2
2009 BUSINESS PLAN & BUDGET MID-YEAR REPORT

The Finance and Administration Committee recommends the adoption of the recommendation contained in the following report dated August 31, 2009, from the Commissioner of Finance.

1. RECOMMENDATION

It is recommended that:

1. This report outlining mid-year program highlights and financial results be received for information.

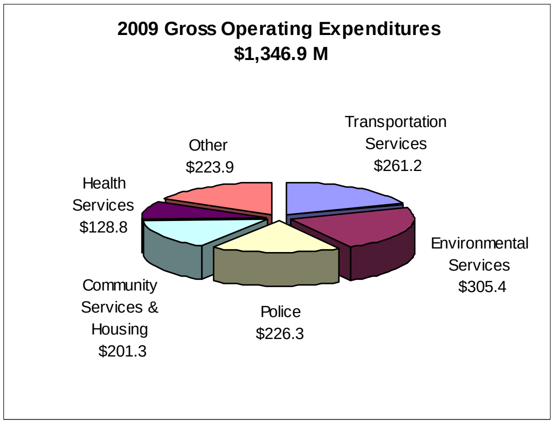
2. PURPOSE

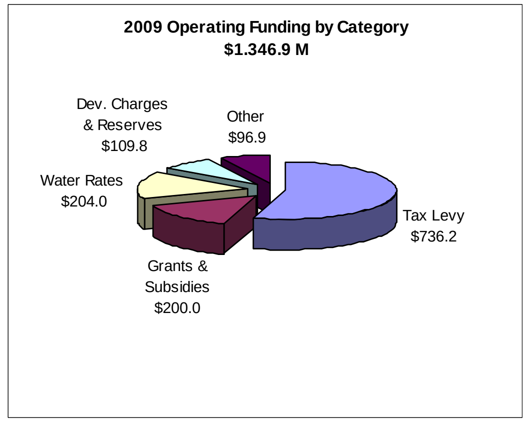
The purpose of this report is to provide a mid-year status update on progress towards the objectives outlined in the 2009 Business Plan and Budget. Regular performance and service monitoring ensures that York Region's $2.4 billion service mandate (includes operating and capital) will be delivered to taxpayers in a cost efficient and effective manner.

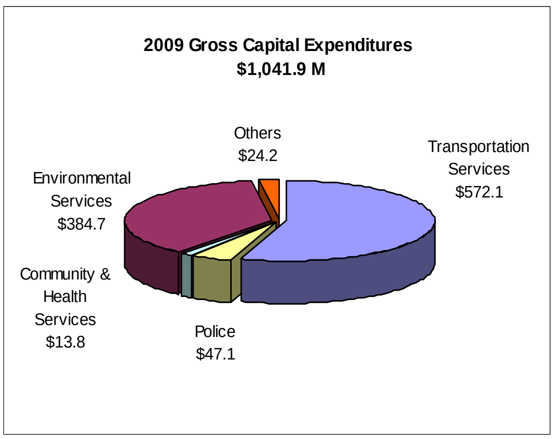
3. BACKGROUND

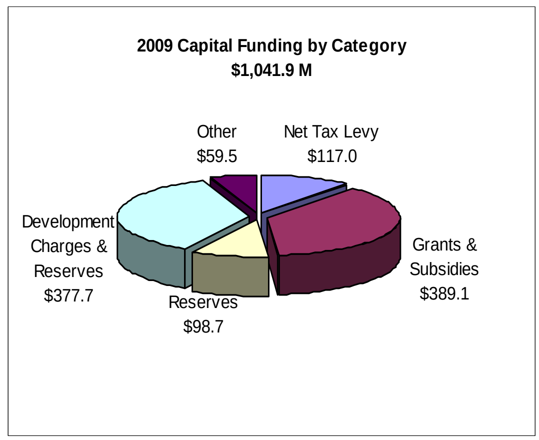
On December 18, 2008, Regional Council approved the 2009 Capital Business Plan and Budget and on February 19, 2009, Regional Council approved the 2009 Operating Business Plan and Budget. The detailed business plan identifies work initiatives within the framework of a total gross budget of $2.4 billion. In addition, $480.8 million was approved in 2008 and prior years for capital projects not completed and carried over into the 2009 capital work plan.

The graphs below identify the 2009 Regional operating and capital budgets and the various funding sources.









4. ANALYSIS AND OPTIONS

OPERATING RESULTS

At June 30, 2009, Regional net operating expenditures are 91% of the mid-year budget of $358.5 million

Mid-year results are influenced by a number of issues, some of which are common among all departments and others that are more isolated to specific departments. Table 1 is a summary of key net operating variances that contribute a favourable variance of $31.2 million for Regional programs at mid-year. Further details of departmental financial results as of June 30, and forecasted for full year 2009, are included in Attachments 1 and 2. Major factors affecting the mid-year variance are outlined below.

Table 1
Notable Key Net Operating Variances
as at June 30, 2009 ($ Millions)

	January to June 2009	
Department/Service	**Under/(Over) Net Expenditures $ Millions**	**Expended %**
Police Services	$5.9	95%
Transit Services	$5.7	86%
Solid Waste Management	$4.8	75%
Housing Services	$2.9	86%
Property Services	$2.8	64%
IT Services	$1.7	74%
Emergency Medical Services	$1.7	85%
Strategic Service Integration Policy	$1.5	63%
Working Capital	($3.0)	352%

Salaries and benefits account for $426.7 million or 32% of York Region's 2009 gross operating expenditure budget of $1,346.9 million

As a result of delays in filling new or vacated positions, partly because of the hiring freeze in the early part of the year, salary gapping (the under-expenditure of salary and benefit dollars) for Regional programs (excluding Police Services and rate supported programs) at mid-year is $7.5 million gross and $5.7 million net. Year to date results exceed budgeted gapping target of $3.4 million. Salary gapping savings are realized in departmental budgets while the salary gapping reduction is budgeted at the corporate level.

Timing of program revenues and expenditures influence mid year results

The late approval of the 2009 operating budget resulted in the delay of program related expenditures for new initiatives that were budgeted at full year cost. Actual timing of planned expenditures and receipt of Provincial and Federal Funding may not align with year to date budget and often correct by year-end.

