/Service	Under/(Over) Expenditures \$ Millions Net	Expended %
York Region Transit	(1.7)	130
Traffic Management & Intelligent Transportation Systems	(0.4)	120
Rapid Transit Co	(17.5)	118
Roads	(1.4)	104
Water Services	11.3	85
Waste Management	4.1	72
Wastewater Services	40.7	71
Housing Services	5.8	59
Information Technology Services	2.2	58
Property Services	2.2	40
Police Services	5.2	42
Other – EMS, Long Term Care, Public Health Services, Forestry & Court Services	0.4	82
	50.9	87

Departments are currently forecasting year-end capital expenditures of 77% of the capital budget

Capital expenditures are forecasted to be \$916 million at year end, which is 77% of the \$1,185 million budget.

Re-profiling and reallocation of certain 2012 capital projects is requested

Capital spending so far in 2012 is proceeding at higher levels than in previous years. In-year approval of some reallocations and re-profiling of the capital budget would help improve the proportion of the approved budget that departments are able to deliver.

These in-year changes consist of projects where:

- Spending expected to occur in 2011 when the 2012 budget was prepared is actually taking place in 2012
- Progress is faster than expected on a project, meaning that spending is above budget and an offset needs to be found to stay in budget
- Spending is below the 2012 budget plan, creating room for other high priority capital projects
- Costs are higher than expected, creating the need to find an offset to stay within the department's overall budget
- Emergency projects that were not anticipated in the 2012 budget.

The recommended re-profiling and reallocations detailed in Council Attachment 4 do not change total 2012 budgeted capital expenditures

Departments requested budget increases at mid-year of \$38.1 million. Of this amount, \$21.9 million related to approved expenditures that were anticipated to be spent in 2011 when the 2012 budget was prepared, but were not spent until 2012.

Departments were able to offset about \$22.0 million of the additional \$38.1 million in budget increases with reductions to other projects. Increased Capital Spending Authority (CSA) for the remaining \$16.1 million will need to be built into the 2013 Budget.

The mid-year re-profiling and reallocation will decrease the 2012 tax levy requirement by \$3.9 million and user rates by \$1.9 million, and increase development charge funding by \$4.0 million. In part, this shift has occurred as revised percentages for development charge funding were used in accordance with the 2012 DC Background Study. Several projects now have a higher DC funding share than originally budgeted. Additional debenture financing of \$1.8 million is also required, which can be accommodated within the Region's Annual Repayment Limit.

Link to Key Council-approved Plans

This report is consistent with the 2011 to 2015 Strategic Plan Objective to practice sound fiscal management.

5. FINANCIAL IMPLICATIONS

As of June 30, 2011, 95% of the year-to-date net operating budget has been expended, representing 42% of the total annual net operating budget. Departments are currently forecasting that net expenditures will be 98% of budget at year-end.

As of June 30, 2012, 87% of the year-to-date capital budget has been expended, representing 30% of the 2012 capital budget. The current forecast is that capital expenditures will be 77% of budget at year-end.

Re-profiling and reallocation of the 2012 capital budget as outlined in *Council Attachment 4* will result in no increase in total 2012 budgeted capital expenditures and an increase in 2012 Capital Spending Authority of \$16.1 million. As well, these adjustments result in decreased contributions to capital of \$3.9 million from the 2012 tax levy and \$1.9 million from user rates. Increased development charge reserve funding of \$4.0 million and debenture proceeds of \$1.8 million are also required.

6. LOCAL MUNICIPAL IMPACT

The 2012 Mid-Year Report summarizes York Region's progress with respect to the services and capital projects approved in the 2012 Budget.

7. CONCLUSION

As of June 30, total net expenditures for Regional operations are 95% of target. Year-end projections indicate that total net expenditures will be 98% of budget, approximately \$13.3 million under budget.

As of June 30, gross capital expenditures were \$352.8 million, which is 87% of the year-to-date capital budget of \$403.7 million. The year-end forecast for gross capital expenditures is \$916 million, 77% of the capital budget.

Summaries of the operating and capital financial results have been appended to this report.

For more information on this report, please contact Kelly Strueby, Director, Office of the Budget, at Ext 1611.

The Senior Management Group has reviewed this report.

(The four attachments referred to in this clause are attached to this report.)

