

## **2**

### **IMPACT OF DEVELOPMENT CHARGE DISCOUNTING - UPDATE**

**The Finance and Administration Committee recommends:**

- 1. Receipt of the presentation from Lloyd Russell, Commissioner of Finance and Kelly Strueby, Director, Business Planning and Budgets;**
- 2. Adoption of the recommendation contained in the following report dated April 20, 2009, from the Commissioner of Finance; and**
- 3. The Commissioner of Finance provide further information to Council reconciling the decrease in non-residential development charges with the increase in square footage for non-residential development during the first Quarter of 2009 compared to the first Quarter of 2008.**

#### **1. RECOMMENDATION**

It is recommended that this report be received for information.

#### **2. PURPOSE**

The purpose of this report is to provide an update to Council with respect to the impact of the phasing out of the Development Charge discounting on non-residential development since the new Development Charge By-law came into force on June 18, 2007.

#### **3. BACKGROUND**

##### **New DC By-law Phased-in rate increases**

Development Charges (DC) are imposed by the Region to recover growth-related capital costs from residential and non-residential development that create the need for the capital works. As the majority of the Region's capital expenditures are due to growth, development charges are a major source of funding for the Region's capital plan.

At the time of passage of the By-law, Council requested that a report be provided in June 2008 and every six months thereafter illustrating the volume of non-residential development and development charge revenue impacts.

This is the third report regarding the impact of the phasing out of the DC discounts on non-residential development. Since the first two reports were submitted there has been a global economic slowdown with far-reaching impacts. The Region is now seeing these impacts on the local economy including on the level of development activity.

#### 4. ANALYSIS AND OPTIONS

##### DC Collections at Discounted Rates

The previous report regarding the impact of the phasing out of the DC discounts in December 2008 provided information up to and including the month of September 2008. The following table summarizes the non-residential DC discount realized due to phasing in to full cost recovery rates from October 2008 to March 2009. The rates used for this analysis are as of June 18, 2008 when the last phase-in and indexing occurred.

**Table 1**  
Non-Residential DC Discount  
(\$'000s)

| Rate Category                                   | Square Feet <sup>*2,3,4</sup> | DCs Collected    | DCs at new Full Cost Rate <sup>*5</sup> | Amount of Discount | DCs if June 2006 rates |
|-------------------------------------------------|-------------------------------|------------------|-----------------------------------------|--------------------|------------------------|
| <u>October 2008 to March 2009</u> <sup>*1</sup> |                               |                  |                                         |                    |                        |
| Industrial / Office / Institutional             | 713,744.6                     | \$5,285.4        | \$7,813.8                               | (\$2,528.4)        | \$2,828.1              |
| Retail                                          | 188,613.3                     | \$4,304.3        | \$4,304.3                               | \$0                | \$1,460.7              |
| <b>Total</b>                                    | <b>902,357.9</b>              | <b>\$9,589.7</b> | <b>\$12,118.1</b>                       | <b>(\$2,528.4)</b> | <b>\$4,288.8</b>       |

Notes:

1. As of June 18, 2008, rates were subject to the next phase-in for all non-residential and indexing of 7.2%. Retail rates at full cost recovery as of this date.
2. Months correspond to when the building permit was issued. Revenues are reported in the following month.
3. Includes square footage for areas where water and / or sewer charges were not applicable.
4. Includes square footage where other adjustments may be applicable.
5. "DCs at Full Cost" exclude indexing and BILD DC appeal settlement.

As can be seen in Table 1 above, had the Region collected DCs at the June 2006 rates, it would have collected \$5.3 million less in development charges. However, it is unknown how much more gross floor area would have been registered had there been no increase.

The phasing-in to full cost recovery rates of development charges is largely complete. Only the Industrial / Office / Institutional rates remain below full cost. Phase-in to full cost recovery for all rates is in accordance with the following schedule.

**Table 2**  
York Region  
Schedule of Rate Changes

| Rate Category                   | Status       | Effective Dates    | Full recovery rate <sup>1,2</sup> |
|---------------------------------|--------------|--------------------|-----------------------------------|
| <b>Residential</b>              |              |                    | (per unit)                        |
| Singles / Semis                 | At full cost | September 18, 2007 | \$21,864                          |
| Multiple Dwelling Units         | At full cost | September 18, 2007 | \$18,087                          |
| Apartments 2 + bedrooms         | At full cost | December 18, 2007  | \$13,623                          |
| Apartment < 2 bedrooms          | At full cost | December 18, 2007  | \$8,810                           |
| <b>Non-Residential</b>          |              |                    | (per square foot)                 |
| Retail                          | At full cost | June 18, 2008      | \$21.58                           |
| Industrial/Office/Institutional | Phase II     | June 18, 2008      | \$6.93                            |
| Industrial/Office/Institutional | Phase III    | June 18, 2009      | \$8.92                            |
| Industrial/Office/Institutional | At full cost | June 18, 2010      | \$10.93                           |

Notes:

1. Rates exclude annual indexing.
2. Rate excluding GO Transit and Nobleton Area Specific.
3. Rates do not reflect the BILD DC appeal settlement.

### Non-Residential Square Footage Comparison

The following table provides a year over year comparison of the square footage of non-residential development based on building permits issued.

