1
2011 BUSINESS PLAN & BUDGET MID-YEAR REPORT

The Finance and Administration Committee recommends the adoption of the recommendation contained in the following report dated August 19, 2011, from the Commissioner of Finance.

1. RECOMMENDATION

It is recommended that this report outlining mid-year program highlights and financial results be received for information.

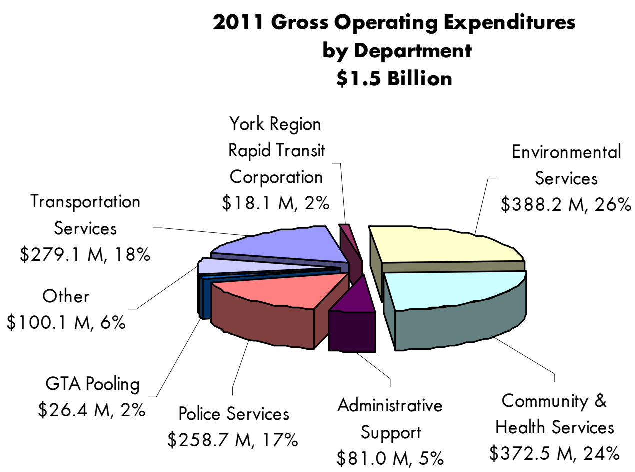
2. PURPOSE

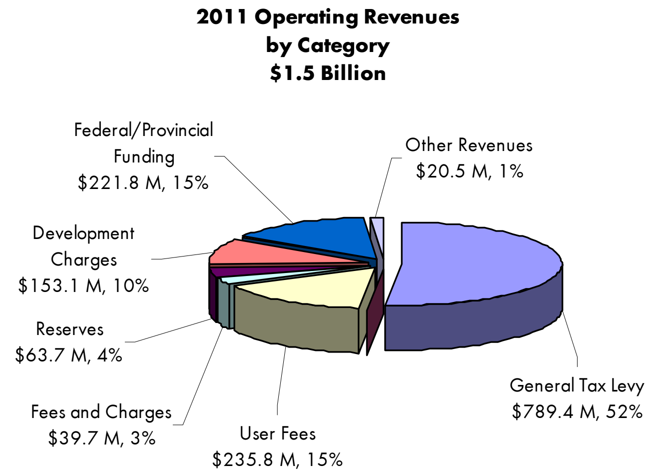
This report provides a mid-year status update on progress towards the objectives outlined in the 2011 Business Plan and Budget. Regular performance and service monitoring ensures that York Region's $2.5 billion service mandate (includes operating and capital) will be delivered to taxpayers in a cost efficient and effective manner.

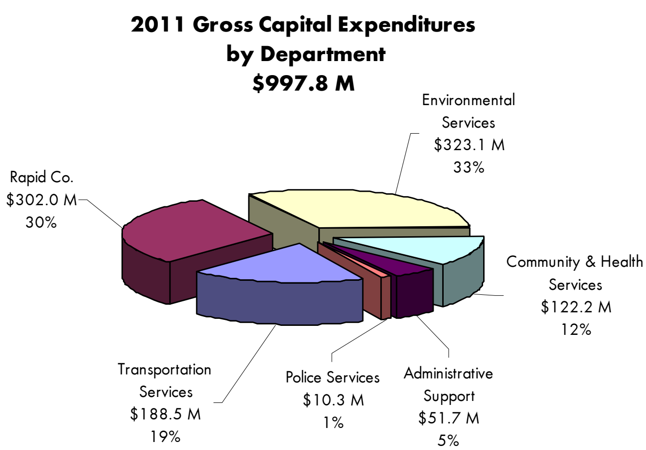
3. BACKGROUND

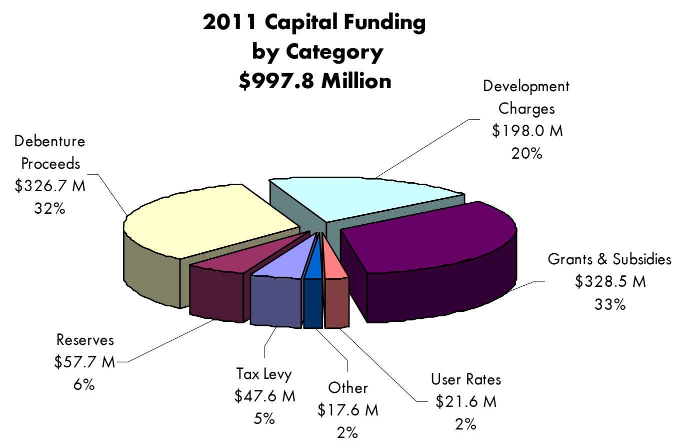
On March 24, 2011, Regional Council approved the 2011 Operating and Capital Business Plan and Budgets. The detailed business plan identifies work initiatives within the framework of a total gross budget of $2.5 billion.

The graphs below identify the 2011 Regional operating and capital budgets (before the prior year approval carried over) and the associated funding sources.









4. ANALYSIS AND OPTIONS

OPERATING RESULTS

At June 30, 2011, Regional year-to-date gross operating budget expenditures are 95% of the $720.8 million mid-year budget and net operating expenditures are 93% of the mid-year budget of $370.5 million

Mid-year results are influenced by a number of factors, some of which are common among all departments and others that are specific to individual departments. To forecast quarterly spending, departments allocate budget to the corresponding months the expenditures are expected to occur.

This year's second quarter results are very similar to last year's result at the same point. Year-to-date under-spending is $26.9 million.

Table 1 is a summary of net operating variances that contribute to an overall favourable variance of $26.9 million for Regional programs at mid-year. Further details of departmental financial results as of June 30th, and forecasts for full year 2011 are included in *Attachments 1 and 2*.