**2012 Business Plan and Budget
Operating Progress Report as at June 30, 2012**

COUNCIL ATTACHMENT 1

(in \$000's)	Gross Expenditure				Net Expenditure			
	Budget YTD	Actual YTD	\$ Difference	% Expended	Budget YTD	Actual YTD	\$ Difference	% Expended
Transportation & Community Planning								
York Region Transit/Viva	87,064	82,604	4,460	95%	48,805	47,910	895	98%
Contribution to Capital	3,600	3,600	-	100%	3,600	3,600	-	100%
Roads	29,061	29,406	(345)	101%	21,269	21,770	(500)	102%
Contribution to Capital	15,095	15,095	0	100%	15,095	15,095	0	100%
Traffic Management & ITS	6,616	5,059	1,557	76%	6,070	4,420	1,650	73%
Contribution to Capital	1,336	1,336	(0)	100%	1,336	1,336	(0)	100%
Sub Total	142,771	137,100	5,671	96%	96,175	94,130	2,045	98%
Environmental Services								
Waste Management	28,591	25,583	3,008	89%	19,784	13,313	6,472	67%
Water and Wastewater Services	177,067	182,878	(5,811)	103%	(2)	(4)	2	-
Natural Heritage & Forestry	3,035	2,558	477	84%	2,755	2,322	433	84%
Contribution to Capital	-	-	-	-	-	-	-	-
Sub Total	208,693	211,019	(2,326)	101%	22,538	15,630	6,907	69%
Community & Health Services								
Employment & Financial Support	44,457	42,334	2,123	95%	11,683	11,687	(4)	100%
Family and Children's Services	34,106	33,251	855	97%	9,555	7,863	1,692	82%
Housing Services	34,892	30,684	4,208	88%	22,441	20,655	1,786	92%
Long Term Care	20,388	18,943	1,445	93%	8,450	8,431	19	100%
Public Health	31,388	30,085	1,303	96%	9,627	8,916	711	93%
Emergency Medical Services	27,752	27,473	278	99%	14,164	13,962	201	99%
Contribution to Capital	1,627	1,627	-	100%	1,627	1,627	-	100%
Strategic Service Integration & Policy	7,486	6,200	1,286	83%	6,420	5,139	1,281	80%
Sub Total	202,096	190,597	11,498	94%	83,967	78,280	5,686	93%
Corporate Management								
Office of the C.A.O.	6,398	5,769	629	90%	6,046	5,577	469	92%
Finance	6,221	5,249	972	84%	5,336	4,476	860	84%
IT Services	9,937	8,596	1,341	87%	9,088	8,591	497	95%
Property Services	9,680	7,259	2,421	75%	9,409	7,048	2,361	75%
Contribution to Capital	122	122	-	-	122	-	122	-
Legal Services	1,674	1,443	231	86%	1,499	1,286	212	86%
Clerk's Office	1,490	1,067	423	72%	1,488	1,062	426	71%
Human Resource Services	3,690	3,519	170	95%	3,685	3,505	180	95%
Allocated to Direct Service Departments	(24,738)	(24,978)	239	101%	(24,738)	(24,978)	239	-
Sub Total	14,473	7,925	6,549	55%	11,935	6,567	5,368	55%
Chair & Council	990	869	122	88%	-	0	(0)	-
Financial Items-Asset Replacement	-	-	-	-	-	-	-	-
Financial/Administrative Items	(431)	3,945	(4,376)	-915%	(3,122)	1,544	(4,666)	-
Total Regional Operating Programs	568,592	551,455	17,137	97%	211,492	196,152	15,340	93%
Court Services	5,184	4,856	327	94%	(164)	(688)	524	-
Boards and Authorities								
Conservation Authorities	4,143	4,143	-	100%	4,143	4,143	-	100%
GO Transit	1,250	-	1,250	-	-	-	-	-
Hospital Capital Funding	-	-	-	-	-	-	-	-
Property Assessment (MPAC)	8,200	8,210	(10)	100%	8,200	8,210	(10)	100%
Sub Total	13,593	12,353	1,240	91%	12,343	12,353	(10)	100%
GTA Pooling	6,600	6,611	(11)	100%	6,600	6,611	(11)	100%
York Region Rapid Transit Corporation	6,637	5,709	928	86%	4,267	3,339	929	78%
York Regional Police								
Contribution to Capital	136,592	135,681	911	99%	126,736	125,243	1,493	99%
Contribution to Capital	3,100	3,100	(0)	100%	3,100	3,100	(0)	100%
Sub Total	139,692	138,781	910	99%	129,836	128,343	1,493	99%
TOTAL OPERATING BUDGET	740,297	719,765	20,532	97%	364,374	346,109	18,265	95%
% of Budget Utilized		97%				95%		