- Rapid Transit revenues are currently unfavourable at mid-year by $2.6 million due to the timing of funding transactions from the Federal Gas Tax Reserve ($1.1 million) and Development Charge funding for debt repayment ($1.5 million).
- Property Services has a $2 million favourable variance at mid-year, mainly due to the timing delay of contributions to the Facilities Rehabilitation and Replacement Reserves.
- Timing delays in expenditures for the Community Development Investment Fund program and in the implementation of the New Agency Development Fund program are contributing to the $1.5 million year to date surplus in the Strategic Services Integration and Policy branch of Community and Health Services.

Revenues and Funding Sources influence mid-year results

- Transit revenues are trending unfavourably at mid-year by $0.7 million because actual ridership of 9,142,000 is 3% lower than budgeted. Lower ridership results are partially attributed to the York University strike that continued through January and into early February. As well, the current economic recession may also be contributing to the reduction in ridership. However, the actual average fare per trip is slightly above the budgeted $2.50 per trip.
- Public Health has reduced program spending to manage to Provincial funding approvals in the Healthy Babies Healthy Children and Vector Borne Disease programs, resulting in a $0.9 million favourable gross budget variance at mid-year.

Water and Wastewater gross expenditures are under budget by $21.8 million and revenues are under budget by $22.6 million

- Current debt principal payments are trending favourably ($7.9 million for Water and $1.1 million for Wastewater) due to timing differences. The total annual budget of $51.4 million and $65 million for Water and Wastewater respectively are expected to be on budget by year-end.
- Due to an extended spring and significant rainfall, current flows are lower than budgeted. The current decline in water/wastewater flows has favourably impacted water distribution and treatment costs by $4.3 million. Municipal revenues are based on actual water flows and are trending unfavourably by $12.2 million. Year-end gross expenditure forecasts indicate both Water and Wastewater will end the year under budget $2.3 million and $2.9 million respectively.
- A portion of the Water/Wastewater rates is contributed to the Rate Capital Replacement Reserve to rehabilitate and replace aging water/wastewater infrastructure. Since these contributions are directly dependent on water/wastewater flows, year-to-date contributions are $2.1 million under budget ($0.6 million for Water and $1.5 million for Wastewater).

Other program areas also contribute to the net operating budget under expenditures at mid-year

- Transit gross expenditures are under budget by $6.4 million mainly because of the lower than anticipated contractor operating costs made up by favourable fuel escalation payments, scheduling efficiencies, new service deferrals and lower than expected contractor rate. Further, the lower than expected Transit Management Systems (TMS) cost and marketing expenses contribute to the favourable variance.
- Solid Waste net expenditures are under budget by $4.7 million, or 25%, mainly due to the lower residual waste costs as a result of lower than expected tonnage and a favourable price variance ($2.3 million) and lower Blue Box costs due to lower than expected tonnages ($1.6 million).
- Non Profit Housing subsidy costs are lower than anticipated and delays in capital repairs that are partially funded from reserves have resulted in reduced gross

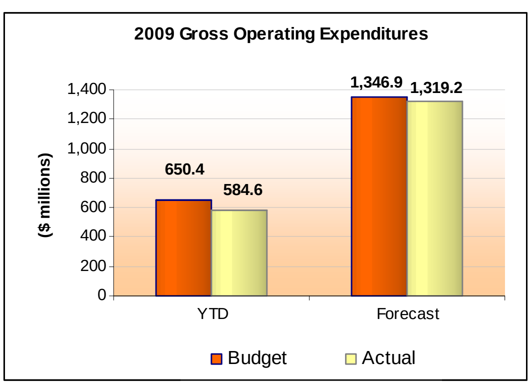
expenditures of $3.1 million, with a net impact of $2.1 million. Rent supplement costs are also lower due to the delays in opening new facilities and slower conversion of existing market rent units.

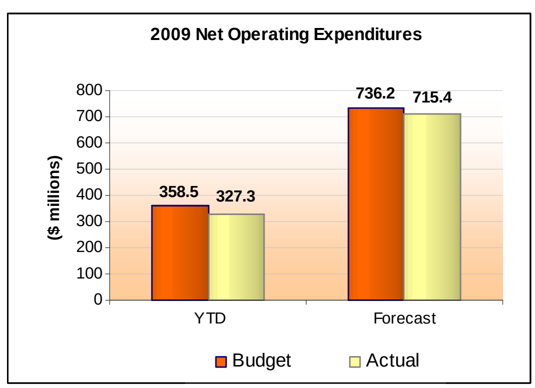
- Under expenditures of $1.7 million in Information Technology are due to the delay of software maintenance fees for Microsoft, Veritas and VMWare and lower than anticipated month to month leasing costs on late returns and buyouts of leased equipment.
- York Regional Police have a year to date favourable variance of $5.8 million, largely as a result of lower than budgeted debt charges ($1.2 million), salary and benefit variances ($3.3 million due to the contract settlements from recently ratified working agreement not yet processed against salaries) and various program related expenditures.

Other program variances with an unfavourable impact on the net operating budget

- In Employment and Financial Services, higher than budgeted monthly average social assistance caseload (5,231 vs. 4,775) costs due to the current economic recession have been largely offset by Ontario Child Benefit savings and delays in processing dental program costs at mid-year.
- Working Capital has an unfavourable variance of $3 million as of mid-year because of the delay of issuance of long term debt for capital expenditures. Unfinanced capital expenditures (principally for Water and Wastewater projects) are financed by short term advances from the Region's reserves and the delay of approximately $250 million of long term borrowing amounted to over $3 million in extra short term financing. Staff will be monitoring this variance throughout the remainder of 2009 and will re-allocate a portion of these expenses to User Rate and Development Charge funding sources as appropriate.

2009 year-end net expenditures are forecast to be 97% of budget, resulting in a $20.5 million operating surplus





Year-end forecasts prepared at mid-year are often higher than actual year-end results. For example, in 2008, the mid-year forecast for year-end expenditures was 98% of budget, compared to actual year-end expenditures of 96%.

