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2010 BUSINESS PLAN AND BUDGET

The Finance and Administration Committee recommends:

- 1. Receipt of the communications (October 23, 2009) from Mafalda Avellino, Executive Director of the Regional Municipality of York Police Services Board, regarding the Police Services 2010 Capital and Operating Budgets.**
- 2. Receipt of the communication (October 27, 2009) from Kimberley Kitteringham, Town Clerk, Town of Markham, regarding funding for Buttonville Airport, and referral of this communication to the December 3, 2009 Committee meeting to be considered in conjunction with the deputation from Mr. Derek Sifton (see recommendation 11).**
- 3. Receipt of the following presentations:**
 - a) Bruce Macgregor, Chief Administrative Officer, providing an overview of the 2010 draft capital and operating budgets;**
 - b) Regional Councillor Danny Wheeler, Chair of the Police Services Board, Police Chief Armand P. La Barge and Jeff Channell, Assistant Manager of Financial Services, regarding the Police Services budget;**
 - c) Gayle Wood, Chief Administrative Officer, regarding the Lake Simcoe Region Conservation Authority budget;**
 - d) Brian Denney, Chief Administrative Officer, regarding the Toronto and Region Conservation Authority budget;**
 - e) Jim Davidson, Commissioner of Corporate Services, regarding the Corporate Services and Courts budgets; and**
 - f) Lloyd Russell, Commissioner of Finance, regarding the GTA Pooling, Finance and Information Technology, Office of the CAO, Office of the Regional Chair, Ontario Disability Support Program (ODSP) and Financial Items budgets.**
- 4. Receipt of the report (October 19, 2009) from the Commissioner of Finance.**
- 5. Forwarding the recommendation that the capital and operating budgets for the following be approved, as submitted, to the Commissioner of Finance and Treasurer for consolidation into a report to the Finance and Administration Committee meeting on December 3, 2009:**
 - a. York Regional Police, as amended to include revised figures in Table 1 (2011-2019 commitments of "\$0") and Table 2 (2010 Net Operating Expenditures of "\$222,699 (\$000s)")**
 - b. Lake Simcoe Region Conservation Authority, as amended to include additional funding of \$12,000 for AODA compliance, to be funded**

- from the tax levy, and \$119,000 for the parking lot at the Authority's head office, to be funded on a one-time basis from the Region's capital reserve
- c. Toronto and Region Conservation Authority, as amended to include additional funding of \$196,000 for planning for the Conservation Centre Design/Build Project, to be funded on a one-time basis from the Region's capital reserve
 - d. GTA Pooling
 - e. Finance and Information Technology
 - f. Corporate Services
 - g. Court Services
 - h. Office of the CAO
 - i. Office of the Regional Chair
 - j. Ontario Disability Support Program (ODSP), and
 - k. Financial Items.
6. The Lake Simcoe Conservation Authority's request for \$49,210 for Asset Management – Conservation Area Maintenance be considered by the Committee at its meeting of December 3, 2009, together with information to be provided by the Authority regarding its maintenance agreements with local municipalities.
7. The Toronto Region Conservation Authority's requests for \$100,000 for Flood Line Mapping and \$418,000 for Conservation Land Asset Management be considered by the Committee at its meeting on December 3, 2009.
8. The Commissioner of Corporate Services bring forward a business case for an additional Solicitor, together with "fully-loaded" costs, for the Committee's consideration at its meeting of December 3, 2009.
9. The Commissioner of Corporate Services provide information to the Committee's meeting of December 3, 2009 on how much of the cost of legal services is recoverable through development charges and other development fees.
10. The Commissioner of Finance provide information on the effects of allocating an additional 1% or 2% tax levy for debt reduction to the Committee's meeting of December 3, 2009 and consideration be given to applying the reduction in GTA Pooling costs to debt reduction.
11. Mr. Derek Sifton, President of Toronto Airways Ltd., be invited to the Committee's meeting of December 3, 2009 to make a deputation on funding for Buttonville Airport as set out in Financial Items.

1. RECOMMENDATIONS

It is recommended that:

1. The Finance and Administration Committee consider and approve the draft 2010 Capital and Operating Business Plans and Budgets for York Regional Police, Boards and Authorities, GTA Pooling, Finance & I.T., Corporate Services, Court Services, Office of the CAO, Office of the Regional Chair, Ontario Disability Support Program (ODSP) and Financial Items as submitted;
2. The Committee's recommendations be forwarded to the Commissioner of Finance for consolidation into a report to the Finance and Administration Committee meeting on December 3, 2009.

