11
2010 BUSINESS PLAN & BUDGET MID-YEAR REPORT

The Finance and Administration Committee recommends the adoption of the recommendation contained in the following report from the Commissioner of Finance.

1. RECOMMENDATION

It is recommended that this report outlining mid-year program highlights and financial results be received for information.

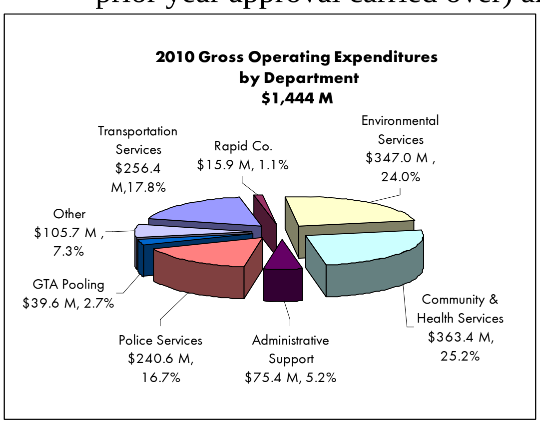
2. PURPOSE

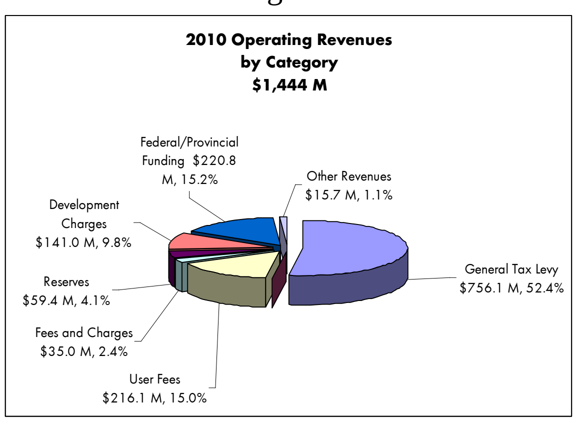
The purpose of this report is to provide a mid-year status update on progress towards the objectives outlined in the 2010 Business Plan and Budget. Regular performance and service monitoring ensures that York Region's $2.4 billion service mandate (includes operating and capital) will be delivered to taxpayers in a cost efficient and effective manner.

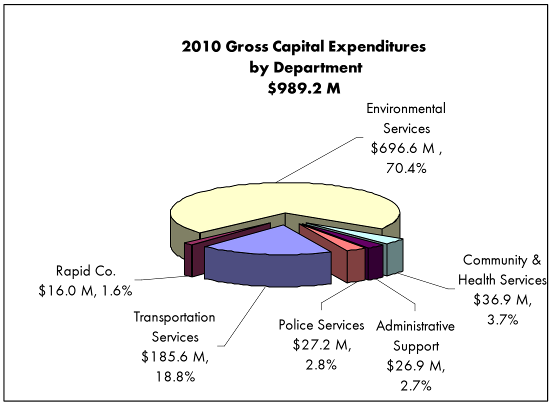
3. BACKGROUND

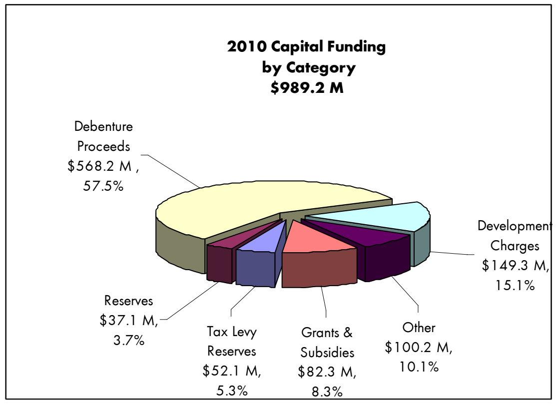
On December 16, 2009, Regional Council approved the 2010 Operating and Capital Business Plan and Budgets. The detailed business plan identifies work initiatives within the framework of a total gross budget of $2.4 billion. In addition, $471.9 million was approved in 2009 and prior years for capital projects carried over into the 2010 capital work plan.

The graphs below identify the 2010 Regional operating and capital budgets (before the prior year approval carried over) and the various funding sources.









4. ANALYSIS AND OPTIONS

OPERATING RESULTS

Based on results to June 30, 2010, the year-end forecast is projected to be 98% of budget resulting in an estimated $18.7 million operating surplus.

A variety of factors contribute to the projected year-end surplus of $18.7 million. Several of these factors could not have been anticipated at the time the budget was developed. Table 1 lists some of the major uncontrollable factors known to contribute to the projected year-end surplus.

Table 1
Uncontrollable Factors Contributing to Projected 2010 Year-end Surplus

	$ Millions
Provincial funding of allocations for Public Health	4.9
Favourable market rates for blue box materials	4.3
Source separated organics processing disruption	1.8
Reduced blue box tonnage	1.5
Reduced tonnages at Vaughan CEC	1.6
Non profit housing subsidies (lower mortgage rates)	1.3
Subtotal Uncontrollable Factors	**15.4**
Other Controllable Factors	3.3
Total	**$18.7**

The uncontrollable factors noted in Table 1 account for approximately 83% of the total projected year- end surplus. Excluding the uncontrollable factors noted above, projected expenditures would be 99% of the 2010 total net budget.

At June 30, 2010, Regional net operating expenditures are 93% of the mid-year budget of $359.6 million

Mid-year results are influenced by a number of issues, some of which are common among all departments and others that are more isolated to specific departments. Table 2 is a summary of key net operating variances that contribute to an overall favourable variance of $26.6 million for Regional programs at mid-year. Further details of departmental financial results as of June 30, and forecasted for full year 2010, are included in Attachments 1 and 2. Major factors affecting the mid-year variance are outlined as follows.