- Salary gapping for Regional Programs exceeded the budgeted full year gapping of $3.4 million at mid-year and the trend is anticipated to continue to year-end.
- Actual timing of planned expenditures and the receipt of Provincial and Federal funding may not align with year to date budgets and often corrects by year-end.
- Net expenditures for Transit are forecast to be under budget by $4.1 million, a combination of gross expenditures under budget by $6.5 million and revenues under budget by $2.4 million. Gross expenditures will be under budget mainly due to the lower than anticipated contractor operating costs made up by lower fuel escalation payments, scheduling efficiencies, lower than expected contractor rate and new service deferrals. Total revenues are forecast to be under budget by $2.4 million mainly due to conventional ridership projected to be 19.2 million (4% lower than budget) which will result in approximately a $2.2 million shortfall in fare revenues.
- The trend of social assistance caseload increase is anticipated to continue and it is currently forecast to create an unfavourable $6.1 million gross and $1.3 million net variance by year-end. Increased projected costs for the adult dental program due to caseload growth, demand for service and improved accessibility is also forecast to create another unfavourable variance of $2.6 million gross and $0.5 million net at year-end in Employment and Financial Services. Unfavourable variances are partially offset by Ontario Child Benefit savings of $0.4 million.
- Solid Waste forecasts a year end surplus of $7.2 million due to reduced residual waste of 20,000 tonnes ($4.6 million); reduced blue box tonnage and processing costs ($1.8 million) and contractor processing disruptions in the Source Separated Organics Program ($0.8 million).
- Housing anticipates a year-end net operating surplus of $3.7 million due to Non Profit Housing subsidy costs being lower than anticipated and delayed capital repairs ($2.1 million) combined with Rent Supplement costs being lower than anticipated caused by delays implementing the new regional initiatives, opening new facilities and converting existing market rent units ($1.2 million).
- IT anticipates a year end surplus of $1.1 million mainly due to purchasing Oracle licenses from Capital in 2009.
- Police anticipates being 100% of net operating budget at year-end.

Uncontrollable factors account for 60% of the projected year end surplus

As noted above, there are a variety of factors contributing to the projected year end surplus of $20 million. Several of these factors could not have been anticipated at the time the budget was developed. Table 2 lists major uncontrollable factors contributing to the projected year end surplus.

Table 2
Uncontrollable Factors Contributing To Projected 2009 Year End Surplus

	$ Millions
Residual Waste reduced tonnage	$4.6
Non-profit housing subsidies (lower mortgage rates)	2.1
Reduced blue box tonnage and lower processing cost	2.0
Lower transit fuel cost	1.5
Source separated organics processing disruption	0.8
Lower demand for Mobility Plus services	0.6
Lower transit contractor rates (TTC)	0.6
Total	**12.2**

The factors noted in table 2 account for approximately 60% of the total projected year end surplus. Excluding the uncontrollable factors, projected expenditures would be 99% of the 2009 total net budget.

CAPITAL RESULTS

2009 Year end gross capital expenditures are forecasted to be 61% of budget

York Region's 2009 capital budget as approved by Council totalled $1,041.9 million. The total available 2009 gross capital budget is $1.5 billion which includes prior year carry forwards of $480.8 million.

- 11% of the mid-year gross expenditures have been delivered.
- 57% of capital projects are on schedule.
- 68 projects or 14% of the total are at milestone 0 (i.e. not started or deferred).
- Delays in capital projects occurred for various reasons, including longer than expected environmental assessment approval procedures, property acquisition process, etc. Because of the multi-year nature of most capital projects, delays will resulted in deferral of spending to future years.
- As noted in Table 2, 75% of the projects included in the 2009 capital program are moving forward through the design and construction phases.

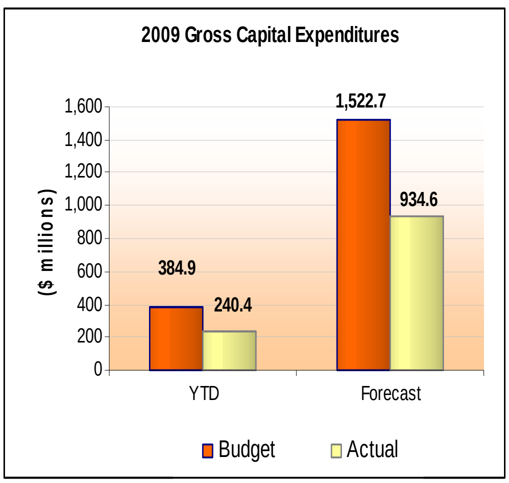


Table 2 summarizes the progress of York Region's 487 capital projects currently approved.

Table 2
Progress Status Summary of Capital Projects as June 30, 2009

Progress Status	Number of Projects	% of Total Capital Projects
Project Complete	53	11%
Tender / Construction	85	17%
Pre-Construction Phase	281	58%
Not Started/Deferred	68	14%
Total	**487**	**100%**

The following summarizes the major projects that cause the projected variance of $588 million at year-end for all service areas. Further details of departmental financial results as of June 30 and year-end forecast are included in Attachments 3 and 4 respectively.

The 2009 Capital projects that have been completed within budget and on time are detailed in Attachment 5. Additionally, the 2009 Capital projects that have not started or have been deferred as of June 30, 2009 are detailed in Attachment 6.

York Region Transit 2009 capital expenditures are forecasted to be $87.4 million, or 71% of the gross budget of $123.1 million

- Retrofit construction of the Transit Vehicle Garage 8300 Keele Street accounts for 66% of the year-end variance and has been delayed due to late award of construction contract. Major construction started later than anticipated with an estimated completion of first quarter 2010.
- Purchase of Conventional Bus Replacement of 5 Hybrid buses will be deferred to 2010 to allow for further analysis of Hybrid bus performance.
- The revised roll-out plan and project implementation of the Smart Card project has deferred to 2011.

Rapid Transit 2009 capital expenditures are forecasted to be $196.3 million, or 36% of the gross budget of $541.4 million

- Spadina Subway and Operation & Maintenance Facility accounts for 29% of the projected year-end variance of $345.1 million.
- The pre-construction phase of Yonge Street rapidways from Steeles to Richmond Hill Centre preliminary engineering program is pending Metrolix approval.