2012 Business Plan and Budget

Operating Progress Report Year-end Forecast

COUNCIL ATTACHMENT 2

(in \$000's)	Gross Expenditure				Net Expenditure			
	Annual Budget	Year End Forecast	\$ Difference	% Expended	Annual Budget	Year End Forecast	\$ Difference	% Expended
Transportation & Community Planning								
York Region Transit/Viva	179,562	178,900	662	100%	101,788	106,600	(4,812)	105%
Contribution to Capital	7,200	7,200	-	100%	7,200	7,200	-	100%
Roads	59,656	58,268	1,388	98%	44,073	42,768	1,305	97%
Contribution to Capital	30,190	30,190	-	100%	30,190	30,190	-	100%
Community Planning	1,196		1,196		896	-	896	
Traffic Management & ITS	12,840	15,300	(2,460)	119%	11,748	14,000	(2,252)	119%
Contribution to Capital	2,672		2,672	-	2,672	-	2,672	-
Sub Total	293,316	289,858	3,458	99%	198,567	200,758	(2,191)	101%
Environmental Services								
Waste Management	59,688	57,960	1,728	97%	41,772	37,809	3,963	91%
Water and Wastewater Services	378,850	378,850	0	100%	2	2	0	95%
Natural Heritage & Forestry	4,782	4,494	288	94%	4,086	3,921	165	96%
Contribution to Capital	1,535	1,535	-	100%	1,535	1,535	-	100%
Sub Total	444,855	442,839	2,016	100%	47,395	43,267	4,129	91%
Community & Health Services								
Employment & Financial Support	88,914	86,416	2,498	97%	23,367	23,367	-	100%
Family and Children's Services	68,637	69,414	(777)	101%	19,109	18,804	305	98%
Housing Services	68,554	66,024	2,530	96%	44,893	41,918	2,975	93%
Long Term Care	41,124	40,844	280	99%	17,247	17,247	-	100%
Public Health	62,869	62,516	353	99%	19,290	17,243	2,047	89%
Emergency Medical Services	56,867	57,697	(829)	101%	29,692	29,614	78	100%
Contribution to Capital	3,254	3,254	-	100%	3,254	3,254	-	100%
Strategic Service Integration & Policy	14,981	14,809	172	99%	12,840	12,793	47	100%
Sub Total	405,200	400,974	4,227	99%	169,692	164,240	5,452	97%
Corporate Management								
Office of the C.A.O.	12,796	12,080	716	94%	12,093	11,652	441	96%
Finance	12,442	11,447	995	92%	10,672	9,677	995	91%
IT Services	19,933	19,933	-	100%	18,175	18,175	-	100%
Property Services	19,439	18,260	1,179	94%	18,897	18,016	881	95%
Contribution to Capital	244		244	-	244		-	100%
Legal Services	3,320	3,320	-	100%	2,970	2,970	-	100%
Clerk's Office	2,981	2,700	281	91%	2,977	2,694	283	91%
Human Resource Services	7,390	7,010	380	95%	7,380	7,010	370	95%
Allocated to Direct Service Departments	(49,477)	(49,477)	-	100%	(49,477)	(49,477)	-	-
Sub Total	29,066	25,272	3,794	87%	23,929	20,960	2,969	88%
Chair & Council	2,020	2,020	-	100%	2,020	2,020	-	100%
Financial Items-Asset Replacement	64,530	64,530	-	100%	49,830	49,830	-	100%
Financial/Administrative Items	17,737	17,737	-	100%	12,916	12,916	-	100%
Total Regional Operating Programs	1,256,725	1,243,230	13,495	99%	504,351	493,991	10,359	98%
Court Services	12,549	12,374	175	99%	1,854	1,679	175	91%
Boards and Authorities								
Conservation Authorities	6,159	5,935	224	96%	6,159	5,935	224	96%
GO Transit	2,500	2,500	-	100%	-	-	-	-
Hospital Capital Funding	13,071	13,071	-	100%	13,071	13,071	-	100%
Property Assessment (MPAC)	16,400	16,400	-	100%	16,400	16,400	-	100%
Sub Total	38,130	37,906	224	99%	35,630	35,406	224	99%
GTA Pooling	13,200	13,200	-	100%	13,200	13,200	-	100%
York Region Rapid Transit Corporation	18,335	18,226	109	99%	11,759	11,648	111	99%
York Regional Police								
Contribution to Capital	273,184	271,384	1,800	99%	253,472	251,072	2,400	99%
Contribution to Capital	6,200	6,200	-	100%	6,200	6,200	-	100%
Sub Total	279,384	277,584	1,800	99%	259,672	257,272	2,400	99%
TOTAL BUDGET	1,618,323	1,602,520	15,803	99%	826,465	813,196	13,269	98%
% of Budget Utilized		99%				98%		