Table 1
Net Operating Variances
as at June 30, 2011 ($ Millions)

Department/Service	Under/(Over) Net Expenditures $ Millions	Expended %
Transit Services	5.4	89
Public Health	3.2	64
Solid Waste Management	2.8	85
York Region Rapid Transit Co.	2.7	57
Financial/Administrative Items	2.4	66
Police Services	2.0	98
Administrative Support	1.9	72
Housing Services	1.8	92
Employment & Financial Support	1.6	89
Family & Children's Services	1.3	85
Other- various departments	1.8	
Total 2nd Quarter YTD Variance	**26.9**	**93**

Transit Services year-to-date net operating expenditure is $45.6 million, a favourable variance of $5.4 million

- A $1.5 million favourable variance is due to savings in financing costs as 2010 planned debentures have been replaced by funding from a corporate capital reserve.
- A $0.4 million favourable variance in Transit Management System is due to implementation delays in the Presto project.
- Facilities and Fleet expenditures are $0.6 million favourable largely related to a reduction in Veolia facility lease payments and lower vehicle repair and maintenance costs.
- Contractor operating costs are $0.3 million favourable, including $0.5 million related to lower average cost per trip in the Mobility Plus program as a result of better scheduling, $0.4 million in Viva Routes and Southwest Division related to Performance-Based Contract disincentives and $0.3 million from the TTC contract. These favourable variances are partially offset by ($0.8) million unfavourable fuel escalation payments for YRT routes.

- Diesel fuel purchases are unfavourable by ($0.5) million due to higher diesel rates and higher consumption in the Southwest Division as more service hours have been added.
- A $0.8 million favourable variance in salaries and benefits is mainly due to hiring delays.
- Marketing expenditures are favourable by $0.2 million due to delays in website design and the launch of Presto.
- Fare revenues are $1.9 million favourable, primarily because ridership is 7.2% higher than budget.

Public Health year-to-date net operating expenditure is $5.7 million, a favourable variance of $3.2 million

- The majority of the variance is attributable to provincial funding for corporate costs of $2.4 million, which was not budgeted.
- Children in Need of Treatment (CINOT) expansion is under-spent by $0.1 million due to a delay in the promotion of the program and lack of screening capacity.
- Hiring delays for new positions have resulted in a net favourable variance of $0.2 million.
- Minor capital and general administrative expenses are under-spent by $0.2 million
- The Vector Borne Disease program, Healthy Babies, Health Children and consultant services are under-spent by $0.2 million due to delays in hiring and start-up.

Solid Waste Management year-to-date net operating expenditure is $16.2 million, a favourable variance of $2.8 million

- Blue box costs have a total savings of $1.0 million due to progress in reducing forecasted over-compacted loads and operational improvements at the Material Recovery Facility.
- Costs for the Community Environmental Centre in Elgin Mills are lower than the mid-year budget by $0.3 million, due to the delay in the Centre's start-up. The Centre is anticipated to begin operations in late September.
- Household Hazardous Waste program is unfavourable by $0.3 million due to reduced funding from Stewardship Ontario as a result of the cancellation of Eco Fees and proposed changes to its funding model.
- There is a $1.6 million favourable revenue variance, mainly due to higher than expected blue box revenues ($152 per tonne vs. $90 per tonne budgeted). In accordance with the Solid Waste Management Surplus Policy, the surplus at year-end will be contributed to the Solid Waste Management reserve.
- Additional savings of $0.3 million are due to salary gapping and lower financing costs.

York Region Rapid Transit Co. (YRRTC) year-to-date net operating expenditure is $3.6 million, a favourable variance of $2.7 million

- The majority of the variance is related to the $4.4 million favourable financing variance because capital expenditures have been funded from reserves rather than being debt-financed. The favourable variance is offset by a $3.2 million unfavorable variance in capital recoveries due to delays in invoicing related to changes in process and methodology in the agreement with Metrolinx.

- A $0.7 million favourable variance in professional services and communication activities is due to timing of capital projects. It is anticipated that more capital projects will start in the second half of the year.
- A $0.4 million favourable salaries and benefits variance is due to vacant positions. It is expected the positions will be filled in the second half of 2011.
- A $0.3 million favourable variance in negotiated-specific charges is due to delays in invoicing related to an internal process change.

Financial/Administrative Items year-to-date net operating expenditure is $4.6 million, a favourable variance of $2.4 million

- $2.0 million of the variance is related to 2010 tax write-off adjustments from Markham.

York Regional Police year-to-date net operating expenditure is $119.8 million, a favourable variance of $2.0 million

- The timing of the employer's share of Canada Pension Plan and Employment Insurance contributions resulted in a ($2.8) million unfavourable salary and benefits variance.
- The unfavourable variance was offset by a $2.3 million favourable variance in debt financing, $2.0 million savings in office equipment rentals, telecommunication expense, investigative expenses, uniforms and other operating equipment, and $0.4 million in from fees and charges.

Administrative Support year-to-date net operating expenditure is $4.9 million, a favourable variance of $1.9 million

- The favourable expenditure variance is due to the following combined savings: $0.5 million salaries and benefits savings in Finance resulting from delays in filling vacancies, $0.6 million in Property Services related to invoicing delays on occupancy costs and delayed occupancy of two new facilities, and $0.5 million in Human Resources, of which $0.2 million is mainly related to delays in hiring and $0.2 million is related to events (i.e., Performance Recognition, Corporate Training). It is anticipated that the events will occur later this year. The remaining $0.3 million variance consists of small items in other administrative areas.