Table 2
Notable Key Net Operating Variances
as at June 30, 2010 ($ Millions)

	January to June 2010	
Department/Service	**Under/(Over) Net Expenditures $ Millions**	**Expended %**
Police Services	$2.1	98%
Transit Services	$5.0	88%
Emergency Medical Services	$1.6	88%
Housing Services	$2.9	86%
IT Services	$1.0	86%
Long Term Care	$2.0	72%
Property Services	$2.3	71%
York Region Rapid Transit Co	$1.4	71%
Solid Waste Management	$5.7	69%
Public Health	$2.9	66%

Budgeted salaries and benefits account for $460.8 million or 32% of York Region's 2010 gross operating expenditure budget of $1,444 million

The early budget approval on December 16, 2009 allowed departments to post as early as January for new approved positions. Salary gapping (the under-expenditure of salary and benefit dollars) for Regional programs (excluding Police Services) at mid-year is $2.8 million. Year to date results represent 82% of the corporate budgeted gapping target of $3.4 million. Salary gapping savings are realized in departmental budgets while the salary gapping reduction is budgeted at the corporate level.

Various program areas contribute to the net operating budget under expenditures at mid-year

There are many factors that contribute to the overall mid-year variance such as timing differences, uncontrollable factors and line item variances relative to year-to-date budget. The most significant variances are described below.

York Regional Police

- York Regional Police reports unfavourable expenditures of $2.7 million due to above plan benefits, notably Extended Health, Dental and Long Term Disability, partially offset by favourable fees and charges. Unbudgeted overtime, as the result of the 2010 Olympics of $0.4 million, has been fully funded through cost recoveries. Contributions to pay for sick bank payouts exceed budget by $0.6 million.

Transit Services

- $1.6 million in temporary savings for direct purchase of diesel fuel for the Southwest Division and Viva contracts to be purchased in the 2nd half of 2010.
- $0.6 million in reduced internal allocation costs resulting from the Transportation Services re-organization.
- Fuel prices have been trending favourably resulting in lower contractor payment costs of $0.8 million.
- Transit Management System expenditures were under budget $0.5 million due to timing of expenditures.
- Delays in AODA compliance training result in a favourable variance of $0.5 million.
- Winter Maintenance costs are favourable $0.3 million due to milder than expected winter weather conditions.
- Unfavourable fare revenues of $0.2 million result from a 5% ridership differential.

Emergency Medical Services

- Emergency Medical Services received unbudgeted in-year funding from the Province of $1.3 million to maintain the Province’s 50% share of ambulance costs.

Housing Services

- Non Profit Housing subsidy costs were lower than anticipated combined with delays in capital repairs. This has resulted in reduced gross expenditures of $2.5 million, with a net impact of $1.7 million.
- Rent supplement costs were lower than planned due to the implementation of the new Regional Rent Supplement program resulting in a savings of $0.8 million gross and net.
- Affordable Housing Program expenditures have been delayed due to the development schedules of the four third party proponents, resulting in a under expenditure of $2.2 million gross with no net impact. The Affordable Housing Program Extension is being managed to Provincial approvals resulting in a favourable variance of $6.5 million gross with no net impact.

IT Services

- Under-expenditures of $1.2 million in Information Technology Services were due to savings resulting from the new Bell contract. Savings were realized in Local Area Network costs of $0.5 million, Wide Area Network costs of $0.5 million and repair and maintenance of computer equipment of $0.2 million.

Long Term Care

- Long Term Care timing differences of debt repayment and reserve contributions resulted in a favourable variance of $0.8 million.
- Expenditures for high intensity needs and general health supplies are trending favourable, $0.3 million.
- Occupancy costs and equipment purchases are currently $0.3 million less than budget.

Property Services

- Property Services has a $2.3 million favourable variance at mid-year, mainly due to the timing delay of contributions to the Facilities Rehabilitation and Replacement Reserves of $2.1 million.

York Region Rapid Transit Co. (YRRTC)

- YRRTC expenditures are currently trending favourably at mid-year by $3.4 million due to the timing of debenture issues, offset against reduced capital project Recovery costs of $2.4 million.

Solid Waste Management

- Source separated organics are under budget by $1.3 million due to a cost savings from tonnages not sent to Orgaworld and Universal Resource Recovery, currently under voluntary shut down. Contractor processing disruptions have diverted approximately 13,100 tonnes to landfill and incineration at a lower cost per tonne.
- Blue Box costs savings of $1.1 million resulted from lower than expected volumes of 4,285 tonnes, and glass clean-up operating costs of $0.4 million not required to date due to unexpected capital project delays.
- Residual Waste is under budget by $0.7 million due to lower than expected tonnages sent to Dongara as a result of a temporary shut down for re-tooling of the facility.
- Community Environmental Center in Vaughan is under budget by $0.7 million due to lower than expected tonnages. The facility opened in July of 2009 and continues to operate below capacity (1,493 actual tonnes vs. 8,814 budgeted tonnes).
- Solid Waste Management revenues are over budget by $1.3 million due to a favourable blue box market price of $108 per tonne vs. $55 per tonne budgeted. At year end the surplus will be contributed to the Solid Waste reserve.