**Table 3**  
Non- Residential Building Permits – Square Footage

| Rate Category                          | 2007             | 2008             | 2009           |
|----------------------------------------|------------------|------------------|----------------|
| <u>Industrial/Office/Institutional</u> |                  |                  |                |
| Jan. – March                           | 412,720          | 463,752          | 598,042        |
| April - June                           | 2,307,039        | 2,061,301        |                |
| July – September                       | 1,187,191        | 175,428          |                |
| October – December                     | 1,254,844        | 115,703          |                |
| <b>Total</b>                           | <b>5,161,794</b> | <b>2,816,184</b> | <b>598,042</b> |
| <u>Retail</u>                          |                  |                  |                |
| Jan. – March                           | 222,578          | 156,152          | 122,900        |
| April - June                           | 1,877,817        | 1,496,744        |                |
| July – September                       | 587,055          | 64,638           |                |
| October – December                     | 466,971          | 176,101          |                |
| <b>Total</b>                           | <b>3,154,421</b> | <b>1,893,635</b> | <b>122,900</b> |

The final phase-in to full cost recovery occurred for retail in June of 2008 and then shortly afterwards an economic downturn hit global markets. In light of this it is difficult

to isolate the impact of the phasing out of the non-residential discounts when compared with the other factors that affect the current level of development across the Region.

### **Impact of removal of discounts**

While it is difficult to determine the exact impact that the elimination of the DC discounts is having on development, there has been an increase in the number of retail developers that have inquired about the option of paying for their development charges via the letter of credit option. Some retail developers are expressing that they are experiencing challenges in obtaining financing for their projects.

## **5. FINANCIAL IMPLICATIONS**

Retail discounts are now completely phased-out. Further phase-in of rate increases for Industrial / Office / Institutional are scheduled to continue on June 18, 2009 and June 18, 2010. All rates are also scheduled to be indexed on those dates. Improvement in the cost recovery rates achieved with the new by-law contributes to ensuring that growth-related capital costs are recovered from growth. However, in the absence of this growth, the Region may need to consider deferring capital projects or evaluating alternative financing options to compensate for the lack of growth in the DC reserves.

## **6. LOCAL MUNICIPAL IMPACT**

Development charges are a significant source of funding for the Region's growth-related capital programs. Any improvements in the cost recovery levels of the rates will facilitate the completion of the capital infrastructure works included in the Development Charge Background Study, supporting co-ordinated build-out of proposed developments within the area municipalities. However, any reduction in the level of development charges collected as a result of the economic slowdown may impact the timing of the completion of the capital works and may require the use of alternative financing until development charge collections resume.

## **7. CONCLUSION**

Retail rates are now at full cost recovery levels as of June 18, 2008. The next increase for industrial / office / institutional rates will occur on June 18, 2009 and will be at full cost recovery on June 18, 2010.

For more information on this report, please contact Kelly Strueby, Director Business planning & Budgets at ext. 1611 or Beth Kodama, Manager Capital and Development Financing at ext. 1699.

The Senior Management Group has reviewed this report.

# **Impact of DC Discounting & DC Collections to Date**

Presentation to Finance &  
Administration Committee

Lloyd Russell & Kelly Strueby  
June 11, 2009

# Agenda

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- ❑ Impact of elimination of DC Discount
- ❑ DC collection trends
- ❑ Budgeted DC requirements
- ❑ Development activity trends

# DC Rate Changes – 2007 DC By-law

| Rate Category                   | Status       | Effective Dates    | Full recovery rate |
|---------------------------------|--------------|--------------------|--------------------|
| <b>Residential</b>              |              |                    | (per unit)         |
| Singles / Semis                 | At full cost | September 18, 2007 | \$21,864           |
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| Retail                          | At full cost | June 18, 2008      | \$21.58            |
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# Non-Residential DC Rates Moving Towards Full Cost Recovery

(\$000s)

| Rate Category                              | Square Feet      | DCs at new Full Cost Rate | DCs Collected   | Amount of Discount<br>(full cost rate – amt collected) | DCs if used June 2006 Rates |
|--------------------------------------------|------------------|---------------------------|-----------------|--------------------------------------------------------|-----------------------------|
| <u>June 18, 2007 to March 31, 2008</u>     |                  |                           |                 |                                                        |                             |
| Industrial/Office/Institutional            | 2,693,980        | \$29,238                  | \$12,720        | \$16,518                                               | \$10,650                    |
| Retail                                     | 956,605          | \$20,644                  | \$10,676        | \$9,968                                                | \$7,538                     |
| <b>Total</b>                               | <b>3,650,585</b> | <b>\$49,882</b>           | <b>\$23,396</b> | <b>\$26,486</b>                                        | <b>\$18,188</b>             |
| <u>April 1, 2008 to September 30, 2008</u> |                  |                           |                 |                                                        |                             |
| Industrial/Office/Institutional            | 2,236,729        | \$24,447                  | \$11,073        | \$13,374                                               | \$8,786                     |
| Retail                                     | 1,114,423        | \$24,049                  | \$12,374        | \$11,568                                               | \$4,403                     |
| <b>Total</b>                               | <b>3,351,152</b> | <b>\$48,496</b>           | <b>\$23,447</b> | <b>\$24,942</b>                                        | <b>\$13,189</b>             |
| <u>October 1, 2008 to March 31, 2009</u>   |                  |                           |                 |                                                        |                             |
| Industrial / Office / Institutional        | 713,745          | \$7,814                   | \$5,285         | \$2,528                                                | \$2,828                     |
| Retail                                     | 188,613          | \$4,304                   | \$4,304         | \$0                                                    | \$1,461                     |
| <b>Total</b>                               | <b>902,358</b>   | <b>\$12,118</b>           | <b>\$9,590</b>  | <b>\$2,528</b>                                         | <b>\$4,289</b>              |