Housing Services year-to-date net operating expenditure is $19.9 million, a favourable variance of $1.8 million

- Non-profit housing subsidy costs are lower due to lower payments to providers combined with delays in capital repairs. This has resulted in reduced gross expenditures of $2.5 million, with a net impact of $1.3 million.
- Rent supplement costs are lower than planned due to delays in the implementation of the new Regional Rent Supplement program, resulting in net savings of $0.6 million.

Employment and Financial Support year-to-date net operating expenditure is $12.0 million, a favourable variance of $1.6 million

- The Ontario Works caseload is slightly higher than forecast (6,031cases vs. 6,000 cases). However, higher client income and a change in caseload mix resulting in lower costs per case led to a deferral of the planned contribution from reserves. This resulted a net unfavourable variance of ($0.7) million.
- A $1.2 million net favourable variance is related to additional provincial funding for administrative costs.
- Occupancy rates are lower than anticipated in emergency shelters resulting in a $0.4 million favourable net variance.
- A $0.7 million favourable salaries and benefits variance is due to staff turnover and delays in hiring.

Family and Children's Services year-to-date net operating expenditure is $7.4 million, a favourable variance of $1.3 million

- A $0.5 million favourable variance in delayed child care subsidies is due to the transfer of the child care contract to the Ministry of Education from Ministry of Children and Youth Services.
- A $0.3 million savings in administrative expenses is related to efficiencies and expenditure delays.
- A $0.3 million favourable salaries and benefits variance is due to staff turnover and delays in hiring.
- A $0.2 million favourable variance is due to accelerated provincial funding for the Early Intervention Services program

Other Regional Departments year-to-date net operating expenditure is $103.9 million, a favourable variance of $1.8 million

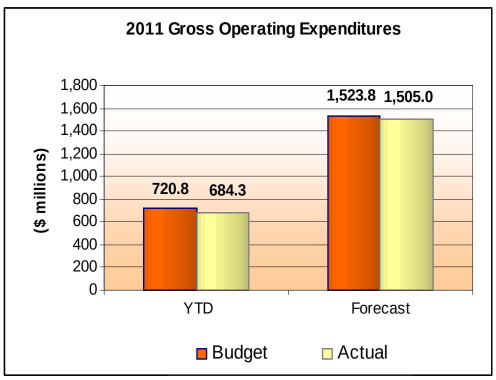
- A $1.2 million favourable variance is related to Long Term Care Services where $0.4 million results from lower demand, and $0.8 million is related to timing of financing costs.
- A favourable variance of $0.6 million in other Regional departments is related to various line items.

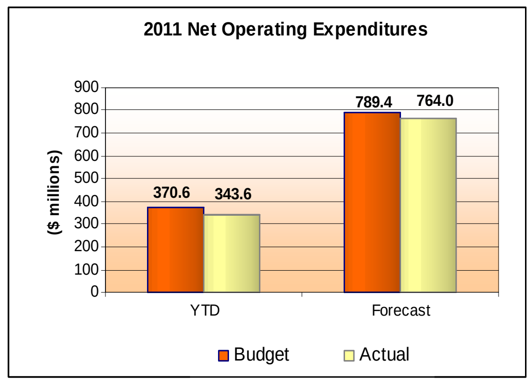
Based on results to June 30, 2011, the year-end forecast is projected to be 97% of budget, resulting in an estimated $25.4 million operating surplus

Table 2 lists key factors expected to contribute to the projected year-end surplus.

Table 2
Factors Contributing to Projected 2011 Year-end Surplus

	$ Millions
Favourable Transit revenue due to increase in ridership	2.2
Favourable market rates for blue box materials	3.7
Reduced garbage tonnages	0.5
Provincial funding for corporate allocations for Public Health	4.8
Non-profit housing subsidies	1.6
YRRTC- shift in financing costs (debentures to reserves)	8.8
Subtotal	21.6
Other Factors	3.8
Total	**25.4**





CAPITAL RESULTS

At June 30, 2011, Regional capital expenditures are 72% of the mid-year budget of $376.3 million, a variance of $104.1 million

The variance is attributable to delays in the commencement of projects, deferrals of projects, and project savings. Delays in capital projects occurred as a result of longer-than-expected environmental assessment approvals, the need for co-ordination with third parties, delays in approvals from other jurisdictions and delays in property acquisitions.

Table 3 is a summary of capital variances that contribute to an overall favourable variance of $104.1 million for Regional capital programs at mid-year. Further details of departmental financial results as of June 30th, and forecasts for full year 2011 are included in *Attachment 3*.

The 2011 Capital projects that have been completed within budget and on time are detailed in *Attachment 4*. Additionally, the 2011 capital projects that have not started or have been deferred as of June 30, 2011 are detailed in *Attachment 5*.

Table 3
Capital Variances
as at June 30, 2011 ($ Millions)

Department/Service	Under/(Over) Net Expenditures $ Millions	Expended %
York Region Rapid Transit Co	49.3	27
Wastewater Services	18.3	81
Water Services	15.0	84
Emergency Medical Services	4.4	21
Transit Services	4.2	82
Housing Services	3.0	64
Information Technology Services	2.9	63
Roads	2.6	92
Police Services	2.4	82
Property Services	1.5	87
Solid Waste Management	0.3	98
Other – Long Term Care, Public Health Services, Court Services	0.2	67
Total 2nd Quarter YTD Variance	**104.1**	**72**

York Region Rapid Transit Co (YRRTC) year-to-date capital expenditure is $18.6 million, a favourable variance of $49.3 million

- The Spadina Subway Extension project is managed by the Toronto Transit Commission and accounts for 56% of the year-to-date favourable variance ($27.6 million) due to a billing lag and realignment of the cash flow.
- The Yonge Subway Extension (preliminary engineering) accounts for 28% of the year-to-date favourable variance ($14 million) as no funding partner has been identified to date. YRRTC is actively working with Metrolinx and City of Toronto to secure funding for this project.
- The BRT Facilities and Terminals accounts for 15% of the year-to-date favourable variance ($7.4 million), due to later-than-expected funding approval from Transport Canada. The design/build contract, costing approximately $95 million, is expected to be awarded in December 2011.