Transportation Services Roads 2009 capital expenditures are forecasted to be $154.9 million, or 78% of the gross budget of $197.5 million

- Roads gross capital budget projected year-end variance is mainly due to delays in property acquisition, coordination with YDSS sewer main construction, broader analysis and consultation requested by local municipalities.
- Approximately 40% of the projected year-end variance is caused by delay in property acquisition.
- York/Durham Line Steeles to Hwy 7 and 19th Avenue from Yonge Street to Bayview Avenue have been delayed due to land purchase from ORC and coordination with the YDSS sewer main construction, which accounts for approximately 38% of the projected year-end variance.

Water Services 2009 capital expenditures are forecasted to be $114 million, or 76% of the gross budget of $150.4 million

- Approximately 50% of Water Services' gross capital budget projected variance is a result of delays in detailed design, construction and permits related to elevated tank and watermain construction projects throughout the Region.
- Approximately 3% of the projected year-end variance is caused by outstanding financing for up front developer financed projects.

Wastewater Services 2009 capital expenditures are forecasted to be $295.8 million, or 85% of the gross budget of $346.1 million

- Wastewater Services gross capital budget projected year-end variance is mainly due to delays in environmental assessment, tendering and approval process.
- Approximately 26% of the projected year-end variance is related to the unexecuted agreement related to the Queensville Holland Landing Trunk project, which is dependent on developer financing prior to tendering the project.
- Keswick Water Pollution Control Plant EA Study was delayed due to unexpected high bid prices and accounts for approximately 17% of the projected year-end variance

Solid Waste Management 2009 capital expenditures are forecasted to be $11.3 million, or 46% of gross budget of $24.6 million

- Delays in the Source Separated Organics and Energy from Waste projects account for 52% of the projected year-end variance of $13.3 million.
- Equipment upgrades project at the Waste Management Facility has been delayed as a result of delays in optical sorting upgrades and the project has moved to the second half of 2009.

- Community Environmental Center (CEC) – Richmond Hill was experiencing project delays due to resource issues. Stimulus funding has been approved for this project and it is now scheduled to be completed in 2011.

Community and Health Services 2009 capital expenditures are forecasted to be $19.5 million, or 45% of the gross budget of $23.3 million

- Community and Health Services' capital program is comprised of Long Term Care, Housing and Emergency Medical Services. Combined they have a projected year-end variance of $19.5 million caused mainly by delays in the following two projects:
  - Construction of 84 affordable rental units at Vaughan Civic Centre and Dew Street locations has revised project timelines and is now scheduled for completion in 2011.
  - Construction schedule of three Paramedic Response Stations at Queensville, Pefferlaw and Maple has been revised and are planned for 2010.

Administrative Support 2009 capital expenditures are forecasted to be $24.2 million, or 57% of the gross budget of $42.6 million

The projected year-end variance of $24.2 million is mostly caused by delays being experienced in Information Technology Services and Property Services branches.

- The variance in the e-Docs Document Management project is due to delays in expenditures for supporting projects now scheduled for 2010.
- IT Equipment 3 Year Life has deferred expenditures to 2010 due to the purchasing of Microsoft Licences in 2010.
- Project approval from Regional Council for the Construction of Central Service Centre has not yet been received. Pre-construction costs are scheduled for late 2009 and in 2010.

York Regional Police 2009 capital expenditures are forecasted to be $34.8 million, or 57% of the gross budget of $61.3 million

- The delay in construction of the Investigative and Support Services Facility accounts for $24.3 or 92% of the of the projected year-end budget variance of $26.5 million.

York Region received approval for 17 projects under the Infrastructure Stimulus Funding

On June 12, 2009, Infrastructure Canada announced 17 approved projects for York Region. These projects will receive Federal and Provincial funding in the amount of $52.7 million, two-thirds of the total cost and as a result York Region is responsible for balance of the advanced funding of $26.35 million, one-third of the projects costs. The Infrastructure Stimulus (IS) Fund program conditions state that all of the projects associated with the IS program must be completed prior to March 31, 2011 in order to qualify for the approved funding amount. A list of the York Region approved projects along with the status of these projects is detailed in Attachment 7.

5. FINANCIAL IMPLICATIONS

As of June 30, 2009, 87% of the year to date net operating budget has been expended, representing 43% of the total annual net operating budget. The current forecast indicates that net expenditures will be 97% of budget at year-end.

York Region's 2009 available gross capital budget is $1.5 billion which includes prior year carry forwards of $480.8 million. At mid-year, 28% of total capital projects are tendered, under construction or complete and 57% of total capital projects are deemed to be on schedule. The year-end forecast is 61% of the gross capital budget.

Impact on 2010 Business Plan and Budget

The 2009 Business Plan and Budget provides a starting point for 2010 budget development. Factors affecting the 2010 budget will include:

- Continued population growth in 2009 of approximately 25,000 new residents, requiring additional operating and capital resources to keep pace with growth;
- Continued construction growth, particularly in the residential sector;
- Deferral of some capital projects from 2009;
- Annualization of operating costs and debt financing costs for other capital initiatives;
- Annualization of the additional 24,660 revenue hours of transit service planned to be implemented in 2009;
- Annualization of 38 additional sworn police officers and 14 civilian staff in 2009;
- The increased caseload experienced in Ontario Works;
- Continued increased investment in Roads resurfacing and acceleration of the Road surface expansion to address congestion;
- Lower than expected solid waste tonnages in 2009;
- Infrastructure rehabilitation and replacement to ensure a state of good repair for Regional assets;
- Implementation of funding strategy to close the infrastructure gap and build reserve fund for asset replacement;
- Continued capital reserve fund contribution to reduce the reliance on new debt for capital projects.

6. LOCAL MUNICIPAL IMPACT

The 2009 Business Plan and Budget Mid-Year Report summarizes the status of York Region's key service areas and communicates to the local municipalities the anticipated year-end service delivery and resource utilization results.

7. CONCLUSION

The 2009 Mid-Year Report provides a summarized review of the resources utilized to complete service objectives identified in the 2009 Business Plan and Budget.

As of June 30, total net expenditures for Regional operations are 87% of target resulting in a $45.9 million favourable variance. Year-end projections indicate that total net expenditures will be 97% of budget resulting in a $20.5 million favourable variance on total expenditures of $736.2 million.