2012 Business Plan and Budget Capital Progress Report as at June 30, 2012

(in \$000's)	Year to Date (YTD) ending June 30, 2012				Year Ending (YE) December 31, 2012			
	Budget	Actual	Variance	Expended	Budget	Forecast	Variance	Forecast
	YTD	YTD	YTD	YTD %	YE	YE	YE	Expended YE %
Transportation Services								
York Region Transit	5,470	7,137	(1,667)	130%	29,833	14,930	14,903	50%
Rapid Transit	96,492	113,988	(17,496)	118%	332,203	254,822	77,381	77%
Traffic Management & Intelligent Transportation Systems	2,163	2,606	(443)	120%	15,247	11,674	3,573	77%
Roads	35,095	36,518	(1,423)	104%	132,886	122,997	9,889	93%
Sub Total	139,220	160,249	(21,029)	115%	510,169	404,423	105,746	79%
Environmental Services								
Water Services	74,601	63,264	11,337	85%	200,031	159,137	40,894	80%
Wastewater Services	141,278	100,561	40,717	71%	297,016	258,278	38,738	87%
Waste Management	14,723	10,580	4,143	72%	40,013	29,334	10,679	73%
Natural Heritage & Forestry	477	350	127	73%	2,535	1,735	800	68%
Sub Total	231,079	174,755	56,324	76%	539,595	448,484	91,111	83%
Community and Health Services								
Emergency Medical Services	1,069	825	244	77%	16,294	9,643	6,651	59%
Long Term Care Services	245	418	(173)	171%	4,266	2,646	1,620	62%
Public Health	205	39	166	19%	1,580	741	839	47%
Housing Services	14,099	8,257	5,842	59%	47,254	15,720	31,534	33%
Sub Total	15,618	9,539	6,079	61%	69,394	28,750	40,644	41%
Administrative Support								
Information Technology Services	5,234	3,057	2,177	58%	18,851	14,502	4,349	77%
Property Services	3,648	1,442	2,206	40%	29,121	6,416	22,705	22%
Sub Total	8,882	4,499	4,383	51%	47,972	20,918	27,054	44%
Court Services								
	-	-	-	-	-	-	-	-
Total Regional Programs	394,799	349,042	45,757	88%	1,167,130	902,575	264,555	77%
York Regional Police	8,948	3,792	5,156	42%	17,896	13,424	4,472	75%
TOTAL BUDGET	403,747	352,834	50,913	87%	1,185,026	915,999	269,027	77%

Re-profiling and Reallocation of 2012 Capital Projects Based on 2012 New DC Rates