Wastewater Services year-to-date capital expenditure is $78.0 million, a favourable variance of $18.3 million

- The YDSS Southeast Collector project is $6.5 million under budget due to delays in the award of the construction contract.
- The York Durham Sewage System (YDSS) Duffin Creek Stage 3 project is $4.2 million under budget as delays were experienced in obtaining clearance to award contracts associated with the construction of the Incineration, Dewatering and Ash Load out facilities.
- The Kleinburg Water Pollution Control Plant expansion is behind schedule and $2.7 million under budget. It is expected to be completed by year end.
- The wastewater portion of the Conservation Authority Joint Ground Water Initiative is $1.6 million under budget as a result of the timing of payments. It is expected to be on budget at year end.
- The YDSS Duffin Creek upgrade is $1.4 million under budget as a result of deferring the project pending the completion of preliminary work at Duffin Creek to meet Ministry of Environment requirements.
- The Pumping Wastewater and the Trunk Sewer projects are under budget by $1.3 million due to the timing of expenditures differing from the budgeted timelines.
- The Duffin Creek Water Pollution Control Plant is $0.8M under budget as the project experienced delays in commencing the environmental assessment. Durham Region is acting as the lead during the environmental assessment phase and York Region will lead the construction phase.
- The odour control infrastructure renewal program is $0.6M under budget. The project has been delayed pending completion of odour studies.
- The Keswick Water Pollution Control Plant expansion project is $1.3 million over budget as approved scope changes have resulted in unfavourable variances to budget.

Water Services year-to-date capital expenditure is $80.5 million, a favourable variance of $15.0 million

- The Toronto Cost-Shared project accounts for 62% of the year-to-date favourable variance ($9.2 million). This is primarily due to the Gerrard watermain construction contract being delayed to the fall 2011 and the deferral of construction of the watermain from Horgan Water Treatment plant to Ellesmere Pumping Station until after 2016 as a result of system optimization measures.
- The water portion of the Conservation Authority Joint Ground Water project is $2.1 million under budget as a result of timing differences in the payments to the Toronto Region and Lake Simcoe Conservation Authorities. Actual payments are due in September 2011 and the project is expected to be on budget by year end.
- The Kleinburg additional water source project has been delayed to accommodate construction of a local sewer, resulting in a $1.7 million favourable variance.
- The Nobleton elevated tank and watermain have been delayed to accommodate an environmental assessment, resulting in a $1.3 million favourable variance.

Emergency Medical Services year-to-date capital expenditure is $1.1 million, a favourable variance of $4.4 million

- Purchase orders have been issued and EMS services are awaiting delivery of new EMS vehicles and equipment, resulting in a temporary favourable variance of $1.1 million.
- The Keswick EMS station and the EMS North West Region Project are under budget due to the timing of contractor payments ($0.7 million).
- The Pefferlaw EMS station is delayed pending planning approval ($0.5 million). It is expected to be constructed later this year.
- The Multi-Patient Ambulance project timelines were revised as tender responses are under review. This resulted in a favourable variance of $0.5 million. The project is expected to be on budget by year end.
- The Markham Station project is under budget pending negotiations with the Province for the acquisition of four EMS bays ($0.5 million).

Transit Services year-to-date capital expenditure is $19.2 million, a favourable variance of $4.2 million

- The favourable variance is primarily due to the Smart Card Presto project launch being delayed from March to July as a result of technical issues ($2.7 million), third party (Toronto Transit Commission) deferrals on Bus loops expansion ($0.7 million), and minor variances from other projects mostly due to timing delays ($0.8 million).

Housing Services year-to-date capital expenditure is $5.4 million, a favourable variance of $3.0 million

- The Dew Street project is $1.7 million under budget due to construction delays. The project is expected to be on budget by year end.
- The Vaughan Civic Centre is $1.1 million under budget due to delays caused by a fire during construction. It is expected to be on budget by year end.

Information Technology Services year-to-date capital expenditure is $5.0 million, a favourable variance of $2.9 million

- The $2.9 million variance is primarily due to savings of $1 million in Telecommunication and IT Equipment. Under spending of $1.7 million in several IT projects is due to delays in obtaining approvals.

Roads year-to-date capital expenditure is $31.5 million, a favourable variance of $2.6 million

- Growth projects managed by third parties account for $0.7 million of the favourable variance.
- Road resurfacing and improvement projects are $0.7 million under budget due to delays in timing of tenders. They are expected to be on budget by year end.
- The Road Asset Information Management project is $0.6 million under budget as delays in the technical evaluations will push the project implementation to Q3 2011.

- Miscellaneous intersection improvements are $0.4 million under budget due to delays in timing of tenders. They are expected to be on budget by year end.

Police Services year-to-date capital expenditure is $11.2 million, a favourable variance of $2.4 million

- A number of projects have yet to commence material spending in 2011 including: Interception Room; In-car Video; IT Infrastructure; Digital Evidence System; # 3 Marine Headquarters; Cell Block Security; and, Digital Witness. The resulting $3.1 million favourable variance is temporary and will even out by year end.
- An unfavourable variance of $0.6 million is due to the Central Services Building project (formerly the Investigative and Support Services facility) expenditures being ahead of budget due to timing of construction progress billings, it is expected to even out by year end.