As of June 30, gross capital expenditures were $240.4 million or 62% of the year to date capital budget of $384.9 million. The year-end forecast for the gross capital expenditures is $934.6 million or 61% of the available gross capital budget.

Summaries of the operating and capital financial results have been appended to this report.

For more information on this report, please contact Kelly Strueby, Director of Business Planning & Budgets at extension 1611.

The Senior Management Group has reviewed this report.

(The seven attachments referred to in this clause were included in the agenda for the September 10, 2009 meeting.)

2009 Business Planning & Budget

Attachment 1

Operating Progress Report for period ending June 30, 2009

(in $000's)	Gross Expenditure Budget YTD	Gross Expenditure Actual YTD	Gross Expenditure Expended %	Net Expenditure Budget YTD	Net Expenditure Actual YTD	Net Expenditure Expended %
Transportation Services						
Transit Services	73,434	67,030	91%	40,905	35,248	86%
Contribution to Capital	3,600	3,600	100%	3,600	3,600	100%
Roads Transportation	29,385	28,958	99%	22,188	21,134	95%
Contribution to Capital	18,104	18,104	100%	18,104	18,104	100%
Sub Total	**124,523**	**117,691**	**95%**	**84,797**	**78,085**	**92%**
Environmental Services						
Solid Waste Management	24,389	19,326	79%	19,194	14,441	75%
Water and Wastewater Services	123,865	107,837	87%	0	0	-
Contribution to Capital	6,234	511	8%	-	(0)	-
Sub Total	**154,488**	**127,674**	**83%**	**19,194**	**14,441**	**75%**
Health Services						
Emergency Medical Services	22,328	20,777	93%	11,603	9,897	85%
Contribution to Capital	-	-	-	-	-	-
Long Term Care Services	17,092	15,693	92%	6,020	5,377	89%
Public Health	28,092	24,209	86%	8,238	7,709	94%
Sub Total	**67,512**	**60,680**	**90%**	**25,861**	**22,983**	**89%**
Community Services and Housing						
Employment & Financial Support	34,788	34,214	98%	12,444	11,509	92%
Contribution to Capital	-	-	-	-	-	-
Family and Children's Services	29,977	29,377	98%	6,125	6,031	98%
Housing Services	34,473	29,317	85%	20,606	17,627	86%
Strategic Service Integration policy	5,284	3,536	67%	4,016	2,547	63%
ODSP	10,168	9,615	95%	9,068	8,516	94%
Sub Total	**114,689**	**106,059**	**92%**	**52,261**	**46,230**	**88%**
Planning and Economic Development	**5,460**	**4,412**	**81%**	**4,605**	**3,707**	**81%**
Emergency Services	**-**	**2**	**-**	**-**	**2**	**-**
Administrative Support						
Office of the C.A.O.	1,967	1,763	90%	1,841	1,810	98%
Finance	4,933	4,353	88%	4,158	3,756	90%
IT Services & Strategy	8,282	6,638	80%	6,682	4,919	74%
Property Services	8,093	5,265	65%	7,794	4,994	64%
Legal Services	1,045	732	70%	978	688	70%
Clerks	946	893	94%	922	869	94%
Human Resource Services	3,119	2,780	89%	3,075	2,708	88%
Allocated to Direct Service Departments	(20,153)	(20,153)	100%	(20,153)	(20,153)	-
Contribution to Capital	122	-	-	122	-	-
Sub Total	**8,354**	**2,272**	**27%**	**5,418**	**(409)**	**-8%**
Chairman & Council	**887**	**853**	**96%**	**883**	**849**	**96%**
Contingency / Annualization	2,813	2,229	79%	12,539	11,222	89%
Administrative Expenses/Working Capital	5,362	5,981	112%	1,618	3,822	236%
Sub Total	**8,174**	**8,210**	**100%**	**14,156**	**15,044**	**106%**
Total Regional Programs	**484,087**	**427,853**	**88%**	**207,175**	**180,932**	**87%**
Court Administration	**5,090**	**4,557**	**90%**	**1,532**	**1,853**	**121%**
Boards and Authorities						
RapidCo	7,179	5,104	71%	4,540	5,097	112%
Conservation Authorities	3,476	3,476	100%	3,476	3,476	100%
GO Transit	1,250	494	40%	-	(0)	-
Hospital Capital Funding	-	-	-	-	-	-
Property Assessment	7,164	7,164	100%	7,164	7,164	100%
Sub Total	**19,068**	**16,238**	**85%**	**15,179**	**15,736**	**104%**
GTA Pooling	**26,450**	**26,444**	**100%**	**26,450**	**26,444**	**100%**
Police						
Police	112,650	106,417	94%	105,124	99,245	94%
Contribution to Capital	3,073	3,073	100%	3,073	3,073	100%
Sub Total	**115,723**	**109,489**	**95%**	**108,197**	**102,318**	**95%**
TOTAL BUDGET	**650,417**	**584,582**	**90%**	**358,532**	**327,283**	**91%**