(In \$000's)		2012 Budget			Funding Source Adjustments						
Project Number	Project Name	Budget	Adjustment	Adjusted Budget	Current Tax Levy	Non DC Reserves	Development Charges	Grants & Subsidies / User Rates	Debtenture Proceeds	CSA Increase (Decrease)	From 2011 (Y/N)
York Region Transit											
81580	Transit Vehicle Garages South West	-	350	350	-	-	21	329	-	350	Y
82150	Bus Loops & Stops - Expansion	4,932	(350)	4,582	-	-	152	(502)	-	-	
82190	Bus Loops & Stops - Replacement	1,877	(700)	1,177	(700)	-	-	-	-	-	
82770	Support Vehicles	-	306	306	-	-	-	306	-	306	Y
82780	Bus Repainting	570	260	830	173	-	-	87	-	260	Y
84311	Mobility Plus Buses Expansion 2011	-	403	403	-	-	34	369	-	403	Y
84312	Mobility Plus Buses Expansion -2012/2013	900	(900)	-	-	-	(54)	(846)	-	(900)	
84411	Mobility Plus Buses Replacement - 2011	-	1,207	1,207	805	-	-	402	-	1,207	Y
84412	Mobility Plus Buses Replacement - 2012	3,000	(850)	2,150	(567)	-	-	(283)	-	(850)	
84510	Conventional Bus Expansion	-	191	191	-	-	12	179	-	191	Y
86102	Viva Buses Refresh	3,915	(617)	3,298	(411)	-	-	(206)	-	(617)	
86109	Operations and Maintenance (O&M) Facility Leasehold Improvement	150	700	850	700	-	-	-	-	700	Y
Sub-total		15,344	-	15,344	-	-	165	(165)	-	1,050	-
Roads and Traffic Management & Intelligent Transportation Systems											
39920	Property Acquisition for Future Capital Projects	500	(450)	50	(145)	-	(305)	-	-	-	
39930	Bridge & Culvert Rehabilitation	3,845	(1,800)	2,045	(2,414)	-	614	-	-	-	
39980	Various Road Improvements	2,575	(775)	1,800	(1,315)	-	540	-	-	(775)	
80104	Keele Street and Lloydtown/Aurora Rd (Class EA)	265	(125)	140	(13)	-	(113)	-	-	(125)	
80105	Pavement Marking Program	-	1,800	1,800	1,260	-	540	-	-	1,800	Y
80107	Nobleton Area Ancillary Facility (Pre Construction)	285	(285)	-	(94)	-	(191)	-	-	(285)	
80180	King Road - Urbanization from Dufferin St to 1 km west	1,600	(1,600)	-	(160)	-	(1,440)	-	-	-	
80190	Block 18 - Intersection Improvements	1,300	(1,300)	-	(130)	-	(1,170)	-	-	-	
80270	York Durham Line and Durham Road 5	580	(455)	125	(46)	-	(410)	-	-	-	
80660	Ninth Line - N of Major Mackenzie dr to Stouffville Main St	1,513	(713)	800	(71)	-	(642)	-	-	(713)	
80720	Markham Bypass - Major Mackenzie Dr to Hwy 48	1,525	(373)	1,152	(37)	-	(336)	-	-	(373)	
81361	Hwy 427 - Zen Monitor	-	70	70	7	-	63	-	-	70	N
81510	Keele St and 15th Sideroad	200	(24)	176	(2)	-	(22)	-	-	-	
81810	Hwy 50 - Hwy 7 to Rutherford Rd	3,565	6,918	10,483	692	-	6,226	-	-	-	Y
81890	Central Patrol Yard	270	(270)	-	(270)	-	-	-	-	(270)	
82680	Hwy 404 Crossing north of Hwy 7	1,100	(100)	1,000	(10)	-	(90)	-	-	-	
82690	Vaughan Metropolitan Centre-Hwy 400/Hwy 7 Interchange (Pre-Construction)	230	50	280	5	-	45	-	-	50	Y
83020	King Rd - Hwy 27 to Hwy 400 (Class EA)	421	(221)	200	(22)	-	(199)	-	-	(221)	
83850	Highway 50 and Albion-Vaughan Road/Mayfield (Pre-Construction)	180	(135)	45	(14)	-	(122)	-	-	(135)	
83870	Ninth Line and Elgin Mills Rd	15	35	50	4	-	32	-	-	-	Y
83880	Ninth Line ns Major Mackenzie Dr	-	4,075	4,075	408	-	3,668	-	-	-	Y
83890	Hwy 50 - Rutherford Rd to Major Mackenzie Dr	200	(200)	-	(60)	-	(140)	-	-	-	
83910	Road Asset Management	1,267	(600)	667	(600)	-	-	-	-	-	
84180	Leslie St - Wellington St to St. John's (Design/Property)	304	(74)	230	(7)	-	(67)	-	-	-	
84190	Leslie St - St John's Sdrd to Mulock Dr (Class EA)	-	20	20	2	-	18	-	-	-	N
84190	Leslie St - St John's Sdrd to Mulock Dr (Design/Property)	319	(89)	230	(9)	-	(80)	-	-	(89)	
84860	Bathurst St and Hwy 9	50	150	200	15	-	135	-	-	-	Y
85110	Teston Rd from Dufferin St to Keele St	200	(175)	25	(58)	-	(118)	-	-	(175)	
85120	Donald Cousens Parkway from Hwy 407 to Box Grove By-Pass	15,000	(1,350)	13,650	(135)	-	(1,215)	-	-	-	
85560	Rutherford Rd - Keele St to Dufferin St (Class EA)	145	(75)	70	(8)	-	(68)	-	-	(75)	
85570	Rutherford Rd - Jane St to Keele St (Class EA)	130	(65)	65	(7)	-	(59)	-	-	-	
85581	Rutherford Rd - Dufferin St to Bathurst St (Construction)	-	200	200	20	-	180	-	-	200	N
85620	2nd Concession - Green Lane to Doane Rd (Pre-Construction)	2,960	(300)	2,660	(30)	-	(270)	-	-	-	
85640	King Rd - Hwy 27 to E of Greenside Dr	100	(100)	-	(10)	-	(90)	-	-	(100)	
85650	Major Mackenzie Dr - CPR to Hwy 27 (Design/Property)	990	(370)	620	(116)	-	(254)	-	-	(370)	
85690	Stouffville Rd - Warden Ave to Kennedy Rd	6,604	(104)	6,500	(10)	-	(94)	-	-	(104)	
85700	Stouffville Rd - Kennedy Rd to McCowan Rd	3,044	(363)	2,681	(36)	-	(327)	-	-	(363)	
85720	Jane St and Major Mackenzie Dr (Pre-Construction)	55	(55)	-	(6)	-	(50)	-	-	(55)	