# Q1/09 DC Collections have decreased compared to Q1/08

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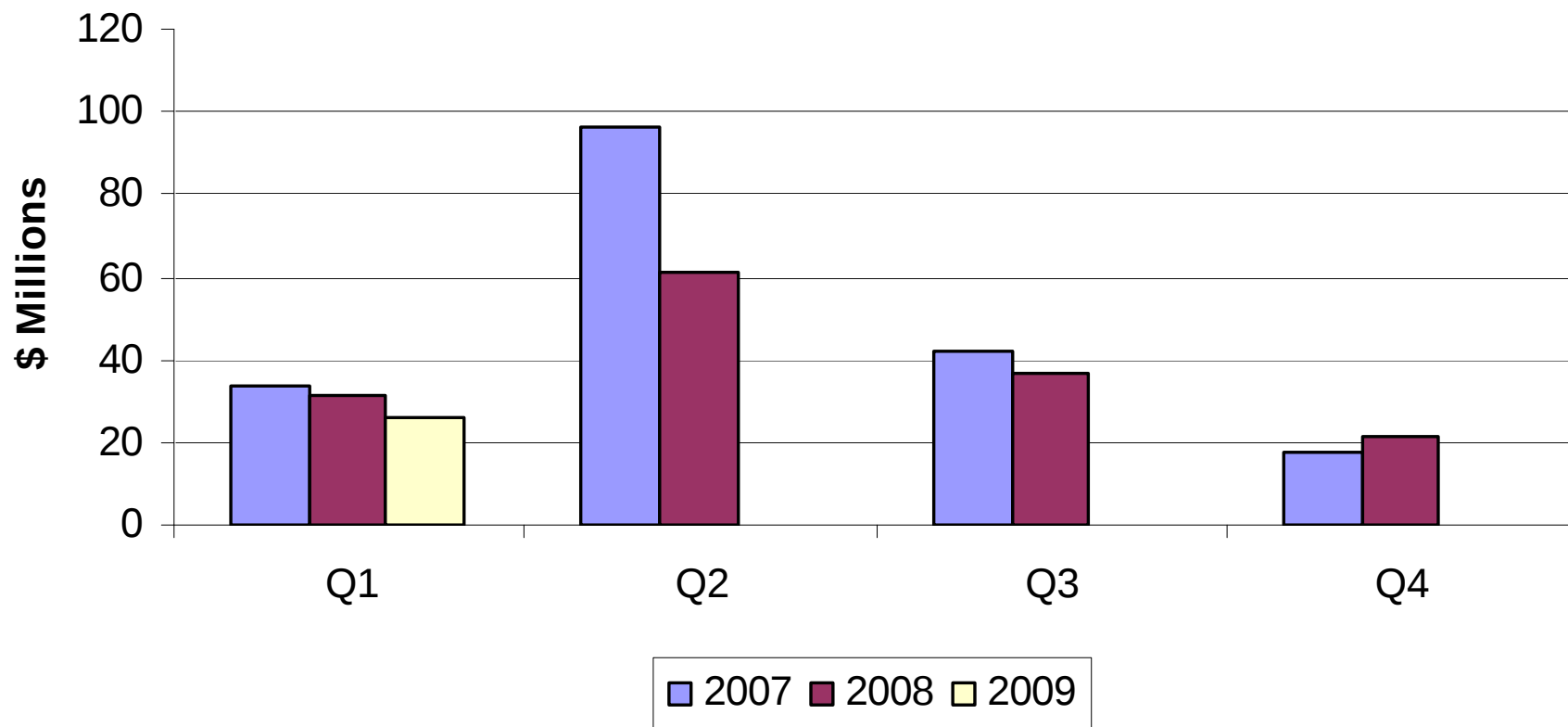
| Development Charge Collections | Residential                         | Non-Residential                     | Total                               |
|--------------------------------|-------------------------------------|-------------------------------------|-------------------------------------|
| Q1 2008                        | \$26,874,122                        | \$5,697,772                         | \$32,841,894                        |
| Q1 2009                        | \$22,027,361                        | \$4,120,886                         | \$26,148,247                        |
| <b>Difference</b>              | <b>(\$4,846,761)</b><br><b>-18%</b> | <b>(\$1,576,886)</b><br><b>-28%</b> | <b>(\$6,423,647)</b><br><b>-20%</b> |

# DC Requirements as per 2009 Ten Year Capital Budget

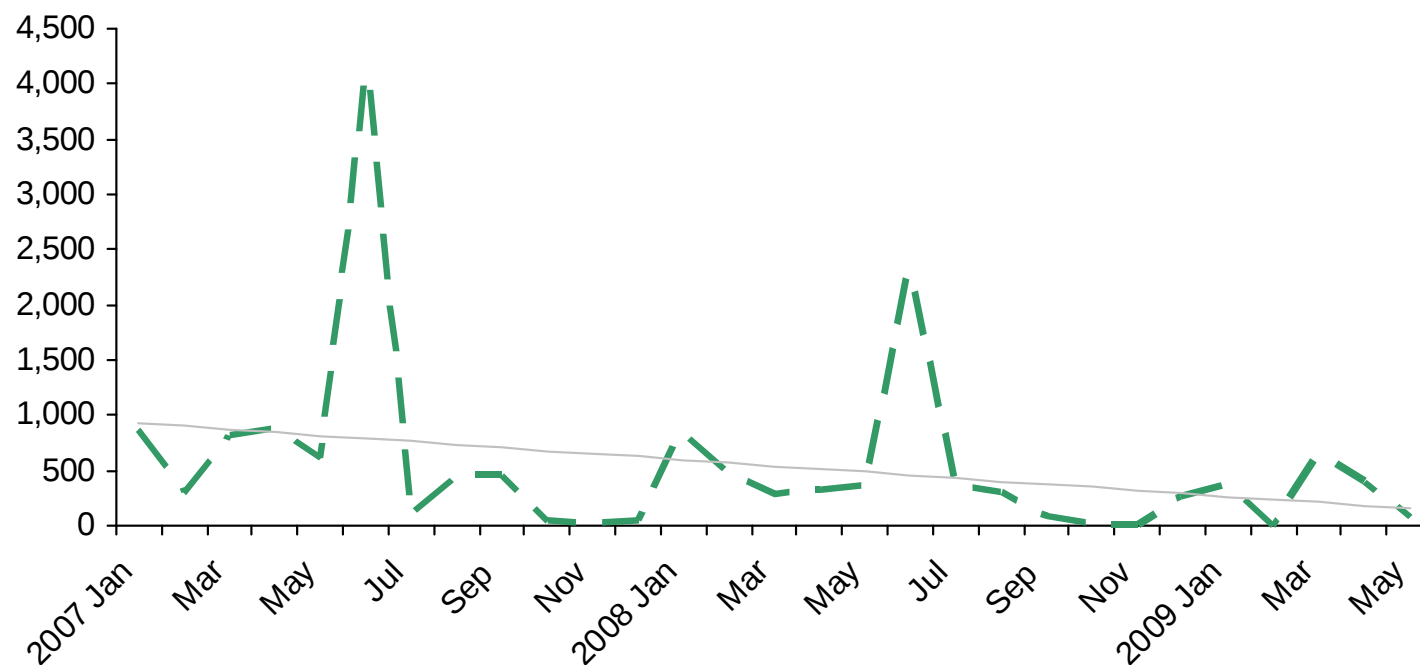
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| DC Requirements<br>(‘000s) | 2009               | 2010               |
|----------------------------|--------------------|--------------------|
| Direct from DC Reserve     | \$105,192.0        | \$162,553.0        |
| Debt Repayment             | \$106,880.6        | \$151,945.6        |
| <b>TOTAL</b>               | <b>\$212,072.6</b> | <b>\$314,498.6</b> |