2. PURPOSE

The purpose of the report is to provide a summary of the 2010 Capital and Operating Business Plans and Budgets for York Regional Police, Boards and Authorities, GTA Pooling, Finance & I.T., Corporate Services, Court Services, Office of the CAO, Office of the Regional Chair, ODSP and Financial Items for consideration and recommendation by Finance and Administration Committee and adoption by Regional Council on December 16, 2009.

3. BACKGROUND

The consolidated 2010 Capital and Operating Business Plan and Budget was tabled with Regional Council on October 22, 2009. It was received and referred to Standing Committees for their consideration and recommendation.

The Committee's recommendations on the Capital and Operating Business Plans and Budgets will form part of a comprehensive report to Finance and Administration Committee meeting of December 3, 2009. The Finance and Administration Committee's recommendations will then be submitted to Regional Council with final budget approval scheduled for December 16, 2009.

4. ANALYSIS AND OPTIONS

4.1 Capital Business Plan and Budget

The capital budget includes projects for new infrastructure, replacement or rehabilitation in support of growth and development within York Region.

The Total Project Budget Authority concept was implemented this year to add greater clarity regarding multi-year commitments for capital budgets. Spending authority is requested for the following:

- 1) All projects with 2010 budget requirements; and
- 2) Budget requirements beyond 2010 for those projects which require a commitment to expenditures in future years.

Table 1 below lists all budget amounts for which Total Project Budget Authority is being requested for 2010. This table includes a list of departments, their associated 10-year budget requirements and page references to the Capital Business Plan & Budget document.

Table 1
2010 Total Project Budget Authority

Department	Page No.	2010 Budget (\$000s)	2011-2019 Commitments (\$000s)
York Regional Police	N/A	27,219	3,680
Information Technology			
Services (IT)	268-269	18,965	1,500
Property Services	285-287	7,964	3,207

4.2 Operating Business Plan and Budget

The 2010 Operating Business Plan and Budget includes the cost of providing base service, mandatory or legislated requirements, and those in support of growth and or service enhancements to York Region.

The operating budgets for the noted departments are found in the 2010 Operating Business Plan and Budget document as outlined in Table 2 below.

Table 2
2010 Operating Budget

Department	Page No.	2010 Gross Operating Expenditures (incl. Contribution to Capital) (\$000s)	2010 Net Operating Expenditures (incl. Contribution to Capital) (\$000s)
York Regional Police	N/A	240,619	222,697
LSRCA	321	1,739	1,739
TRCA	321	3,067	2,817
GO Transit	318	2,500	0
Hospital Capital Funding	318	12,200	12,200
MPAC	318	14,800	14,800
GTA Pooling	318	39,600	39,600
Finance	297	9,994	8,323
Information Technology	302	17,729	14,170
Property Services	254	16,753	16,145
Human Resource Services	261	6,041	5,935
Legal Services	268	2,089	1,957
Regional Clerk	274	1,893	1,844
Court Services	281	8,831	1,481
Office of the CAO	311	3,944	3,691
Office of the Regional Chair	314	1,836	1,768
ODSP	231	11,402	9,202
Financial Items	317	52,949	42,295

5. FINANCIAL IMPLICATIONS

2010 Total Project Budget Authority for the departments noted in Table 1 necessitates commitment of \$58.8 million in 2010 and future years. Expenditures not identified for consideration but contained within the ten year capital plan are provided for planning purposes and will be formally approved in subsequent years.

The above noted operating budgets in Table 2 total \$400.7 million or 53.4% of the Region's total 2010 proposed net operating budget.

6. LOCAL MUNICIPAL IMPACT

The Region provides essential services to the residents and businesses in York Region. The challenge of meeting growing demands for service and improving service delivery is addressed through the Region's business planning process. The review of resource needs and ongoing search for options to address and mitigate budget pressures are important elements in the budget process.

7. CONCLUSION

This report sets out the proposed 2010 Capital and Operating budget for York Regional Police, Boards and Authorities, GTA Pooling, Finance & I.T., Corporate Services, Court Services, Office of the CAO, Office of the Regional Chair, ODSP and Financial Items, as summarized in Tables 1 and 2 above. To facilitate the completion of the budget process, it is recommended that the Committee's recommendations be forwarded to the December 3, 2009 Finance and Administration Committee for consolidation and recommendation to Regional Council on December 16, 2009.

For more information on this report, please contact Kelly Strueby, Director Business Planning and Budgets at Ext. 1611.