Re-profiling and Reallocation of 2012 Capital Projects Based on 2012 New DC Rates

(In \$000's)		2012 Budget			Funding Source Adjustments						
Project Number	Project Name	Budget	Adjustment	Adjusted Budget	Current Tax Levy	Non DC Reserves	Development Charges	Grants & Subsidies / User Rates	Debt Proceeds	CSA Increase (Decrease)	From 2011 (Y/N)
85730	Jane St and Rutherford Rd (Pre-Construction)	55	(30)	25	(3)	-	(27)	-	-	-	
85781	Ninth Line & Stouffville Rd Jog Elimination (Construction)	180	170	350	3	-	167	-	-	170	N
85810	Arterial Corridor Transportation Studies	999	(650)	349	(75)	-	(575)	-	-	(650)	
86810	York Durham Line - 475m south of 14th Ave to Hwy 7	501	(301)	200	(30)	-	(271)	-	-	-	
86900	Keele St at 17th Sdrd (Pre-Construction)	235	5	240	1	-	5	-	-	-	Y
86920	Keele St and King/Vaughan Road (Pre-Construction)	244	(49)	195	(5)	-	(44)	-	-	(49)	
86930	Jane St and King/Vaughan Road (Pre-Construction)	181	(21)	160	(2)	-	(19)	-	-	(21)	
94200	Ninth Line - Hwy 407 to the Markham Bypass	678	1,305	1,983	(5)	-	1,310	-	-	-	N
96020	Bathurst St - Green Lane West to Yonge St	1,100	2,100	3,200	(10)	-	2,110	-	-	1,100	N
96770	Keele St - Steeles Ave to Hwy 7 (Pre-Construction)	1,050	(550)	500	(55)	-	(495)	-	-	(550)	
97010	Bloomington Rd - Yonge St to Bayview Ave (Construction)	-	314	314	31	-	283	-	-	-	N
97080	Bloomington Rd - Bayview Ave to Hwy 404	3,275	(973)	2,302	(97)	-	(876)	-	-	(973)	
97120	Stouffville Rd - Hwy 404 to Warden Ave	3,552	(872)	2,680	(87)	-	(785)	-	-	(872)	
98180	Hwy 7 - Verclaire Gate to Sciberras Rd (Pre-Construction)	612	(312)	300	(31)	-	(281)	-	-	(312)	
98181	Hwy 7 - Verclaire Gate to Sciberras Rd	491	(491)	-	(49)	-	(442)	-	-	(491)	
99210	Bayview Ave - Bloomington Rd to Wellington St (Class EA)	225	(165)	60	(17)	-	(149)	-	-	(165)	
99530	Bloomington Rd - Yonge St to Bathurst St	8,451	(472)	7,979	(47)	-	(425)	-	-	(472)	
99540	Langstaff Rd - Dufferin St to Keele St (Class EA)	-	220	220	22	-	198	-	-	-	N
Sub-total		73,166	-	73,166	(3,879)	-	3,879	-	-	(5,393)	-