Property Services year-to-date capital expenditure is $10.2 million, a favourable variance of $1.5 million

- The Central Service Centre parking lot project is on hold pending the presentation of construction options to Council, resulting in a $1.1 million favourable variance.

Solid Waste Management year-to-date capital expenditure is $11.0 million, a favourable variance of $0.3 million

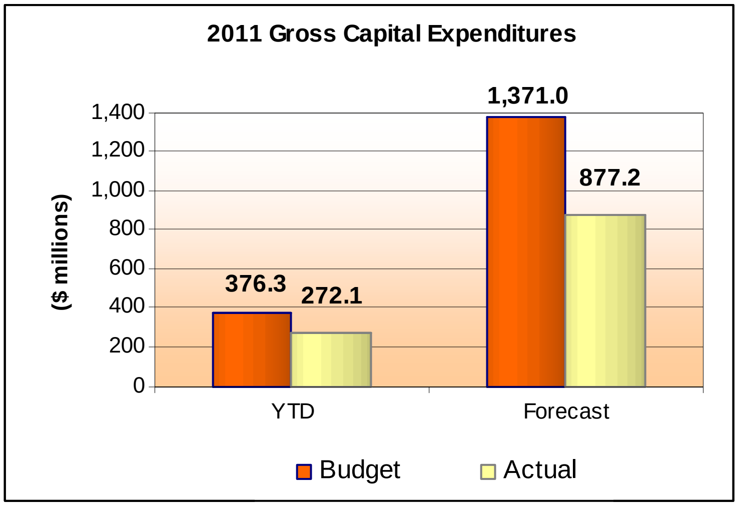
- The Community Environmental Centre is over budget by $0.4 million. It is expected to be on budget at year end.
- The New Waste Management Initiatives is under budget by $0.4 million as spending was delayed pending program decisions with local municipalities.
- The Solid Waste Master Plan is under budget by $0.3 million due to the timing of expenditures differing from the budgeted timeline. The project is expected to be within budget by year end.

Other branches (Long Term Care, Public Health, Court Services) year to date capital expenditure is $0.3 million, a favourable variance of $0.2 million

- For Long Term Care ($0.1 million), HVAC improvements project were completed and payments were in progress at mid year. In addition, the Office Space Standardization project was delayed to September resulting in a temporary favourable variance.

2011 year-end capital expenditures are forecast to be $877.2 million, or 64% of the gross available capital budget of $1,371.0 million

The 2011 gross available capital budget of $1,371.0 million refers to the sum of the 2011 annual approved amount of $831.5 million (net of funding from senior levels of Government for the Spadina Subway Extension of $166.3 million) and prior year carry forwards of $539.5 million.



Capital expenditures are forecasted to be $877.2 million at year end or 64% of the gross available budget of $1,371.0 million. Capital expenditures at mid-year are $272.1 million, or 72% of the planned expenditures of $376.3 million.

5. FINANCIAL IMPLICATIONS

As of June 30, 2011, 93% of the year to date net operating budget has been expended, representing 44% of the total annual net operating budget. The current forecast is that net expenditures will be 97% of budget at year-end.

As of June 30, 2011, 72% of the year-to-date capital budget has been expended, representing 20% of the gross available capital budget. The current forecast is that capital expenditures will be 64% of the gross available budget at year-end.

6. LOCAL MUNICIPAL IMPACT

The 2011 Mid-Year Report summarizes York Region's progress with respect to the services and capital projects approved in the 2011 Budget.

7. CONCLUSION

As of June 30, total net expenditures for Regional operations are 93% of target resulting in a $26.9 million favourable variance. Year-end projections indicate that total net expenditures will be 97% of budget, resulting in a $25.4 million favourable variance on total expenditures of $789.4 million.

As of June 30, gross capital expenditures were $272.1 million, which is 72% of the year-to-date capital budget of $376.3 million. The year-end forecast for the gross capital expenditures is $877.2 million, which is 64% of the gross available capital budget.

Summaries of the operating and capital financial results have been appended to this report.

For more information on this report, please contact Kelly Strueby, Director of Business Planning & Budgets at extension 1611.

The Senior Management Group has reviewed this report.

(The five attachments referred to in this clause are attached to this report.)

Corporate Progress Report
For period ending June 30, 2011
Summary of Current Year Operations