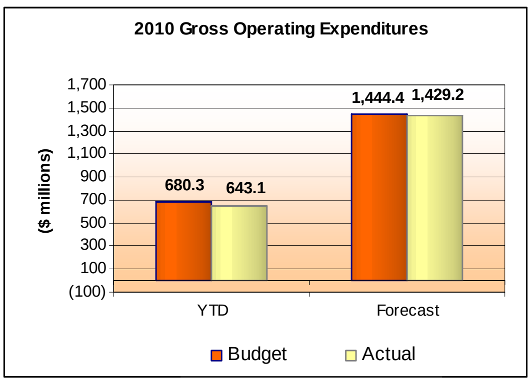
Public Health

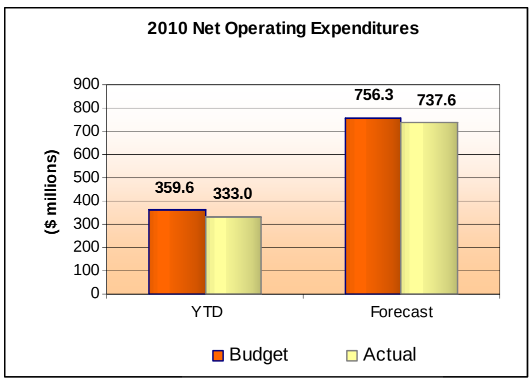
- Public Health received additional unbudgeted provincial funding for allocated corporate costs of which 50%, or $2.5 million, has been booked at mid-year.
- Favourable variance of $0.6 million gross and $0.2 million net in the Children in Need of Treatment Program is due to a lag in timing between promotion and use of the program as well as the lack of screening capacity to do screening.

Water and Wastewater gross expenditures are over budget by $2.7 million and revenues are under budget by $4.0 million

- Water is over budget by $5.3 million as a result of the shut down of the Peel Feedermain. $1.4 million of this overspend was a result of additional water purchases from City of Toronto at higher costs. The remaining $3.9 million is due to emergency repairs required for the Peel Feedermain; because work is rate funded this has resulted in higher contributions for non-growth capital in the Operating budget.
- Duffin Creek charges are currently trending favourably by $1.7 million while a cost sharing agreement is being negotiated with Durham Region.
- Revenues are unfavourable year to date by $4.0 million resulting from lower water flows during the two quarters of 2010. Current consumption forecasts indicate that year end revenues will be unfavourable by $3.0 million.

2010 year-end net expenditures are forecast to be 98% of budget, resulting in an estimated $18.7 million operating surplus





Year-end forecasts prepared at mid-year are often higher than actual results. However in 2009, the mid-year forecast for year-end expenditures was 97% which was comparable to actual year-end expenditures indicating improved forecasting results.

- Salary gapping for regional programs reached 82% of the budgeted full year gapping of $3.4 million at mid-year. It is anticipated that budget will be achieved by year-end.
- Solid Waste Management is forecasting to be under budget by $8.8 million. Source separated organics processing disruptions will result in estimated cost savings of $1.8 million as landfilling is a lower cost option but will negatively impact diversion rates.

Blue Box costs are expected to be under budget at year-end due to lower volumes and glass clean up project delays with total estimated savings of $0.8 million. Debt principal and interest budget of $0.5 million will not be required. Favourable blue box market revenues of $4.3 million will be contributed to the Solid Waste Management reserve at year-end in accordance with the Solid Waste Management Surplus Policy approved as part of the 2010 Budget.

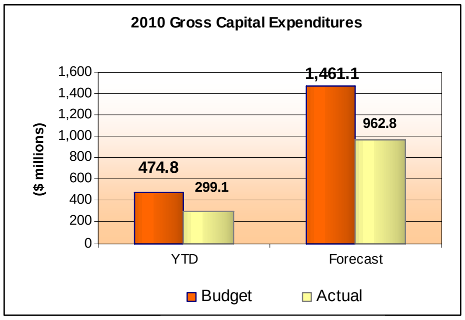
- The social assistance monthly average caseload is trending higher than budget. Increased caseload is offset by savings resulting from a change in the caseload mix, higher than expected client incomes and recoveries and lower than anticipated dental costs.
- Emergency Medical Services received funding from the Province of $1.3 million greater than what was included in the budget.
- Public Health received $4.9 million in provincial funding for corporate allocations not budgeted.
- Non Profit Housing subsidy costs are lower than anticipated resulting in reduced expenditures of $1.3 million gross and net. Rent supplement costs are lower than planned primarily related to the implementation of the new Regional Rent Supplement program resulting in a savings of $0.8 million gross and net. The Affordable Housing Program Extension is being managed to Provincial approvals for a favourable variance of $11.9 million gross with no net impact. These projects have not been approved.
- York Regional Police anticipates year end expenditures of 100% of net operating budget. Salaries and benefits are projected to be over budget by $4.9 million due to a higher than planned contract settlement, above-plan benefits of $2.5 million and overtime expenses which will show as being over budget by $2.4 million due to the 2010 Olympics and G8/G20 summits. The $2.4 million is fully recovered through Sundry Revenues. The remaining $2.5 million will be offset by under expenditures in various accounts and other projected surpluses in fees and charges including paid duties, alarm monitoring fees and third party recoveries, clearance letter and volunteer applicant screenings.

CAPITAL RESULTS

2010 year-end capital expenditures are forecasted to be $962.8 million, or 66% of the gross available capital budget of $1.5 billion

York Region's 2010 Total Project Budget Authority as approved by Council was $3.5 billion representing the multi-year commitment from 2010 onwards of approved capital projects. The 2010 gross available capital budget of $1.46 billion refers to the sum of the 2010 annual approved amount ($989.2 million) and prior year carry forwards ($471.9 million).

At mid-year 2010, 65% of capital projects are on schedule and 32 projects or 8% of the total are at milestone 0 (i.e. not started or deferred). Delays in capital projects occurred for various reasons, including longer than expected environmental assessment approval procedures, co-ordination with third parties, delays in other jurisdictional approvals, property and acquisition process. Because of the multi-year nature of most capital projects, delays will result in deferral of spending to future years.



Capital expenditures are forecast to be $498.3 million less than gross available budget primarily due to project delays. YTD capital expenditures are $299.2 million, or 63% of the planned expenditures of $474.8 million.

As noted in Table 3, 83% of the projects included in the 2010 capital program are moving forward through the design and construction phases.

Table 3 summarizes the progress of York Region's current 416 capital projects.