Water											
70120	Orchard Heights PS Upgrade	3,526	(2,485)	1,041	-	-	-	-	(2,485)	(4,680)	
72170	Georgina Water Supply (GWS)-Keswick North Elevated Tank (ET) and Connecting Watermain to Woodbine Ave	4,242	2,091	6,333	-	-	-	-	2,091	2,091	Y
72500	ISF Georgina Water Supply (GWS) Georgina Water Treatment Plant (WTP) Phase 2	614	634	1,248	-	-	-	-	634	634	Y
72510	York Water System Security	250	(250)	-	-	-	-	(250)	-	(250)	
73140	Nobleton ET & WM	-	507	507	-	-	-	-	507	507	N
73170	King City Additional Water Supply WM	377	278	655	-	-	-	-	278	278	N
73210	King City ET & WM	-	265	265	-	-	-	-	265	265	N
73890	Source Water Protection	2,085	(1,191)	894	-	(1,191)	-	-	-	-	
73920	Capital Delivery Process Improvements	240	61	301	-	-	-	61	-	61	N
75450	Glenway Reservoir	7,757	(2,007)	5,750	-	-	-	-	(2,007)	(2,319)	*
76290	Bathurst WM Elgin to Jefferson	227	487	714	-	-	-	-	487	487	N
78180	Ballantrae Well #3	2,415	230	2,645	-	-	-	-	230	230	Y
78500	Water General - EI08005	180	265	445	-	-	-	265	-	265	Y
78512+C	Pumping Water / Upgrades	6,107	(3,999)	2,108	-	(3,999)	-	-	-	-	
78514+C	Storage Elevated Tank / Repainting	2,509	(1,552)	957	-	(1,476)	-	(76)	-	-	
78581	Water Asset Management	2,052	(323)	1,729	-	(323)	-	-	-	-	
78519C	Transmission Main	159	6,989	7,148	-	6,989	-	-	-	6,989	N
Sub-total		32,740	-	32,740	-	-	-	-	-	4,558	-

Wastewater											
70340	Aurora Sewage Equalization Tank	-	32	32	-	-	-	-	32	32	N
72360	Duffin Creek Water Pollution Control Plant (WPCP) Outfall / Effluent Strategy	510	179	689	-	-	-	-	179	179	N
73050	Nobleton WPCP, PS, Forcemain	-	214	214	-	-	-	-	214	214	Y
75570	Existing Odour Control Facility (OCF) Modification Work	9,393	(8,594)	799	-	(5,382)	-	(3,212)	-	-	**
76050	YDSS Interceptor Sewer (Lower Leslie/19th Ave.)	15	(15)	-	-	-	-	-	(15)	(15)	
77090	York Durham Sewage System (YDSS) Langstaff Trunk	105	436	541	-	-	-	-	436	436	N
77470	Kleinburg Water Pollution Control Plant (WPCP) Expansion/Extension of YDSS	300	904	1,204	-	-	-	-	904	904	Y
78520	Wastewater General	5,920	5,382	11,302	-	5,382	-	-	-	5,382	Y
78531	Pumping Wastewater	5,898	(2,234)	3,664	-	-	-	(2,234)	-	-	
78533	Wastewater Treatment	899	1,041	1,940	-	-	-	1,041	-	1,041	Y
78534	Meter Chamber WW	394	(361)	33	-	-	-	(361)	-	-	
78536	Trunk Sewer	2,870	3,451	6,321	-	-	-	3,451	-	3,451	N
78573	Tech Integration WW	500	(100)	400	-	-	-	(100)	-	-	
78574	Tech Development/Improv	600	(150)	450	-	-	-	(150)	-	-	
78582	Wastewater Asset Mgt	665	(135)	530	-	-	-	(135)	-	-	
78584	Duffin Creek Asset Mgt	250	(50)	200	-	-	-	(50)	-	-	
Sub-total		28,319	-	28,319	-	-	-	(1,750)	1,750	11,624	-

Re-profiling and Reallocation of 2012 Capital Projects Based on 2012 New DC Rates