(In $000's)	Gross Expenditure			Revenues/Recoveries			Net Expenditure		
	Budget YTD	Actual YTD	Expended %	Budget YTD	Actual YTD	Expended %	Budget YTD	Actual YTD	Expended %
Transportation Services									
Transit Services	84,766	81,309	96%	(33,728)	(35,720)	106%	51,038	45,589	89%
Contribution to Capital	3,100	3,100	100%			-	3,100	3,100	100%
Roads Transportation	33,983	32,734	96%	(8,678)	(8,538)	98%	25,305	24,196	96%
Contribution to Capital	18,396	18,396	100%			-	18,396	18,396	100%
Sub Total	**140,244**	**135,539**	**97%**	**(42,406)**	**(44,259)**	**104%**	**97,838**	**91,280**	**93%**
Environmental Services									
Solid Waste Management	27,506	26,367	96%	(8,506)	(10,136)	119%	19,000	16,231	85%
Water and Wastewater Services	148,039	145,058	98%	(158,867)	(144,990)	91%	(10,828)	68	-
Contribution to Capital	10,822	293	3%			-	10,822	293	3%
Sub Total	**186,367**	**171,718**	**92%**	**(167,373)**	**(155,126)**	**93%**	**18,994**	**16,591**	**87%**
Community & Health Services									
Emergency Medical Services	27,622	26,684	97%	(12,391)	(12,683)	102%	15,231	14,002	92%
Long Term Care Services	19,901	18,064	91%	(11,742)	(11,054)	94%	8,159	7,010	86%
Public Health	29,684	26,869	91%	(20,801)	(21,183)	102%	8,883	5,686	64%
Employment & Financial Support	42,375	40,067	95%	(28,838)	(28,080)	97%	13,537	11,986	89%
Family and Children's Services	32,758	28,737	88%	(23,999)	(21,323)	89%	8,759	7,414	85%
Housing Services	38,149	32,030	84%	(16,401)	(12,119)	74%	21,748	19,911	92%
Strategic Service Integration policy	6,224	4,744	76%	(1,218)	(822)	67%	5,006	3,922	78%
Sub Total	**196,712**	**177,194**	**90%**	**(115,389)**	**(107,262)**	**93%**	**81,323**	**69,932**	**86%**
Planning and Economic Development	**5,252**	**5,027**	**96%**	**(651)**	**(792)**	**122%**	**4,602**	**4,235**	**92%**
Administrative Support									
Office of the C.A.O.	2,054	1,926	94%	(95)	3	-3%	1,959	1,929	98%
Finance	5,560	4,830	87%	(847)	(508)	60%	4,713	4,323	92%
IT Services & Strategy	8,743	7,365	84%	(1,274)	-	-	7,470	7,365	99%
Property Services	8,994	8,400	93%	(271)	(249)	92%	8,724	8,151	93%
Contribution to Capital	122	122	100%			-	122	122	100%
Legal Services	1,399	1,399	100%	(167)	(240)	143%	1,231	1,159	94%
Clerks	1,111	933	84%	(2)	(4)	184%	1,109	930	84%
Human Resource Services	3,382	2,869	85%	(5)	(12)	249%	3,377	2,857	85%
Allocated to Direct Service Departments	(21,933)	(21,934)	100%			-	(21,933)	(21,934)	-
Sub Total	**9,433**	**5,910**	**63%**	**(2,661)**	**(1,010)**	**38%**	**6,773**	**4,900**	**72%**
Chairman & Council	**977**	**983**	**101%**	**-**	**-**	**-**	**977**	**983**	**101%**
Financial/Administrative Items									
Contingency / Annualization	(200)	1,639	-819%	2	(4,862)	-324131%	(199)	(3,223)	-
Administrative Expenses/Working Capital	9,703	8,948	92%	(2,586)	(1,170)	45%	7,117	7,779	109%
Sub Total	**9,503**	**10,587**	**111%**	**(2,584)**	**(6,032)**	**233%**	**6,919**	**4,556**	**66%**
Total Regional Programs	**548,489**	**506,957**	**92%**	**(331,064)**	**(314,481)**	**95%**	**217,426**	**192,477**	**89%**
Court Administration	**5,876**	**5,599**	**95%**	**(5,348)**	**(5,381)**	**101%**	**528**	**217**	**41%**
Boards and Authorities									
Conservation Authorities	3,453	3,453	100%	-	-	-	3,453	3,453	100%
GO Transit	1,000	4,124	412%	(1,000)	(1,095)	109%	-	3,029	-
Hospital Capital Funding	-	6,186	-	-	(6,186)	-	-	-	-
Property Assessment (MPAC)	7,851	7,851	100%	-	-	-	7,851	7,851	100%
Sub Total	**12,304**	**21,614**	**176%**	**(1,000)**	**(7,281)**	**728%**	**11,304**	**14,333**	**127%**
GTA Pooling	**13,200**	**13,200**	**100%**	**-**	**-**	**-**	**13,200**	**13,200**	**100%**
ODSP	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
YRRTC	**9,338**	**6,660**	**71%**	**(3,064)**	**(3,066)**	**100%**	**6,274**	**3,594**	**57%**
Police									
Police	128,682	127,294	99%	(9,788)	(10,431)	107%	118,894	116,863	98%
Contribution to Capital	2,925	2,925	100%			-	2,925	2,925	100%
Sub Total	**131,607**	**130,220**	**99%**	**(9,788)**	**(10,431)**	**107%**	**121,820**	**119,789**	**98%**
TOTAL BUDGET	**720,816**	**684,250**	**95%**	**(350,263)**	**(340,639)**	**97%**	**370,552**	**343,611**	**93%**
% of Budget Utilized		**95%**			**97%**			**93%**	