Table 3

Progress Status Summary of Capital Projects as June 30, 2010

Progress Status	**Number of Projects**	**% of Total Capital Projects**
Project Complete	38	9%
Tender / Construction	145	35%
Pre-Construction Phase	201	48%
Not Started/Deferred	32	8%
Total	**416**	**100%**

The 2010 Capital projects that have been completed within budget and on time are detailed in Attachment 4. Additionally, the 2010 Capital projects that have not started or have been deferred as of June 30, 2010 are detailed in Attachment 5.

The following summarizes the major projects that cause the projected variance of $498.3 million at year-end for all service areas. Further details of branch financial results as of June 30 and year-end forecast are included in Attachment 3.

York Region Transit 2010 year-end capital expenditures are forecasted to be $70.8 million, or 59% of the gross available budget of $119.7 million

- Transit Vehicle Garage North accounts for 31% of York Region Transits' year-end forecasted gross available budget variance. The variance is due to a delay in the purchase of the property until 2011 pending January 2011 Council approval.
- The Conventional Bus Expansion accounts for 26% of the year-end variance. The variance is the result of delays in the purchase of conventional buses due to minimal service growth in 2010.

- Lower than expected tendered price for retrofit construction of the Transit Vehicle Garage (8300 Keele Street) accounts for 14% of the year-end variance.
- The remaining year-end variance is due to delays in other projects to 2011 including:
    - Installation of bus pad and public washrooms at terminals due to focus on Infrastructure Stimulus Fund Bus Stops
    - Security equipment at various terminals due to Transit Management Systems resource constraints
    - Presto smart rollout delay until March 2011 due to municipal co-ordination issues

Rapid Transit 2010 year-end capital expenditures are forecasted to be $37.0 million, or 99% of the gross available budget of $37.3 million

- Delays in Provincial funding of the Bus Rapidways and Light Rail Transit projects account for all of Rapid Transit Services' year-end forecasted gross available budget variance.

Roads 2010 year-end capital expenditures are forecasted to be $159.1 million, or 64% of the gross available budget of $247.7 million

- Growth projects managed by the Region account for 57% of the year-end forecasted gross available budget variance. The variance is due to delays in assessments, permits, procurement of land and coordination of multiple parties. Major coordination delays include:
    - Coordination with Ministry of Natural Resources for permits under the Endangered Species Act for Stouffville Rd – Hwy 404 to McCowan Road, Warden Ave 16th Ave to major Mackenzie Dr, Teston Rd - East of Pine Valley Dr.
    - Coordination with sewer work for York/Durham Line – Steeles Ave to Hwy 7
    - Revised developer designs for Langstaff Road – Hwy 50 to Hwy 27.
- Growth projects managed by third parties account for 19% of the year-end variance. The variance is spread over several projects including:
    - Hwy 50 at Albion-Vaughan Road (Peel Region)
    - Regional Streetscaping (Various Municipalities)
    - King Rd - Hwy 27 to E of Greenside Dr (Developer)
- Lower than expected tender pricing for road resurfacing projects accounts for 10% of the total variance.
- A significant over expenditure of $8 million exists for the Markham By Pass Hwy 7 – 16th due to settlement property litigation.

Water Services 2010 year-end capital expenditures are forecasted to be $256.3 million, or 81% of the gross available budget of $316.1 million

Delays in three projects account for 75% of Water Services' year-end forecasted gross available budget variance.

- The Kennedy Watermain from the Milliken Pumping Station to Major Mackenzie accounts for 32% of the year-end variance. The project has been delayed due to the need to construct in tunnel which was not previously identified in the environmental assessment completed by the City of Toronto
- The Peel Water Supply Cost Share accounts for 25% of the year-end variance. This variance is due to pending approvals by Peel Council to authorize increased project construction costs.
- Delays in the Kleinburg additional Water Sources project to accommodate a developer sewer along Huntington Road accounts for 18% of the year-end variance.

Wastewater Services 2010 year-end capital expenditures are forecasted to be $300.5 million, or 62% of the gross available budget of $484.1 million

Delays in two projects account for 78% of Water Services' year-end forecasted gross available budget variance.

- Delays in the environmental assessment and pre-construction approvals in the York Durham Sewer System Southeast Collector Wastewater Services account for 60% of the year-end variance.
- Approximately 18% of the year-end variance relates to the Queensville Holland Landing Trunk project delays in obtaining agency approvals and property easements.

Solid Waste Management 2010 year-end capital expenditures are forecasted to be $15.5 million, or 29% of the gross available budget of $54.1 million

Delays in three projects account for 82% of Solid Waste Management's year-end forecasted gross available budget variance

- The Energy from Waste Facility project accounts for 36% of the year-end variance due to delays in the environmental assessment.
- The Source Separated Organics has been delayed due to RFP evaluation issues. The project accounts for 32% of the year-end variance.
- The Equipment Upgrades Stimulus Fund for the Waste Management Centre in East Gwillimbury accounts for 13% of the year-end variance. The project has been delayed to accommodate the innovative project implementation strategy.

Community and Health Services 2010 year-end capital expenditures are forecasted to be $36.8 million, or 53% of the gross available budget of $69.2 million

Community and Health Services' capital program is comprised of Long Term Care, Housing and Emergency Medical Services.

- Cancellation of unassigned housing projects due to the property owner ending negotiations in the Delivering Opportunities for Ontario Renters (DOOR) program accounts for 53% of the projected year-end variance.
- Delayed project timelines until 2011 for the construction of 84 affordable rental units at Vaughan Civic Centre and the Woodbridge Redevelopment due to difficulties obtaining site access and re-zoning account for 29% of the projected year-end variance.
- Delays in various EMS projects due to property acquisition coordination account for 13% of the projected year-end variance.

Administrative Support 2010 year-end capital expenditures are forecasted to be $33.6 million, or 47% of the gross available budget of $72.0 million

Administrative Support includes Information Technology Services and Property Services.