# Quarterly Development Charge Collections

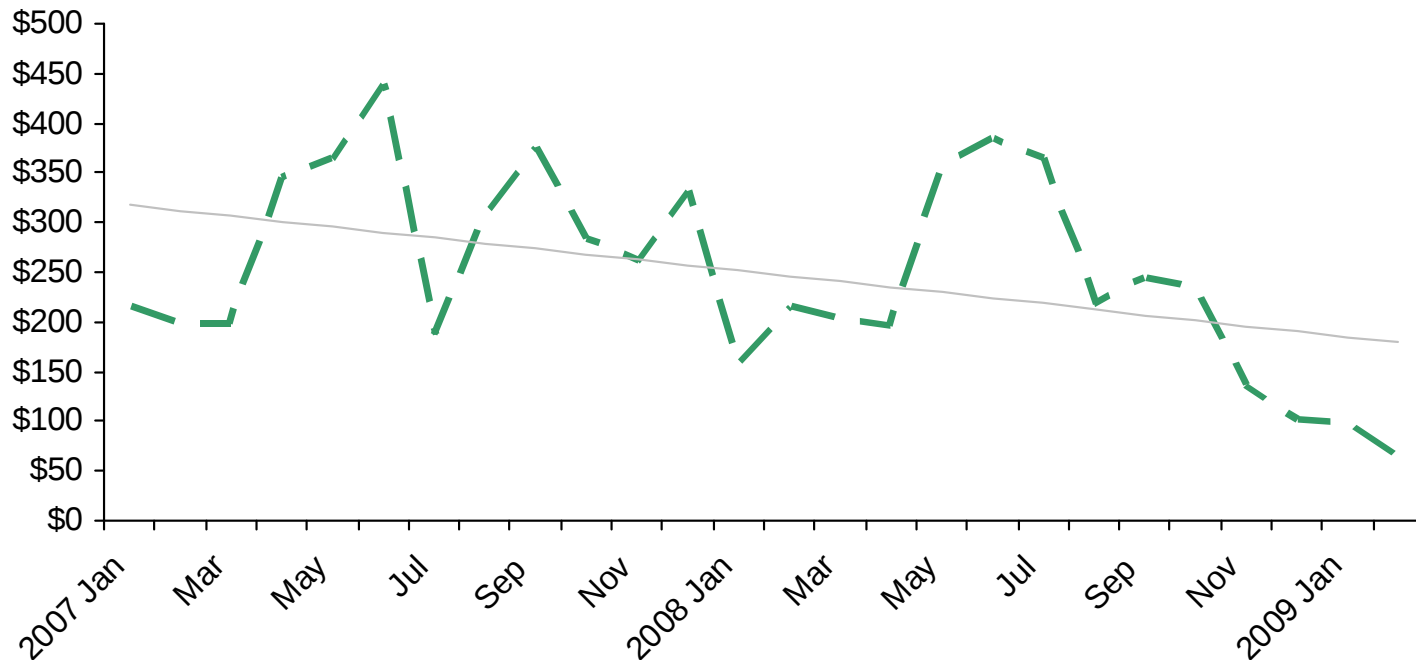


# Number of Registered Residential Units

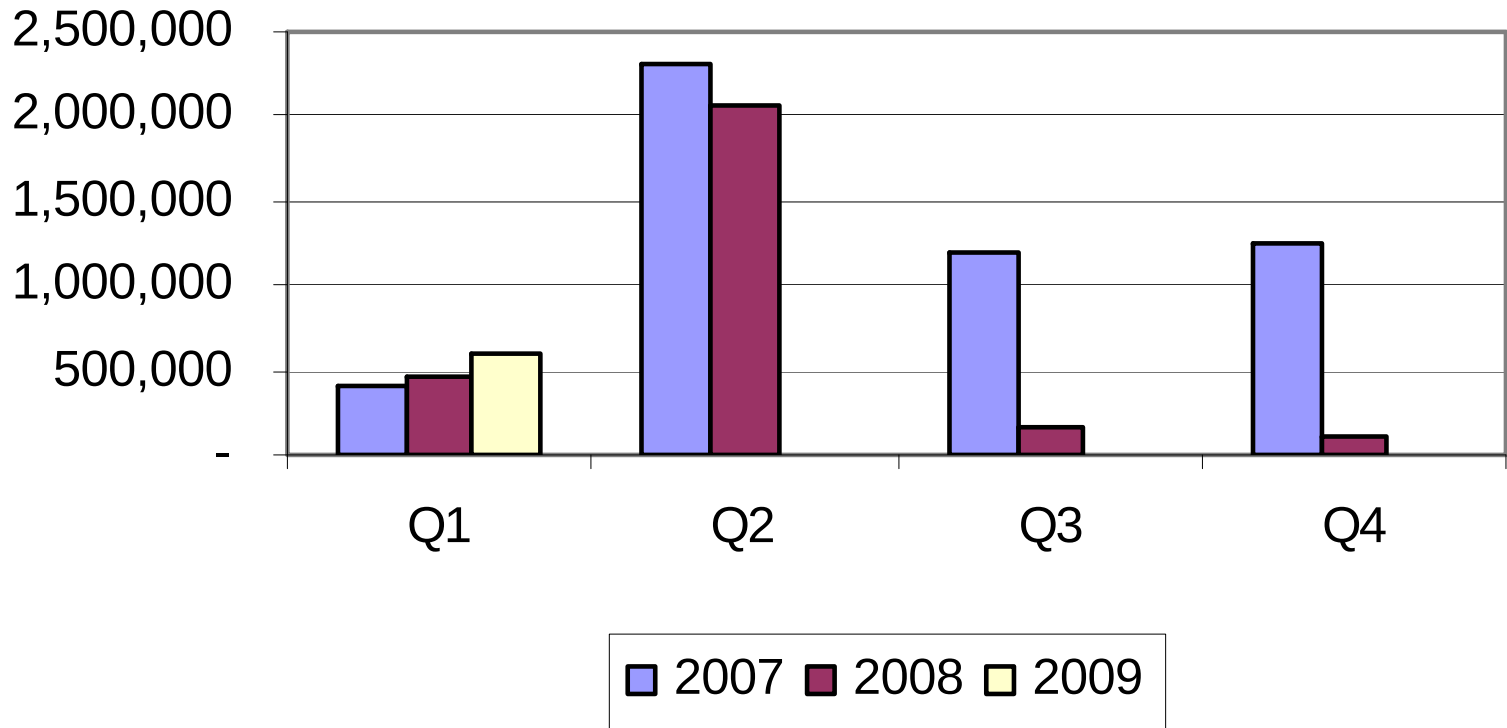


# York Region Building Permit Trends

**Total Value of Building Permits (\$M)**

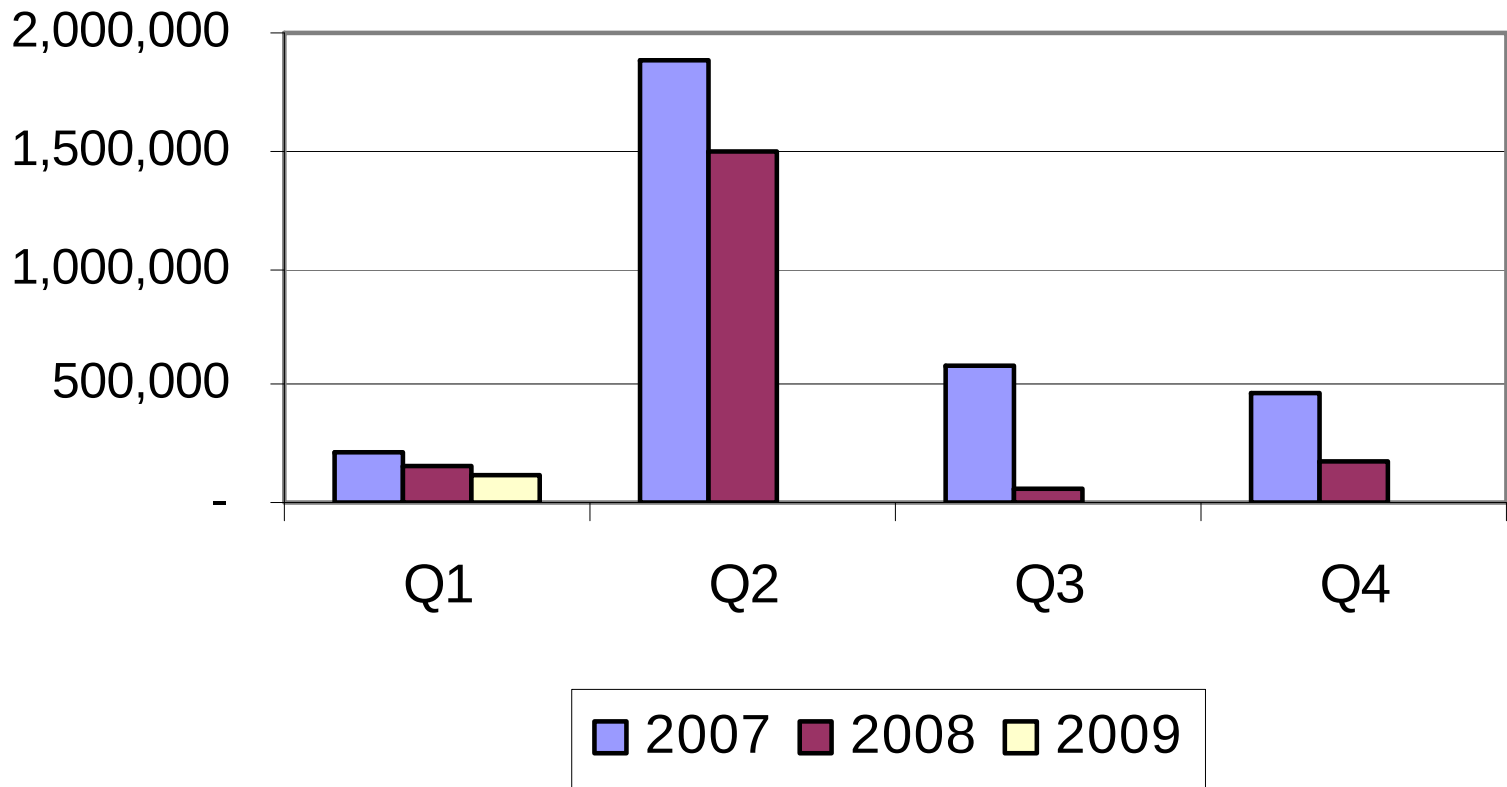


# Non-Residential Square Footage – Industrial/Office/Institutional



Square footage at building permit issuance

# Non-Residential Square Footage - Retail



# Conclusions

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- ❑ DC will be at full cost recovery by June 2010
- ❑ Building activity and DC Collections have decreased
  - ❑ Evidence of economic slowdown
- ❑ Continue to monitor DC collections vs. budgeted requirements
- ❑ Early indications of potential increase in development activity