Council Attachment 1

Corporate Progress Report

For period ending December 31, 2011

Summary of Current Year Operations

(in $000's)	Gross Expenditure			Revenues/Recoveries			Net Expenditure		
	Annual Budget	Year End Forecast	Expended %	Annual Budget	Year End Forecast	Expended %	Annual Budget	Year End Forecast	Expended %
Transportation Services									
Transit Services	173,194	171,139	99%	(66,951)	(71,200)	103%	104,244	99,939	96%
Contribution to Capital	6,200	6,200	100%			-	6,200	6,200	100%
Roads Transportation	63,058	61,669	98%	(17,356)	(17,356)	100%	45,702	44,313	97%
Contribution to Capital	36,791	36,791	100%			-	36,791	36,791	100%
Sub Total	**279,243**	**275,799**	**99%**	**(86,306)**	**(88,556)**	**103%**	**192,937**	**187,243**	**97%**
Environmental Services									
Solid Waste Management	57,012	59,033	104%	(17,306)	(20,957)	121%	39,705	38,076	96%
Water and Wastewater Services	313,207	313,207	100%	(339,897)	(339,897)	100%	(26,689)	(26,689)	-
Contribution to Capital	21,645	21,645	100%			-	21,645	21,645	100%
Sub Total	**391,864**	**393,886**	**101%**	**(357,203)**	**(360,854)**	**101%**	**34,661**	**33,031**	**95%**
Community & Health Services									
Emergency Medical Services	52,589	52,835	100%	(24,782)	(25,547)	103%	27,807	27,288	98%
Long Term Care Services	36,988	36,988	100%	(23,483)	(23,483)	100%	13,504	13,504	100%
Public Health	53,117	51,144	96%	(41,773)	(46,313)	111%	11,344	4,831	43%
Employment & Financial Support	80,111	78,085	97%	(57,675)	(56,848)	99%	22,436	21,237	95%
Family and Children's Services	62,506	61,318	98%	(47,997)	(48,257)	101%	14,509	13,061	90%
Housing Services	74,585	68,586	92%	(32,802)	(28,403)	87%	41,784	40,183	96%
Strategic Service Integration policy	12,169	11,280	93%	(2,436)	(2,260)	93%	9,733	9,020	93%
Sub Total	**372,066**	**360,214**	**97%**	**(230,948)**	**(231,112)**	**100%**	**141,117**	**129,102**	**91%**
Planning and Economic Development	**8,610**	**8,210**	**95%**	**(1,301)**	**(1,151)**	**88%**	**7,309**	**7,059**	**97%**
Administrative Support									
Office of the C.A.O.	4,108	3,938	96%	(190)	(135)	71%	3,919	3,803	97%
Finance	11,121	10,438	94%	(1,695)	(1,487)	88%	9,426	8,951	95%
IT Services & Strategy	17,598	17,598	100%	(2,658)	(2,658)	100%	14,940	14,940	100%
Property Services	17,999	17,477	97%	(541)	(541)	100%	17,458	16,936	97%
Contribution to Capital	244	244	100%			-	244	244	100%
Legal Services	2,802	2,802	100%	(335)	(335)	100%	2,467	2,467	100%
Clerks	2,223	2,156	97%	(4)	(4)	92%	2,218	2,152	97%
Human Resource Services	6,764	6,500	96%	(10)	(18)	180%	6,754	6,482	96%
Sub Total	**62,859**	**61,153**	**97%**	**(5,433)**	**(5,178)**	**95%**	**57,426**	**55,975**	**97%**
Chairman & Council	**1,955**	**1,955**	**100%**	**-**	**-**	**-**	**1,955**	**1,955**	**100%**
Financial/Administrative Items									
Contingency / Annualization	8,696	8,696	100%	(8,997)	(8,997)	100%	(301)	(301)	-
Administrative Expenses/Working Capital	49,498	49,498	100%	(5,272)	(5,272)	100%	44,226	44,226	100%
Sub Total	**58,193**	**58,193**	**100%**	**(14,269)**	**(14,269)**	**100%**	**43,925**	**43,925**	**100%**
Total Regional Programs	**1,174,789**	**1,159,409**	**99%**	**(695,460)**	**(701,119)**	**101%**	**479,329**	**458,290**	**96%**
Court Administration	**9,854**	**9,754**	**99%**	**(10,695)**	**(10,695)**	**100%**	**(842)**	**(942)**	**-**
Boards and Authorities									
Conservation Authorities	4,953	4,953	100%	-	-	-	4,953	4,953	100%
GO Transit	2,500	8,000	320%	(2,500)	(2,500)	100%	-	5,500	-
Hospital Capital Funding	12,706	12,706	100%	-	-	-	12,706	12,706	100%
Property Assessment	15,702	15,702	100%	-	-	-	15,702	15,702	100%
Sub Total	**35,861**	**41,361**	**115%**	**(2,500)**	**(2,500)**	**100%**	**33,361**	**38,861**	**116%**
GTA Pooling	**26,400**	**26,400**	**100%**	**-**	**-**	**-**	**26,400**	**26,400**	**100%**
ODSP	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
YRRTC	**18,123**	**9,326**	**51%**	**(6,129)**	**(6,130)**	**100%**	**11,994**	**3,196**	**27%**
Police									
Police	252,897	252,897	100%	(19,576)	(20,575)	105%	233,321	232,322	100%
Contribution to Capital	5,851	5,851	100%			-	5,851	5,851	100%
Sub Total	**258,748**	**258,748**	**100%**	**(19,576)**	**(20,575)**	**105%**	**239,172**	**238,173**	**100%**
TOTAL BUDGET	**1,623,774**	**1,504,997**	**93%**	**(734,359)**	**(741,019)**	**101%**	**789,415**	**763,978**	**97%**
% of Budget Utilized		**99%**			**101%**			**97%**	