- The Bales Drive EMS Central Support Facility accounts for 34% of the Administrative Support year-end forecasted gross available budget variance. The project received Infrastructure Stimulus funding approval in 2009 and is on target for completion by end of March 2011.
- IT Equipment 3 Year Life has deferred expenditures to 2011 due to extending the life of PC's by one year. The deferral accounts for 12% of the year-end variance.
- The IT Telecommunications project accounts for 10% of the year-end variance. The variance relates to delays due to pending mobile computing, network strategy, and network Projects to be completed.
- The Enterprise Management Systems Program accounts for 8% of the year-end variance. The project is expected to be under budget due to the ability to negotiate lower license costs.
- Several other IT projects account for the majority of the remaining year-end variance. The variance is mainly due to delays in related projects and tender processes as well as lower than expected costs in some projects.

York Regional Police 2010 year-end capital expenditures are forecasted to be $53.0 million, or 87% of the gross available budget of $60.8 million

- The construction of the Investigative and Support Services Facility accounts for 74% of the of the projected year-end budget variance. The variance relates to a holdback in payment of 10% of the construction cost until 2011.

5. FINANCIAL IMPLICATIONS

As of June 30, 2010, 93% of the year to date net operating budget has been expended, representing 44% of the total annual net operating budget. The current forecast indicates that net expenditures will be 98% of budget at year-end.

York Region's 2010 gross available capital budget is $1.5 billion which includes prior year carry forwards of $471.9 million. At mid-year, 44% of total capital projects are tendered, under construction or complete and 65% of total capital projects are deemed to be on schedule. The year-end forecast is 66% of the gross available capital budget.

Various factors will affect the 2011 Business Plan and Budget

The 2010 Business Plan and Budget provides a starting point for 2011 budget development. Factors affecting the 2011 budget will include:

- Salary and benefit pressures;
- Continued population growth in 2010 of approximately 25,000 new residents, requiring additional operating and capital resources to keep pace with growth;
- Continued construction growth, particularly in the residential sector;
- Deferral of some capital projects from 2010;
- Annualization of operating costs and debt financing costs for other capital initiatives;
- Annualization of 31 additional sworn police officers and 11 civilian staff in 2010;
- The increased caseload experienced in Ontario Works;
- Lower than expected solid waste tonnages in 2010;
- Infrastructure rehabilitation and replacement to ensure a state of good repair for Regional assets;
- Implementation of funding strategy to close the infrastructure gap and build reserve fund for asset replacement;
- Continued capital reserve fund contribution to reduce the reliance on new debt for capital projects.

6. LOCAL MUNICIPAL IMPACT

The 2010 Business Plan and Budget Mid-Year Report summarizes the status of York Region's key service areas and communicates to the local municipalities the anticipated year-end service delivery and resource utilization results.

7. CONCLUSION

The 2010 Mid-Year Report provides a summary of the resources utilized to undertake service objectives identified in the 2010 Business Plan and Budget.

As of June 30, total net expenditures for Regional operations are 93% of target resulting in a $26.6 million favourable variance. Year-end projections indicate that total net expenditures will be 98% of budget resulting in an $18.7 million favourable variance on total expenditures of $756.3 million.

As of June 30, gross capital expenditures were $299.1 million or 63% of the year to date gross available capital budget of $474.8 million. The year-end forecast for the gross capital expenditures is $962.8 million or 66% of the gross available capital budget.

Summaries of the operating and capital financial results have been appended to this report.

For more information on this report, please contact Kelly Strueby, Director of Business Planning & Budgets at extension 1611.

The Senior Management Group has reviewed this report.

(The five attachments referred to in this clause are attached to this report.)

Corporate Progress Report
For period ending June 30, 2010
Summary of Current Year Operations