2009 Business Plan & Budget

Attachment 2

Operating Progress Report Year-End Forecast

(in $000's)	Gross Expenditure Annual Budget	Gross Expenditure Year-End Forecast	Gross Expenditure $	Gross Expenditure Expended %	Net Expenditure Annual Budget	Net Expenditure Year-End Forecast	Net Expenditure $	Net Expenditure Expended %
Transportation Services								
Transit Services	153,076	146,603	6,473	96%	85,002	80,880	4,122	95%
Contribution to Capital	7,200	7,200	-	100%	7,200	7,200	-	100%
Roads Transportation	57,429	57,428	1	100%	43,043	43,043	1	100%
Contribution to Capital	36,207	36,207	-	100%	36,207	36,207	-	100%
Sub Total	**253,912**	**247,438**	**6,474**	**97%**	**171,452**	**167,330**	**4,123**	**98%**
Environmental Services								
Solid Waste Management	50,538	43,142	7,396	85%	39,762	32,597	7,165	82%
Water and Wastewater Services	247,770	242,519	5,251	98%	-	-	-	-
Contribution to Capital	12,468	12,468	-	100%	-	-	-	-
Sub Total	**310,776**	**298,129**	**12,647**	**96%**	**39,762**	**32,597**	**7,165**	**82%**
Health Services								
Emergency Medical Services	48,321	47,302	1,019	98%	26,871	25,394	1,477	95%
Contribution to Capital	-	-	-	-	-	-	-	-
Long Term Care Services	35,623	34,988	635	98%	13,479	13,049	430	97%
Public Health	56,183	52,455	3,728	93%	16,476	15,996	480	97%
Sub Total	**140,127**	**134,745**	**5,382**	**96%**	**56,826**	**54,439**	**2,387**	**96%**
Community Services and Housing								
Employment & Financial Support	69,575	77,726	(8,151)	112%	24,889	26,328	(1,439)	106%
Contribution to Capital	-	-	-	-	-	-	-	-
Family and Children's Services	59,997	59,368	629	99%	12,294	12,201	93	99%
Housing Services	69,282	64,172	5,110	93%	41,549	37,870	3,679	91%
Strategic Service Integration policy	10,568	9,856	712	93%	8,033	7,709	324	96%
ODSP	20,337	19,956	381	98%	18,137	17,756	381	98%
Sub Total	**229,758**	**231,078**	**(1,320)**	**101%**	**104,902**	**101,864**	**3,038**	**97%**
Planning and Economic Development	**11,044**	**10,197**	**847**	**92%**	**9,210**	**8,803**	**407**	**96%**
Emergency Services	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Administrative Support								
Office of the C.A.O.	3,934	3,680	254	94%	3,681	3,546	135	96%
Finance	9,865	9,265	600	94%	8,316	8,009	306	96%
IT Services & Strategy	16,921	15,828	1,093	94%	13,363	12,270	1,093	92%
Property Services	16,329	15,729	600	96%	15,731	15,131	600	96%
Legal Services	2,089	2,047	42	98%	1,957	1,957	-	100%
Clerks	1,893	1,816	77	96%	1,844	1,767	77	96%
Human Resource Services	6,238	5,943	295	95%	6,132	5,823	309	95%
Allocated to Direct Service Departments	(40,478)	(40,478)	-	100%	(40,478)	(40,478)	-	-
Contribution to Capital	244	244	-	100%	244	244	-	100%
Sub Total	**17,036**	**14,074**	**2,962**	**83%**	**10,789**	**8,269**	**2,520**	**77%**
Chairman & Council	**1,773**	**1,773**	**0**	**100%**	**1,765**	**1,765**	**0**	**100%**
Financial/Administrative Items								
Contingency / Annualization	(60)	(60)	-	100%	(4,291)	(4,291)	-	-
Administrative Expenses/Working Capital	41,253	41,253	-	100%	34,444	34,444	-	100%
Sub Total	**41,193**	**41,193**	**-**	**100%**	**30,153**	**30,153**	**-**	**100%**
Total Regional Programs	**1,005,619**	**978,627**	**26,992**	**97%**	**424,859**	**405,220**	**19,639**	**95%**
Court Administration	**10,180**	**10,180**	**-**	**100%**	**3,064**	**3,064**	**-**	**100%**
Boards and Authorities								
RapidCo	14,357	14,061	296	98%	9,079	8,811	268	97%
Conservation Authorities	4,144	4,144	-	100%	4,144	4,144	-	100%
GO Transit	2,500	2,500	-	100%	-	-	-	-
Hospital Capital Funding	12,000	12,000	-	100%	12,000	12,000	-	100%
Property Assessment	14,327	14,327	-	100%	14,327	14,327	-	100%
Sub Total	**47,328**	**47,032**	**-**	**99%**	**39,550**	**39,282**	**-**	**99%**
GTA Pooling	**52,900**	**52,900**	**-**	**100%**	**52,900**	**52,900**	**-**	**100%**
Police								
Police	224,726	224,276	450	100%	209,674	208,824	850	100%
Contribution to Capital	6,145	6,145	-	100%	6,145	6,145	-	100%
Sub Total	**230,871**	**230,421**	**450**	**100%**	**215,819**	**214,969**	**850**	**100%**
TOTAL BUDGET	**1,346,898**	**1,319,160**	**27,442**	**98%**	**736,192**	**715,435**	**20,489**	**97%**

Attachment 3

2009 Business Plan and Budget
Capital Progress Report for the period ending June 30, 2009

(in $000's)	Gross Expenditure *Budget YTD	*Actual YTD	Variance YTD	Expended %
Transportation Services				
Transit Services - YRT	15,933	7,739	8,194	49%
Specialized Transit	-	-	-	-
Viva Rapid Transit	113,317	25,248	88,069	22%
Roads Transportation	32,669	33,870	(1,201)	104%
Sub Total	**161,919**	**66,857**	**95,062**	**41%**
Environmental Services				
Water Services	44,846	34,099	10,747	76%
Wastewater Services	129,239	123,690	5,549	96%
Solid Waste Management	6,286	4,700	1,586	75%
Sub Total	**180,371**	**162,489**	**17,882**	**90%**
Community and Health Services				
Emergency Medical Services	1,044	66	978	6%
Long Term Care Services	497	66	431	13%
Housing Services	2,549	1,368	1,181	54%
Sub Total	**4,090**	**1,500**	**2,590**	**37%**
Planning and Economic Development	**60**	**-**	**60**	**-**
Court Services	**375**	**84**	**291**	**22%**
Administrative Support				
IT Services & Strategy	3,872	2,435	1,437	63%
Property Services	3,537	1,081	2,456	31%
Sub Total	**7,409**	**3,516**	**3,893**	**47%**
Total Regional Programs	**354,224**	**234,446**	**119,778**	**66%**
Police	**30,669**	**5,967**	**24,702**	**19%**
TOTAL BUDGET	**384,893**	**240,413**	**144,480**	**62%**
% of Budget Utilized		**62%**		

* Includes carryforwards from prior year.