# Discussion

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# Building Permits

## Residential

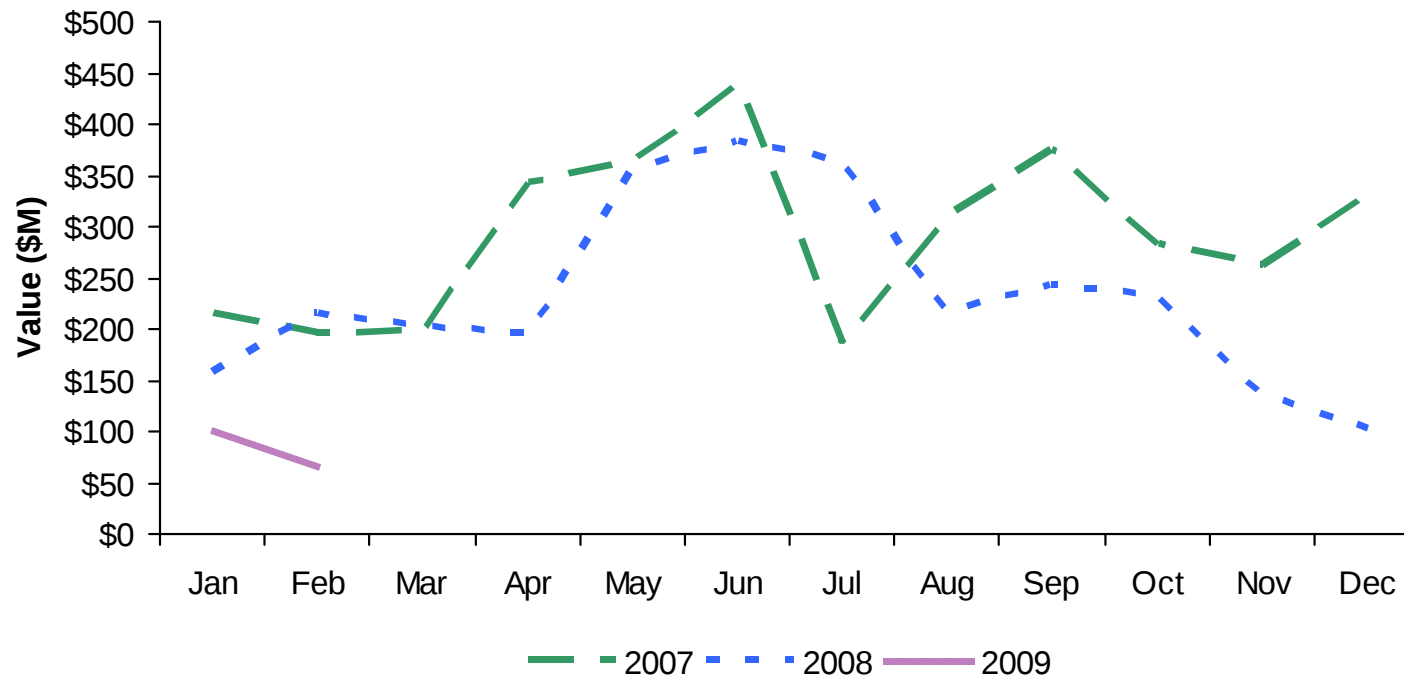
| Q1 2009      | Building Permits | Registered Units |
|--------------|------------------|------------------|
| S.F.D.       | 530.0            | 661.5            |
| Towns        | 135.0            | 373.0            |
| Apart. (2+)  | 65.0             |                  |
| Apart (<2)   | 54.0             |                  |
| <b>Total</b> | <b>783.0</b>     | <b>1,034.5</b>   |