(in $000's)	Gross Expenditure			Revenues/Recoveries			Net Expenditure		
	Budget YTD	Actual YTD	Expended %	Budget YTD	Actual YTD	Expended %	Budget YTD	Actual YTD	Expended %
Transportation Services									
Transit Services	76,665	71,463	93%	(33,414)	(33,203)	99%	43,251	38,260	88%
Contribution to Capital	3,600	3,600	100%			-	3,600	3,600	100%
Roads Transportation	31,086	30,077	97%	(8,545)	(8,882)	104%	22,540	21,195	94%
Contribution to Capital	17,686	17,686	100%			-	17,686	17,686	100%
Sub Total	**129,036**	**122,826**	**95%**	**(41,959)**	**(42,086)**	**100%**	**87,077**	**80,740**	**93%**
Environmental Services									
Solid Waste Management	25,160	20,781	83%	(6,670)	(7,951)	119%	18,490	12,830	69%
Water and Wastewater Services	129,042	133,173	103%	(130,430)	(126,387)	97%	(1,388)	6,786	-
Contribution to Capital	10,936	9,506	87%			-	10,936	9,506	87%
Sub Total	**165,138**	**163,460**	**99%**	**(137,100)**	**(134,338)**	**98%**	**28,038**	**29,121**	**104%**
Community & Health Services									
Emergency Medical Services	24,470	24,091	98%	(10,862)	(12,097)	111%	13,608	11,994	88%
Long Term Care Services	18,240	16,495	90%	(11,231)	(11,461)	102%	7,009	5,034	72%
Public Health	28,041	25,826	92%	(19,341)	(20,076)	104%	8,700	5,750	66%
Employment & Financial Support	41,272	38,119	92%	(28,438)	(25,576)	90%	12,834	12,543	98%
Family and Children's Services	29,879	28,315	95%	(22,304)	(21,990)	99%	7,575	6,325	83%
Housing Services	44,313	33,886	76%	(23,519)	(16,030)	68%	20,794	17,856	86%
Strategic Service Integration policy	5,672	5,057	89%	(1,260)	(1,231)	98%	4,412	3,826	87%
ODSP	5,701	5,393	95%	(1,100)	(1,040)	95%	4,601	4,352	95%
Sub Total	**197,587**	**177,182**	**90%**	**(118,055)**	**(109,503)**	**93%**	**79,532**	**67,680**	**85%**
Planning and Economic Development	**5,172**	**4,252**	**82%**	**(690)**	**(656)**	**95%**	**4,482**	**3,596**	**80%**
Administrative Support									
Office of the C.A.O.	1,971	1,730	88%	(95)	2	-2%	1,876	1,732	92%
Finance	5,000	4,609	92%	(762)	(429)	56%	4,238	4,179	99%
IT Services & Strategy	8,782	6,874	78%	(1,699)	(818)	48%	7,083	6,056	86%
Property Services	8,230	5,849	71%	(264)	(231)	88%	7,966	5,619	71%
Legal Services	1,045	1,078	103%	(51)	(126)	247%	994	952	96%
Clerks	947	889	94%	(2)	(4)	196%	945	885	94%
Human Resource Services	3,058	2,805	92%	(5)	(17)	339%	3,053	2,788	91%
Allocated to Direct Service Departments	(20,347)	(20,350)	100%			-	(20,347)	(20,350)	-
Contribution to Capital	122	-	-			-	122	-	-
Sub Total	**8,808**	**3,484**	**40%**	**(2,877)**	**(1,623)**	**56%**	**5,931**	**1,861**	**31%**
Chairman & Council	**917**	**886**	**97%**	**(30)**	**75**	**-250%**	**887**	**961**	**108%**
Financial/Administrative Items									
Contingency / Annualization	3,261	2,062	63%	(258)	(223)	86%	3,003	1,839	61%
Administrative Expenses/Working Capital	4,307	3,706	86%	(3,179)	(4,192)	132%	1,127	(486)	-43%
Sub Total	**4,307**	**3,706**	**86%**	**(3,179)**	**(4,192)**	**132%**	**1,127**	**(486)**	**-43%**
Total Regional Programs	**510,965**	**475,796**	**93%**	**(303,891)**	**(292,322)**	**96%**	**207,074**	**183,474**	**89%**
Court Administration	**5,340**	**5,259**	**98%**	**(2,930)**	**(3,088)**	**105%**	**2,410**	**2,171**	**90%**
Boards and Authorities									
RapidCo	8,118	6,757	83%	(3,443)	(3,440)	100%	4,675	3,317	71%
Conservation Authorities	3,665	4,343	118%	(218)	(315)	144%	3,447	4,028	117%
GO Transit	1,250	-	-	(1,250)	-	-	-	-	-
Hospital Capital Funding	1,144	1,144	100%	-	-	-	1,144	1,144	100%
Property Assessment	7,400	7,468	101%	-	-	-	7,400	7,468	101%
Sub Total	**21,577**	**19,713**	**91%**	**(4,911)**	**(3,755)**	**76%**	**16,666**	**15,958**	**96%**
GTA Pooling	**19,800**	**19,833**	**100%**	**-**	**-**	**-**	**19,800**	**19,833**	**100%**
Police									
Police	119,697	119,591	100%	(8,960)	(10,929)	122%	110,737	108,662	98%
Contribution to Capital	2,877	2,877	100%			-	2,877	2,877	100%
Sub Total	**122,573**	**122,468**	**100%**	**(8,960)**	**(10,929)**	**122%**	**113,613**	**111,539**	**98%**
TOTAL BUDGET	**680,256**	**643,068**	**95%**	**(320,692)**	**(310,094)**	**97%**	**359,564**	**332,974**	**93%**
% of Budget Utilized		**95%**			**97%**			**93%**	