Attachment 4

2009 Business Plan and Budget
Capital Progress Report Year End Forecast

(in $000's)	*Budget 2009	*Forecast 2009	Variance 2009	Expended %
	Gross Expenditure			
Transportation Services				
York Region Transit	123,084	87,363	35,721	71%
Specialized Transit	2,580	2,223	357	86%
Viva Rapid Transit	541,404	196,294	345,110	36%
Roads Transportation	197,516	154,936	42,580	78%
Sub Total	**864,584**	**440,816**	**423,768**	**51%**
Environmental Services				
Water Services	150,379	113,987	36,392	76%
Wastewater Services	346,096	295,810	50,286	85%
Solid Waste Management	24,609	11,341	13,268	46%
Sub Total	**521,084**	**421,138**	**99,946**	**81%**
Community and Health Services				
Emergency Medical Services	8,468	5,282	3,186	62%
Long Term Care Services	1,392	1,392	-	100%
Housing Services	22,391	6,091	16,300	27%
Sub Total	**32,251**	**12,765**	**19,486**	**40%**
Planning and Economic Development	**120**	**120**	**-**	**100%**
Court Services	**750**	**750**	**-**	**100%**
Administrative Support				
IT Services & Strategy	28,042	13,641	14,401	49%
Property Services	14,540	10,564	3,976	73%
Sub Total	**42,582**	**24,205**	**18,377**	**57%**
Total Regional Programs	**1,461,371**	**899,794**	**561,577**	**62%**
Police	**61,338**	**34,810**	**26,528**	**57%**
TOTAL BUDGET	**1,522,709**	**934,604**	**588,105**	**61%**
% of Budget Utilized		**61%**		

*Includes carryforwards from prior year.

Completed Projects on Time and within Budget (21) as at June 30, 2009

Project #	Project Name
Long Term Care	
56390	Alternative Community Living Hadley Grange
Emergency Medical Services	
54430	Vaughan Rutherford and Islington
Housing Services	
67903	Blue Willow Terrace
67906	Tom Taylor Place
York Regional Police Services	
29017	Specialized Equipment Purchasing
29022	Computer Hardware
29028	Portable Mobile Radio
Rapid Transit	
99762	Y3 Bus Rapid Transit North Yonge Davis Drive EA
Roads	
98330	Gamble Road Yonge to Bathurst
98640	Major Mackenzie Drive Kennedy to Hwy 48
Solid Waste	
77415	Community Environmental Centre Vaughan
Water	
70320	Pressure District 8 Pressure Break Tank
73500	Long Term Water Supply Water Use Efficiency
74080	Pressure District 6 Major Mackenzie Watermain Kennedy to Markland
75180	Bathurst Watermain Clearmeadow Wood
76240	Pressure District 6 Major Mackenzie Watermain Pugsley to Markland
Wastewater	
76050	YDSS Leslie Street Lower Trunk
77100	YDSS Bathurst Collector
78110	Decommission Stouffville Water Pollution Control Plant
YRT	
84309	Mobility Plus Bus Expansion 2009
84409	Mobility Plus Bus Replacement 2009

Not Started/Deferred Capital Projects (69) as at June 30, 2009

Project #	Project Name	Explanation
Information Technology Services		
16816	CRM Solutions	CRM Maturity Assessment scheduled for Q3/Q4 2009.
EMS		
54420	Queensville Station	Joint project with Town of EG. Project discussions ongoing.
54510	Maple -MHC	Project discussions ongoing.
54540	Paramedic Defibrillators	Paramedic defibrillators order c/f to 2009.
Planning		
68460	Renovation/Re-location	Capital costs associated with Planning renovation have been delayed as a result of Property Services priority sequencing of moves at the Admin Building projected completion Fall 2009.
York Regional Police Services		
29025	Digital Witness Statements	Project not started/deferred.
29026	In Car Video	Project not started/deferred.
29027	Specialized Vehicle	Project not started/deferred.
Property Services		
14707	T&W - Solid Waste Facilities Rehab & Repair	Project will start in Summer 2009 at Georgina transfer station.
14716	Health - EMS Facilities Rehab & Repair	Project will start in Summer 2009 at multiple EMS stations.
14795	Wind Energy	Purchase of wind turbine for Georgina site no longer going forward.

Not Started/Deferred Capital Projects (69) as at June 30, 2009

Project #	Project Name	Explanation
Rapid Transit		
90700	Y1 Operation Maintenance Facility	Delayed due to receipt of funding from senior levels of government.
90702	Operations and Maintenance Facility Design Build	Delay due to the availability of the planned site and expect to start in April 2011.
90740	Y1 Subway Preliminary Engineering	Preliminary Engineering program submitted to Metrolinx for approval.
90744	Y1 Subway Land Acquisition	Delayed due to receipt of funding from senior levels of government.
90745	Y1 Subway Project Management Office	Delayed due to receipt of funding from senior levels of government.
90747	Y1 BRT Design Build	On hold pending decision on subway extension.
90748	Y1 BRT Land Acquisition	Delayed due to receipt of funding from senior levels of government.
90750	H3 Union Term Design Build	Delayed due to receipt of funding from senior levels of government.
90754	Y3 BRT Design Build	Delayed due to receipt of funding from senior levels of government.
90755	G1 Greenlane Preliminary Engineering	Delayed due to receipt of funding from senior levels of government.
90756	G1 Greenlane Design Build	Delayed due to receipt of funding from senior levels of government.
90757	G1 Greenlane Land Acquisition	Delayed due to receipt of funding from senior levels of government.
90759	Davis Drive Design Build	Delayed due to receipt of funding from senior levels of government.
90762	H1 BRT Preliminary Engineering	Delayed due to receipt of funding from senior levels of government.
90763	H1 BRT Design Build	Delayed due to receipt of funding from senior levels of government.
90764	H1 BRT Land Acquisition	Delayed due to receipt of funding from senior levels of government.
90769	H2 BRT Design Build	Delayed due to receipt of funding from senior levels of government.
90770	H2 BRT Land Acquisition	Delayed due to receipt of funding from senior levels of government.
90772	H3 BRT Design Build	Delayed due to receipt of funding from senior levels of government.