## Non-Residential

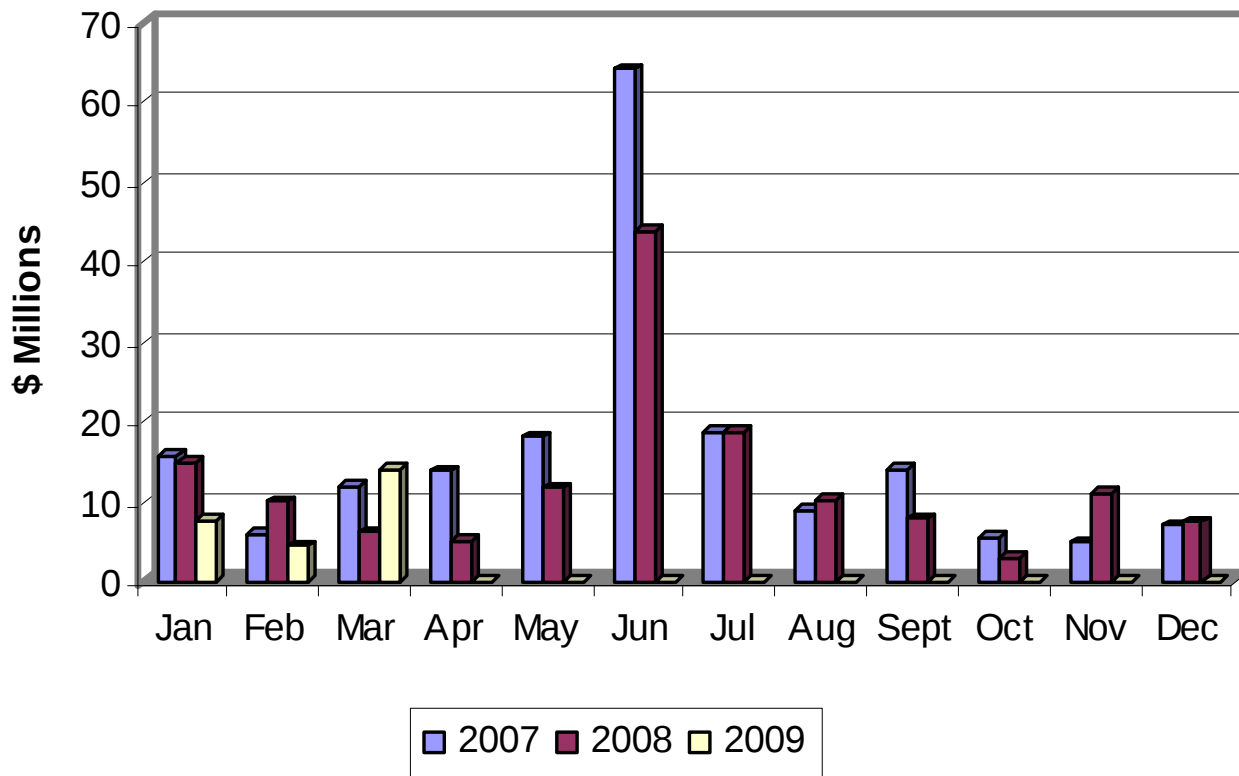
| Q1 2009      | Building Permits (m <sup>2</sup> ) | Building Permits (Sq. ft.) |
|--------------|------------------------------------|----------------------------|
| I/O/I        | 44,706.07                          | 481,221.13                 |
| Retail       | 2,438.09                           | 26,243.38                  |
| <b>Total</b> | <b>47,144.16</b>                   | <b>507,455.51</b>          |