Corporate Progress Report

Year End Forecast

Summary of Current Year Operations

(in $000's)	Gross Expenditure			Revenues/Recoveries			Net Expenditure		
	Annual Budget	**Year End Forecast**	**Expended %**	**Annual Budget**	**Year End Forecast**	**Expended %**	**Annual Budget**	**Year End Forecast**	**Expended %**
Transportation Services									
Transit Services	157,351	156,800	100%	(67,836)	(67,000)	99%	89,515	89,800	100%
Contribution to Capital	7,200	7,200	100%			-	7,200	7,200	100%
Roads Transportation	62,039	62,328	100%	(17,083)	(17,400)	102%	44,956	44,928	100%
Contribution to Capital	35,372	35,372	100%			-	35,372	35,372	100%
Sub Total	**261,962**	**261,700**	**100%**	**(84,919)**	**(84,400)**	**99%**	**177,043**	**177,300**	**100%**
Environmental Services									
Solid Waste Management	53,553	48,204	90%	(13,754)	(17,155)	125%	39,800	31,049	78%
Water and Wastewater Services	276,956	273,968	99%	(298,827)	(295,839)	99%	(21,871)	(21,871)	-
Contribution to Capital	21,871	21,871	100%			-	21,871	21,871	100%
Sub Total	**352,380**	**344,043**	**98%**	**(312,581)**	**(312,994)**	**100%**	**39,800**	**31,049**	**78%**
Community & Health Services									
Emergency Medical Services	48,940	50,619	103%	(21,725)	(23,938)	110%	27,215	26,681	98%
Long Term Care Services	36,502	36,616	100%	(22,462)	(22,462)	100%	14,040	14,154	101%
Public Health	56,083	54,318	97%	(38,683)	(42,018)	109%	17,400	12,300	71%
Employment & Financial Support	82,543	79,738	97%	(56,875)	(54,488)	96%	25,668	25,250	98%
Family and Children's Services	59,758	61,772	103%	(44,608)	(46,658)	105%	15,150	15,114	100%
Housing Services	88,625	74,234	84%	(47,038)	(35,100)	75%	41,587	39,134	94%
Strategic Service Integration Policy	11,344	10,863	96%	(2,520)	(2,165)	86%	8,824	8,698	99%
ODSP	11,402	10,831	95%	(2,200)	(2,200)	100%	9,202	8,631	94%
Sub Total	**395,197**	**378,991**	**96%**	**(236,110)**	**(229,029)**	**97%**	**159,086**	**149,962**	**94%**
Planning and Economic Development	**10,344**	**9,700**	**94%**	**(1,380)**	**(1,379)**	**100%**	**8,965**	**8,321**	**93%**
Administrative Support									
Office of the C.A.O.	3,942	3,663	93%	(190)	(107)	56%	3,753	3,556	95%
Finance	9,999	9,344	93%	(1,523)	(935)	61%	8,476	8,409	99%
IT Services & Strategy	17,724	16,227	92%	(3,558)	(2,061)	58%	14,166	14,166	100%
Property Services	16,517	16,057	97%	(531)	(531)	100%	15,986	15,526	97%
Legal Services	2,090	2,120	101%	(102)	(139)	137%	1,988	1,981	100%
Clerks	1,894	1,850	98%	(4)	(5)	122%	1,890	1,845	98%
Human Resource Services	6,117	5,750	94%	(10)	(20)	200%	6,107	5,730	94%
Allocated to Direct Service Departments	(40,866)	(40,866)	100%			-	(40,866)	(40,866)	-
Contribution to Capital	244	244	100%			-	244	244	100%
Sub Total	**17,662**	**14,389**	**81%**	**(5,918)**	**(3,798)**	**64%**	**11,743**	**10,591**	**90%**
Chairman & Council	**1,835**	**1,835**	**100%**	**(60)**	**(60)**	**100%**	**1,775**	**1,775**	**100%**
Financial/Administrative Items									
Contingency / Annualization	15,508	15,500	100%	(7,264)	(7,260)	100%	8,244	8,240	100%
Administrative Expenses/Working Capital	43,088	43,000	100%	(6,359)	(6,366)	100%	36,729	36,634	100%
Sub Total	**58,596**	**58,500**	**100%**	**(13,622)**	**(13,626)**	**100%**	**44,974**	**44,874**	**100%**
Total Regional Programs	**1,097,975**	**1,069,158**	**97%**	**(654,590)**	**(645,286)**	**99%**	**443,384**	**423,872**	**96%**
Court Administration	**10,681**	**10,681**	**100%**	**(5,859)**	**(5,859)**	**100%**	**4,821**	**4,822**	**100%**
Boards and Authorities									
RapidCo	16,235	15,535	96%	(6,886)	(6,886)	100%	9,350	8,649	93%
Conservation Authorities	5,226	5,226	100%	(315)	(315)	100%	4,911	4,911	100%
GO Transit	2,500	3,985	159%	(2,500)	(2,500)	100%	-	1,485	-
Hospital Capital Funding	12,200	20,200	166%	-	(8,000)	-	12,200	12,200	100%
Property Assessment	14,800	14,800	100%	-	-	-	14,800	14,800	100%
Sub Total	**50,962**	**59,746**	**117%**	**(9,701)**	**(17,701)**	**182%**	**41,261**	**42,046**	**102%**
GTA Pooling	**39,600**	**39,600**	**100%**	**-**	**-**	**-**	**39,600**	**39,600**	**100%**
Police									
Police	239,393	244,296	102%	(17,920)	(22,822)	127%	221,474	221,474	100%
Contribution to Capital	5,753	5,753	100%			-	5,753	5,753	100%
Sub Total	**245,146**	**250,049**	**102%**	**(17,920)**	**(22,822)**	**127%**	**227,227**	**227,227**	**100%**
TOTAL BUDGET	**1,444,363**	**1,429,234**	**99%**	**(688,070)**	**(691,668)**	**101%**	**756,293**	**737,566**	**98%**
% of Budget Utilized		**99%**			**101%**			**98%**	

Council Attachment 3

2010 Business Plan and Budget
Capital Progress Report as at June 30, 2010

(in $000's)	Year to Date (YTD) ending June 30, 2010				Year Ending (YE) December 31, 2010			
	*Gross Available Budget YTD	*Actual YTD	Variance YTD	Expended YTD %	*Gross Available Budget YE	*Forecast YE	Variance YE	Forecast Expended YE %
Transportation Services								
York Region Transit	29,700	15,900	13,800	54%	119,709	70,798	48,911	59%
Rapid Transit	18,663	10,366	8,297	56%	37,326	37,045	281	99%
Roads	28,450	32,203	- 3,753	113%	247,720	159,071	88,649	64%
Sub Total	**76,813**	**58,469**	**18,344**	**76%**	**404,755**	**266,914**	**137,841**	**66%**
Environmental Services								
Water Services	138,872	85,377	53,495	61%	316,067	256,349	59,718	81%
Wastewater Services	158,300	115,657	42,643	73%	484,147	300,527	183,620	62%
Solid Waste Management	27,025	1,464	25,561	5%	54,050	15,528	38,522	29%
Sub Total	**324,197**	**202,498**	**121,699**	**62%**	**854,264**	**572,404**	**281,860**	**67%**
Community and Health Services								
Emergency Medical Services	4,331	1,659	2,672	38%	11,013	6,701	4,312	61%
Long Term Care Services	956	297	659	31%	2,115	2,115	-	100%
Housing Services	23,456	8,627	14,829	37%	56,108	27,996	28,112	50%
Sub Total	**28,743**	**10,583**	**18,160**	**37%**	**69,236**	**36,812**	**32,424**	**53%**
Court Services	**53**	**4**	**49**	**8%**	**106**	**106**	**-**	**100%**
Administrative Support								
Information Technology Services	6,229	3,412	2,817	55%	38,183	14,638	23,545	38%
Property Services	8,367	3,360	5,007	40%	33,776	18,919	14,857	56%
Sub Total	**14,596**	**6,772**	**7,824**	**46%**	**71,959**	**33,557**	**38,402**	**47%**
Total Regional Programs	**444,402**	**278,326**	**166,076**	**63%**	**1,400,320**	**909,793**	**490,527**	**65%**
York Regional Police	**30,375**	**20,823**	**9,552**	**69%**	**60,751**	**53,022**	**7,729**	**87%**
TOTAL BUDGET	474,777	299,149	175,628	63%	1,461,071	962,815	498,256	66%

* Includes carryforwards from prior year.