Not Started/Deferred Capital Projects (69) as at June 30, 2009

Project #	Project Name	Explanation
90774	H4 BRT Preliminary Engineering	Delayed due to receipt of funding from senior levels of government.
90775	H4 BRT Design Build	Delayed due to receipt of funding from senior levels of government.
90776	H4 BRT Land Acquisition	Delayed due to receipt of funding from senior levels of government.
90779	H4 Cornell Terminal Stage 1 Land Acquisition	Delayed due to receipt of funding from senior levels of government.
90781	H4 Cornell Terminal Stage 2 Design Build	Cornell construction not to occur until late 2009 due to delays in reaching land agreements with property owner.
90784	J1 LRT Jane Preliminary Engineering	Delayed due to receipt of funding from senior levels of government.
90785	J1 LRT Jane Land Acquisition	Delayed due to receipt of funding from senior levels of government.
90786	J1 LRT Jane Design Build	Delayed due to receipt of funding from senior levels of government.
90787	M1 BRT Major Mackenzie Environmental Assessment	Delayed due to receipt of funding from senior levels of government.
90788	M1 BRT Major Mackenzie Preliminary Engineering	Delayed due to receipt of funding from senior levels of government.
90789	M1 BRT Major Mackenzie Design Build	Delayed due to receipt of funding from senior levels of government.
99752	Y2 BRT Design Build	Delayed due to receipt of funding from senior levels of government.
99766	Downsview Terminal Mods	Work is outstanding delayed by TTC.
99767	Blue Phase II Stage II	Delayed due to receipt of funding from senior levels of government.

Not Started/Deferred Capital Projects (69) as at June 30, 2009

Project #	Project Name	Explanation
Roads		
80590	Leslie Street Wellington to St. John's	Project not started
81430	Cedar Ave Ext. - Langstaff Rd to High Tech Rd	Town of Markham will do planning detail design and construction will be cost share in 2011
83340	Bathurst St - Centre St to Hwy 407	Project has been cancelled - VIVA Corridor
83470	Mid York East-West Transportation Study	Study deferred pending outcome of TMP update and provincial GTA West Corridor Study
83860	14th Avenue and Birchmount	Awaiting project initiation from Markham
83900	Hwy 50 - Countryside Dr/Nashville Rd to Mayfield	Operated by Peel , postponed because EA of intersection with HW 427 is pending. Construction to commence summer 2012.
84860	Bathurst St and Hwy 9	EA delayed to 2010. Construction to commence summer 2013.
85750	Leslie St and Hwy 7	EA delayed due to added work required by the Town of Markham. Construction to commence summer 2013.
85790	Southeast Patrol Area Works Yard	Project delayed due to locating suitable property for new site. Construction to commence summer 2010.
86750	Hwy 7 / Hwy 404 Transit Supportive Improvement	Staff hiring lag due to longer than expected approval of 2008 Operating Budget has deferred the initiation of this work . Construction to commence summer 2012.
86760	Hwy 7 / Vaughan Area Transit Supportive Improvement	Project scope has changed due to VIVA next.
86880	Pedestrian / Cycling Municipal Partnership Program	Only some applications have not been received for 2009, applications are anticipated to increase.
91120	Metro Rd - Morton Ave to Old Homestead Rd	This project has been deferred to TMP completion.
98210	14th Avenue 9th Line to York/Durham	EA has not started and is dependent on Rouge Park/14th Avenue Improvements for the Bob Hunter Parkland improvements.
99540	Langstaff Rd - Dufferin St to Keele St	EA delayed due to added work required by the Town of Markham. Construction to commence summer 2016.
New002	Block 11 Intersections	Boundary roads include Rutherford Major Mackenzie, Bathurst and Dufferin. Project added to forecast.

Not Started/Deferred Capital Projects (69) as at June 30, 2009

Project #	Project Name	Explanation
Solid Waste		
71315	Expanded Diversion Capacity	Project start date moved to 2010.
71325	MRF Landscaping Interpretive	Project start date in second half of year.
Water		
72200	GWS Sutton parallel Watermain	Commencement of project deferred pending Master Plan update.
72340	Watermain Inspection Program	Project to start in third quarter 2009.
72440	Aurora Newmarket water study	Project has not started.
74850	Newkirk Grade Separation	Project has not started.
77460	Kleinburg Elevated Tank	Project has not stopped.
YRT		
84608	Conventional Bus Replacement 2009	Evaluating other transit agency experience on Hybrid bus performance. Deferred to 2010.
86101	Bus Training Simulator	Project will start third quarter 2009 and scheduled to be completed second quarter 2010.
86102	VIVA Bus Refresh	S1 Guard project will start in third quarter 2009.

Infrastructure Stimulus Approved Projects (17) as at June 30, 2009

Project #	Project Name	Explanation
Corporate Services - Emergency Medical Services		
14763	EMS Central Support Facility and Health Connection/Contact Centre	Project started - RFP/Tender for Design and construction has commenced
Solid Waste		
76335	Richmond Hill Community Environmental Centre	Conceptual plans have been prepared. Planner has been retained.
71275	Garfield Material Recovery Facility Upgrades	Consulting Services to be awarded.
Roads		
39960	Dufferin Street - Glen Shields Ave. to Langstaff	Construction to commence July 2009 and completion expected October 2009.
39960	Bathurst Street - Steeles to Centre Street	Project started. Work to commence third quarter 2009 and expected to be complete fourth quarter 2009.
39960	Highway 27 - Nashville Rd. to Hwy 9	Project started. Contract documents to be prepared in third quarter 2009.
39960	Keele Street -Rutherford to Major Mackenzie	Project started. Work to commence third quarter 2009 and expected to be complete fourth quarter 2009.
39960	Old Homestead Road - Warden to Station Street	Project started. Work to commence third quarter 2009.
39960	Warden Avenue - Steeles to McPherson St	Project started. Contract documents to be prepared in third quarter 2009.
39960	Bathurst Street - Major Mackenzie to King Road	Project started. Negotiating contract extension with existing contractor to carry out additional works.
39960	Weston Road - Langstaff to Rutherford	Project started. Work to commence third quarter 2009 and expected to be complete fourth quarter 2009.
39960	Davis Drive - Patterson St. to Woodbine	Project started. Contract documents to be prepared in third quarter 2009.
98330	Gamble Road - Bathurst St to Yonge St	Detailed design awarded.
Water		
72140	Georgina Water Treatment Plant Upgrade	Detailed design at 95%. Contractors have been prequalified expected award in late 2009.
75610	Water & Wastewater - Instrumentation and Control Replacement	Project started. Design/build consultant selection underway.
YRT		
82190	Rehabilitation of Concrete Bus Stops	Co-ordinated with existing tendered contracts.
82150	Rehabilitation of Bus Loops	Detailed design and tender documents underway.