Council Attachment 2

Council Attachment 3

2011 Business Plan and Budget
Capital Progress Report as at June 30, 2011

	Year to Date (YTD) ending June 30, 2011				Year Ending (YE) December 31, 2011			
(in $000's)	*Gross Available Budget YTD	*Actual YTD	Variance YTD	Expended YTD %	*Gross Available Budget YE	*Forecast YE	Variance YE	Forecast Expended YE %
Transportation Services								
York Region Transit	23,432	19,209	4,223	82%	91,464	37,883	53,581	41%
Rapid Transit**	67,862	18,583	49,279	27%	135,723	58,661	77,062	43%
Roads	34,131	31,533	2,598	92%	261,800	132,450	129,350	51%
Sub Total	**125,425**	**69,325**	**56,100**	**55%**	**488,987**	**228,994**	**259,993**	**47%**
Environmental Services								
Water Services	95,502	80,540	14,962	84%	289,987	224,707	65,280	77%
Wastewater Services	96,294	77,965	18,329	81%	285,295	240,172	45,123	84%
Solid Waste Management	11,307	11,052	255	98%	31,643	27,357	4,286	86%
Sub Total	**203,103**	**169,557**	**33,546**	**83%**	**606,925**	**492,236**	**114,689**	**81%**
Community and Health Services								
Emergency Medical Services	5,548	1,147	4,401	21%	16,394	15,383	1,011	94%
Long Term Care Services	303	194	109	64%	2,335	2,335	-	100%
Public Health	150	114	36	76%	300	156	144	52%
Housing Services	8,393	5,359	3,034	64%	131,261	60,935	70,326	46%
Sub Total	**14,394**	**6,814**	**7,580**	**47%**	**150,290**	**78,809**	**71,481**	**52%**
Court Services	**15**	**7**	**8**	**46%**	**42**	**38**	**4**	**90%**
Administrative Support								
Information Technology Services	7,911	4,979	2,932	63%	35,636	18,630	17,006	52%
Property Services	11,758	10,232	1,526	87%	61,748	36,185	25,563	59%
Sub Total	**19,669**	**15,211**	**4,458**	**77%**	**97,384**	**54,815**	**42,569**	**56%**
Total Regional Programs	**362,606**	**260,914**	**101,692**	**72%**	**1,343,628**	**854,892**	**488,736**	**64%**
York Regional Police	**13,666**	**11,234**	**2,432**	**82%**	**27,331**	**22,331**	**5,000**	**82%**
TOTAL BUDGET	**376,272**	**272,148**	**104,124**	**72%**	**1,370,959**	**877,223**	**493,736**	**64%**

* Includes carryforwards from prior year ($539.5M).

** The Gross Available Budget is net of funding from Senior levels of Government for Spadina Subway Extension of $166.3M

Completed Projects on Time and within Budget (22) as at June 30, 2011

Project #	Project Name
York Region Transit	
83970	Bike Racks
Roads	
80850	Mount Albert Road & Warden Avenue
81360	Hwy 427 Arterial Extension to Zenway Blvd
81820	Weston Road from Major Mackenzie Dr. to Teston Road
81830	Stouffville Road McCowan to Hwy 48
82670	Vaughan Corp. Centre-Hwy 400/Applewood Crossing
86940	Keele St and McNaughton Rd (Construction)
Water Services	
75610	ISF Water and Wastewater Instrumentation and Control Equipment
Wastewater Services	
73060	Schomberg Water Pollution Control Plant Expansion
Emergency Medical Services	
54450	Stouffville Station
54620	Traffic Signal Preemption
54570	Northwest King Township-Schomberg Station

Completed Projects on Time and within Budget (22) as at June 30, 2011

Project #	Project Name
Long Term Care	
55191	HVAC improvements (Newmarket Health Centre)
55192	Exterior Pavilion (Newmarket Health Centre)
55216	Gazebo (Maple Health Centre)
55225	HVAC Upgrade (Maple Health Centre)
55235	Risk Remediation & Mitigation Project (Newmarket/Maple)
59300	Point of Care Documentation Computer Hardware (Newmarket/Maple)
Housing Services	
67906	Tom Taylor Place -50 Units (Newmarket)
67911	Leeder Place Expansion (East Gwillimbury)
67913	Delivering Opportunities for Ontario Renters (DOOR) Projects
Public Health	
53050	Low Income Dental Program

Not Started/Deferred Capital Projects (29) as at June 30, 2011

Project #	Project Name	Explanation
Scheduled to start by June 30, 2011		
Public Health Programs		
52000	Infectious Disease Control (IDC) Consolidation	This project will not be started until year end as the property is currently occupied by EMS until September.
York Regional Police Services		
29030	IT Infrastructure and Retention	This project is delayed given the late budget approval.
29032	Digital Evidence Management	This project has not been started due to unforeseen delays in the Digital Witness Statement project (29025) where the RFP had to be re-issued 3 times. It is a predecessor to the 29032 project, which will need to be rolled forward into 2012. No spending will occur against 29032 in 2011.
29031	#3 District - Marine Headquarters	The majority of the budgeted funding pertains to the procurement of land which is under longer than anticipated negotiations with the owner.
29033	#3 District Renovations	The RFP process for architects is underway and the awarding of tender will likely occur in September.
29035	Cell Block Safety and Security	This project was on hold pending Legal Services review of privacy issues. Procurement documentation will start in August 2011.

Not Started/Deferred Capital Projects (29) as at June 30, 2011

Project #	Project Name	Explanation
Scheduled to start after June 30, 2011		
York Region Transit		
81583	Transit Vehicle Garage - Southeast	Property search is currently in progress
84511	Conventional Buses Expansion-2011/2012	Due to limited growth, 10 buses will be carried forward to 2012.
86104	YRT Office Expansion	Timing of office move expected in late Q3 or early Q4 2011.
86107	Intelligent Transportation Systems (ITS) Software Systems	Project deferred to 2012 due to focus on Presto project.
86109	Operations and Maintenance (O&M) Facility Leasehold	Project to commence in Q4
86110	Vehicle Diagnostic and Pedestrian Detection Systems	Project to commence in Q3
86111	Fire Suppression System	Project to commence in Q3
Roads		
82730	Dufferin St - Major Mackenzie Dr to Teston Rd	This project is to be aligned with the Teston Road project from Dufferin to Keele. An IEA is expected to begin in 2013 for the Teston Rd Project.
85110	Teston Road - Dufferin Street to Keele Street (Class EA)	This project is to be aligned with the Dufferin Street - Major Mackenzie Dr to Teston Road. An IEA is expected to begin in 2013 pending outcome of Vaughan Metro Centre Study.
86820	York Durham Line - Hwy 7 to Main St Stouffville	This project has not started. It was expected that staff would begin work on this EA in 2011. However with the priority of other projects, this will have to be reassessed.
99210	Bayview Ave - Bloomington Rd to Wellington St	This project is not expected to be tendered until 2018, therefore it is the priority of staff to deliver other projects. This will have to be reassessed given the priority of other projects.