Completed Projects on Time and within Budget (19) as at June 30, 2010

Project #	Project Name
Water Services	
70100	Wellington Watermain Berczy-Orchd Hts
70320	PD8 Pressure Break Tank
70360	Yonge Watermain (Batson to Gladman) and Eagle Watermain
72150	Water CA Joint Ground Water Initiative
72460	East Gwillimbury Newmarket Water Meter Chamber 1
72470	East Gwillimbury Newmarket Water Meter Chamber 2
72480	East Gwillimbury Newmarket Water Meter Chamber 3
75180	Bathurst WM Clearmeadow Wood
Wastewater Services	
73050	Nobleton Sewage Study EA
75170	Newmarket Equalization Tank
75260	Greenland PS Upgrade
76050	York Durham Sewer System (YDSS) Leslie St Lower Trunk
78110	Decommission Stouffville Water Pollution Control Plant (WPCP)
Solid Waste Management	
77415	Community Environment Centre Vaughan
Long Term Care Services	
55191	Heating Ventilation A/C (HVAC) to Improve Infectious Disease Control (IDC)
55195	Newmarket Health Centre (NHC) Phase V
Housing Services	
67906	Tom Taylor Place
67911	Leeder Place
York Regional Police	
29029	Egypt Tower Land

Not Started/Deferred Capital Projects (32) as at June 30, 2010

Project #	Project Name	Explanation
York Region Transit		
82770	Support Vehicles	Project to start in Q3 2010 as planned
86103	Bike Racks and Lockers	Project to be started in Q4 2010.
86107	ITS Software Systems	Project deferred to 2011 due to majority of human resources being deployed to Presto project.
86108	Conventional Bus Refresh	Pending Council approval in Sept 2010.
Rapid Transit		
90994	Bus Rapid Transit Unfunded	Project has been deferred due to delayed Provincial funding.
90995	Light Rail Transit	Project has been deferred due to delayed Provincial funding.
Roads		
86810	York Durham line Hwy 407 to Hwy 7 (Phase 1)	This project is connected with the South East Collector Project. In an effort to align the roadwork with the sewer work, it is expected the road construction work will not begin until 2012.
Water Services		
72340	Watermain Inspection Program	Core of project to begin in 2011 as planned.
75390	PD5 Huntington Watermain and Reservoir	Project to begin in 2nd half of 2011 as planned
75430	Bathurst Watermain	Project to begin in 2nd half of 2011 as planned
75440	Yonge To Woodspring Watermain	Project on hold. Newmarket west watermain not required until 2031. Newmarket central watermain from Yonge to Kirby; requirement will be evaluated through the Water Model Calibration project .
75470	Yonge Watermain - Mulock To Davis	Watermain deleted and partially amalgamated into Yonge Green Lane 2nd Conc.to Davis project
75480	Newmarket West Yonge ET and Yonge Watermain	Core of project to begin in 2011 as planned
75490	Bathurst/Green Lane/Yonge Watermain	Project to begin in 2010 as planned.
75510	2nd Concession Watermain	Project to begin in 2010 as planned.
75530	PD7 Vaughan Watermain and Reservoir	Project to begin in 2010 as planned.
75550	Yonge St. Aquifer Well Replacement	Core of project to begin in 2011 as planned.

Not Started/Deferred Capital Projects (32) as at June 30, 2010

Project #	Project Name	Explanation
Wastewater Services		
75320	Primary Trunk Sewer Study	Plan to start EA by Year End.
75350	Sharon Trunk Sewer	Project to begin by year end 2010.
Solid Waste Management		
71315	Expanded Diversion Capacity	Project delayed to 2011 pending Council directive on garbage collection from apartments
71325	Energy From Waste Facility	Start date for design-build phase moved to Jan 2011. Co-owner agreement with Durham to be finalized. Design build phase delayed pending EA approval and finalizing negotiation with contractor.
Emergency Medical Services		
54590	Markham Station - 280 Church	Facility is being purchased from the Province. Provincial procedures are delaying purchase.
54600	Medical Equipment Replacement	This project is scheduled to begin in Q3 2010 as planned.
Property Services		
14711	Employment and Financial Support (CandHS) Facilities Rehabilitaton and Repair	This is a contingency fund for emergency repairs. No emergency requests have been made to date.
14714	Public Health (C&HS) Facilities Rehabilitation and Repair	This is a contingency fund for emergency repairs. No emergency requests have been made to date.
14750	Building Energy Studies	Project scope has expanded to combine the energy audit of the Administrative Centre with LEED certification.
Information Technology		
16893	York Broadband Network	Project initiated by e-Government subcommittee in 2005/2006 for ONE York MUSH sector network. Awaiting Council direction.
16894	IT Pandemic Emergency Response Plan	Spending deferred to 2011 to focus on enhancing the Disaster Recovery environment.
York Regional Police Services		
28370	Fire Mobile Data Terminals (MDT)	This Project is pending sign off of a MOU with Fire Services.
29023	Interception Equip-Wire Room	This Project is pending based on completion of the new Investigative and Support Services Facility (ISSF) building with target date in Q4
29026	In Car Video	The Project is in the Pilot stage and will start in Q4
29027	Specialized Vehicle	The tender has been awarded for the vehicle, with anticipated 25% payment pending and estimated early December delivery.