# York Region Building Permit Trends

**Total Value of Building Permits (\$M)**

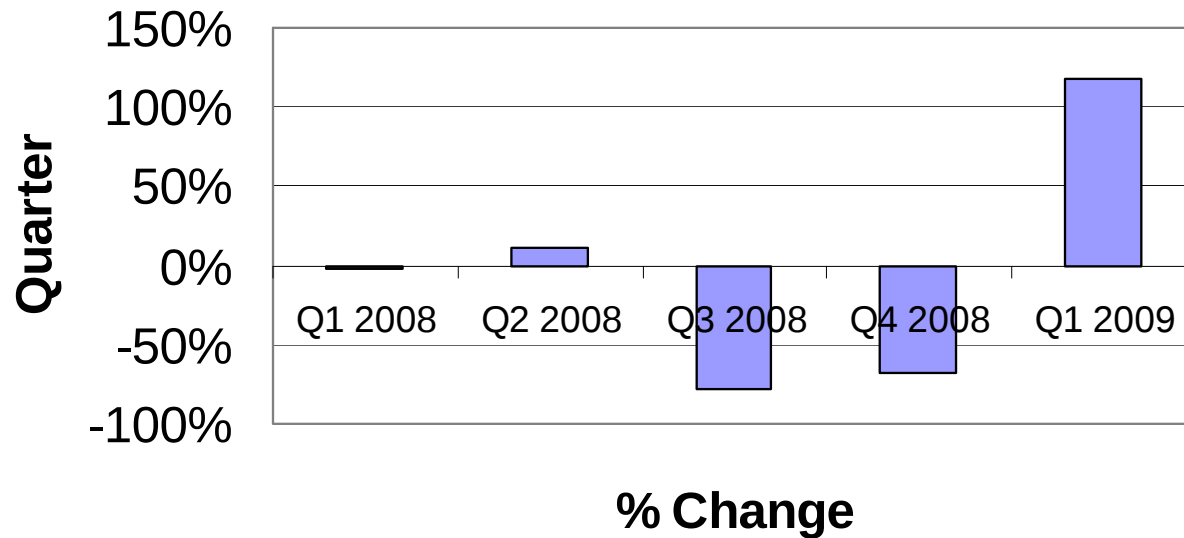


# Monthly DC Collections

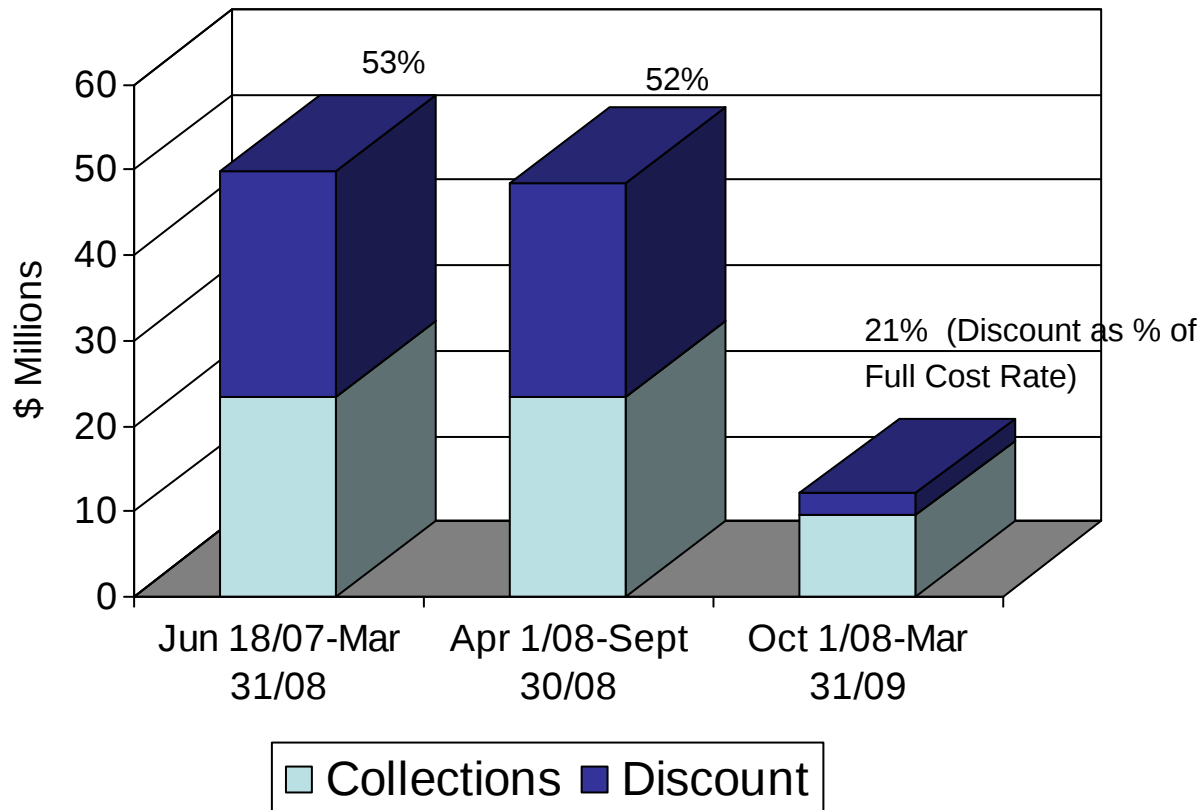


# Quarterly DC Collections

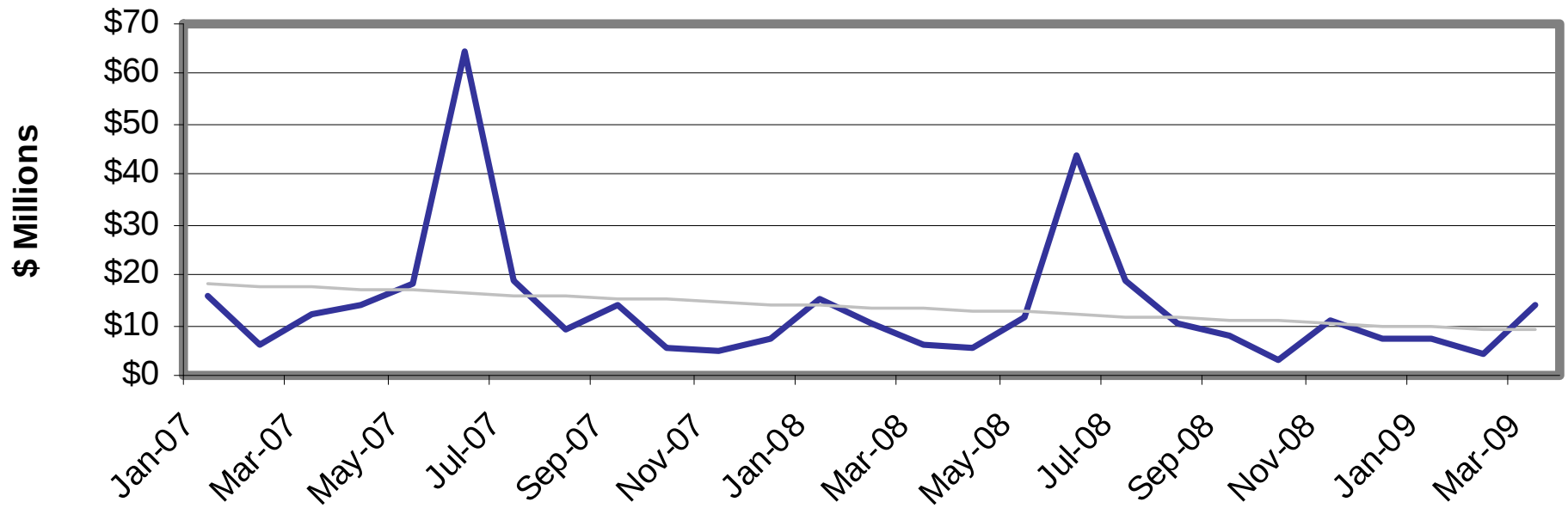
**% Change vs same Qtr of the  
Previous Year**



# Non-Residential DC Rates are Moving Towards Full Cost Recovery



# Monthly DC Collections Trend



# Plans of Subdivisions

| # of New Applications |      |      | # of Sets of Conditions of Draft Plan Approval Forwarded to Local Municipality |      |      | # of Clearance/Final Approval |      |      |
|-----------------------|------|------|--------------------------------------------------------------------------------|------|------|-------------------------------|------|------|
| Month                 | 2008 | 2009 | Month                                                                          | 2008 | 2009 | Month                         | 2008 | 2009 |
| January               | 5    | 0    | January                                                                        | 2    | 5    | January                       | 2    | 2    |
| February              | 4    | 2    | February                                                                       | 3    | 5    | February                      | 8    | 3    |
| March                 | 2    | 1    | March                                                                          | 2    | 1    | March                         | 6    | 3    |
| April                 | 3    | 0    | April                                                                          | 2    | 1    | April                         | 9    | 4    |
| May                   | 4    |      | May                                                                            | 7    |      | May                           | 11   |      |
| June                  | 3    |      | June                                                                           | 1    |      | June                          | 8    |      |
| July                  | 3    |      | July                                                                           | 5    |      | July                          | 8    |      |
| August                | 2    |      | August                                                                         | 4    |      | August                        | 4    |      |
| September             | 10   |      | September                                                                      | 5    |      | September                     | 8    |      |
| October               | 7    |      | October                                                                        | 8    |      | October                       | 10   |      |
| November              | 6    |      | November                                                                       | 1    |      | November                      | 3    |      |
| December              | 5    |      | December                                                                       | 12   |      | December                      | 5    |      |

# Residential Building Activity – Number of Registered Units