(In \$000's)		2012 Budget			Funding Source Adjustments						
Project Number	Project Name	Budget	Adjustment	Adjusted Budget	Current Tax Levy	Non DC Reserves	Development Charges	Grants & Subsidies / User Rates	Debt Proceeds	CSA Increase (Decrease)	From 2011 (Y/N)
Emergency Medical Services											
54390	Keswick Station	300	405	705	-	405	-	-	-	405	Y
54520	EMS Vehicles - Replacement	2,864	300	3,164	-	300	-	-	-	300	Y
54630	Multi-Patient Ambulance	1,000	(705)	295	-	(705)	-	-	-	-	-
Sub-total		4,164	-	4,164	-	-	-	-	-	705	-
Long Term Care											
55244	Operational Equipment	165	322	487	-	322	-	-	-	322	Y
55245	Resident Beds and lifts	203	122	325	-	122	-	-	-	122	Y
59425	Newmarket Health Centre Parking/Maple Health	350	50	400	-	50	-	-	-	50	Y
59450	Adult Day Centre Expansion	500	(494)	6	-	(494)	-	-	-	(494)	-
Sub-total		1,218	-	1,218	-	-	-	-	-	-	-
Housing											
67912	Vaughan Civic Centre (84 units)	1,000	1,500	2,500	-	1,500	-	-	-	1,500	Y
67915	Dew Street	500	500	1,000	-	500	-	-	-	500	Y
67921	Lakeside Residence	5,000	(2,000)	3,000	-	(2,000)	-	-	-	-	-
Sub-total		6,500	-	6,500	-	-	-	-	-	2,000	-
Information Technology Services											
16660	Enterprise Architecture	400	1,100	1,500	-	1,100	-	-	-	1,100	N
16755	ERP Business Systems	709	116	825	-	116	-	-	-	116	N
16816	Customer Relationship Management (CRM) Solutions	2,729	(1,509)	1,221	-	(1,509)	-	-	-	-	-
16896	IT Equipment - 5YR Life - (Data Centre Equip)	1,305	293	1,597	-	293	-	-	-	293	Y
Sub-total		5,143	-	5,143	-	-	-	-	-	1,509	-
Property Services											
14702	Energy Retrofits - Various Existing Buildings	271	127	398	-	127	-	-	-	127	Y
14703	Corporate Facilities Rehab & Repair	285	191	477	-	191	-	-	-	191	N
14706	Roads Facilities Repair & Rehab	31	80	111	-	80	-	-	-	80	Y
14708	Water & Waste Water Facilities Repair & Rehab	300	81	380	-	81	-	-	-	81	N
14709	York Region Transit Repair and Rehab	347	212	559	-	212	-	-	-	212	N
14711	C&HS - E & FS Facilities Repair & Rehab	123	(38)	85	-	(38)	-	-	-	(38)	-
14712	F & CS Facilities Repair & Rehab	112	(48)	64	-	(48)	-	-	-	(48)	-
14713	Health LTC Facilities Repair & Rehab	1,413	(445)	968	-	(445)	-	-	-	(445)	-
14714	Public Health Facilities Repair & Rehab	167	(33)	135	-	(33)	-	-	-	(33)	-
14750	Building Energy Studies	93	29	122	-	29	-	-	-	29	Y
14755	Security & Life Safety Projects	676	(104)	572	-	(104)	-	-	-	(104)	-
14763	Bales EMS Central Operations Centre (ISF)	-	300	300	-	300	-	-	-	300	N
14800	Energy & Environmental Management System	128	108	235	-	108	-	-	-	108	Y
14835	Audio-visual (AV) Equipment & Events	282	130	412	-	130	-	-	-	130	Y
14855	Space Intensification Initiatives	2,110	(589)	1,521	-	(589)	-	-	-	(589)	-
Sub-total		6,338	-	6,338	-	-	-	-	-	-	-
Police Services											
29013	Central Services Building	-	1,500	1,500	-	-	-	-	1,500	1,500	Y
29025	Digital Witness Statement	-	48	48	-	-	-	-	48	48	Y
29026	In-Car Video	488	200	688	-	-	-	-	200	200	Y
29033	Renovations to Existing Facilities	600	(87)	513	-	-	-	-	(87)	(87)	-
29035	Cell Block Security	-	173	173	-	-	-	-	173	173	Y
29038	Central Services Building Retrofit	4,000	(1,834)	2,166	-	-	-	-	(1,834)	(1,834)	-
Sub-total		5,088	-	5,088	-	-	-	-	-	-	-
GRAND TOTAL		178,019	-	178,019	(3,879)	-	4,044	(1,915)	1,750	16,053	-

*Going forward the CSA and debt requirements can be reduced for Project 75450 (Glenway Reservoir) and Project 70120 (Orchard Heights Pump Station) by a further \$2.5M which is sufficient to offset the \$1.750 additional debt requirement for Wastewater.

**Project 75570 - The \$8.6 million project spending reduction decreases user rates by \$3.2 million to offset other increases in Wastewater user rates. Reserves will also decrease by \$5.4 million.