

York Region Rapid Transit Corporation

2012 Budget - Capital & Operating Expenditures -



December 1, 2011

Agenda

- ✓ Executive Summary
 - How we are doing in 2011
 - What are we looking to do in 2012
- ✓ 2012 Budget – Overview of Overall Capital Plan of \$3.20 billion
- ✓ 2012 Budget – Regional Capital Plan of \$1.37 billion
- ✓ 2012 Budget – Metrolinx Capital Plan of \$1.82 billion
- ✓ Next Steps & Questions



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Executive Summary - 2011

2011 has been a strong year – managing a Capital Plan valued at \$3.20 billion

Regional Capital Plan - \$1.37 billion

- Spadina Subway Extension (TYSSE) under construction, with “in-service” timelines by end of 2015
- FLOW Agreement executed in March, and secured funding of \$170 million for:
 - Operations, Maintenance and Storage Facility (Bus Terminal & Garage) proceeding in Headford Business Park, Richmond Hill
 - 43 viva buses, where 12 received to date and remaining 31 in 2013

Metrolinx Capital Plan - \$1.82 billion

- Metrolinx Master Agreement executed in April, and secured funding of \$1.76 billion
 - Highway 7 (H3 – from Richmond Hill Centre to Warden Ave.) under construction, with completion timelines in 2014
 - Davis Drive (D1 – from Yonge St. to DVP/Hwy. 404) design-build cost confidence process completed and contract awarded to York Consortium, Kiewit-EllisDon



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Executive Summary - 2012

Capital and Operating Expenditures Budget for 2012 being brought forward in two parts:

- Part One – the Regional Capital Plan of \$1.37 billion seeks the necessary approvals of Regional Council
 - 2012 Capital Expenditures - \$332.2 million
 - 2012 Operating Expenditures - \$10.8 million; no additional staff requested
- Part Two – the Metrolinx Capital Plan of \$1.82 billion seeks the endorsement of the YRRTC Board of Directors, with the approval of Metrolinx already in place (per the executed Master Agreement)
 - 2012 Capital Expenditures - \$215.7 million
 - 2012 Operating Expenditures - \$8.2 million and fully recoverable - includes the 14 additional staff required for the capital delivery of the program



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Executive Summary - 2012

Regional Capital Plan - \$1.37 billion

2012 Regional Capital Budget:

Spadina Subway Extension	\$	275.0	million
Terminals, Facilities & Buses		41.0	million
Strategic Initiatives, incl. Yonge Subway		16.2	million

Total - Capital Budget **\$ 332.2 million**

2012 Operating Budget:

YRRTC Direct Staff & Support Costs	\$	4.0	million
Offset by Capital Recoveries *		(1.9)	million
Financing Costs	\$	15.2	million
Offset by Revenues *		(6.6)	million

Total - Net Levy Impact **\$ 10.8 million**

Metrolinx Capital Plan - \$1.82 billion

2012 Metrolinx Capital Budget:

Construction - Hwy. 7, Warden Ave. to Richmond Ctr.	\$	122.5	million
Construction - Davis Dr., Yonge ST. to DVP/Hwy. 404		56.6	million
Work Preparation - Remaining Corridors		36.6	million

Total - Capital Budget **\$ 215.7 million**

2012 Operating Budget:

YRRTC Direct Staff & Support Costs	\$	8.2	million
Offset by Capital Recoveries *		(8.2)	million
Financing Costs	\$	-	million
Offset by Revenues		0.0	million

Total - Net Levy Impact **\$ - million**



* Capital Recoveries & Revenues - page 506 of the 2012 Operating Budget book.

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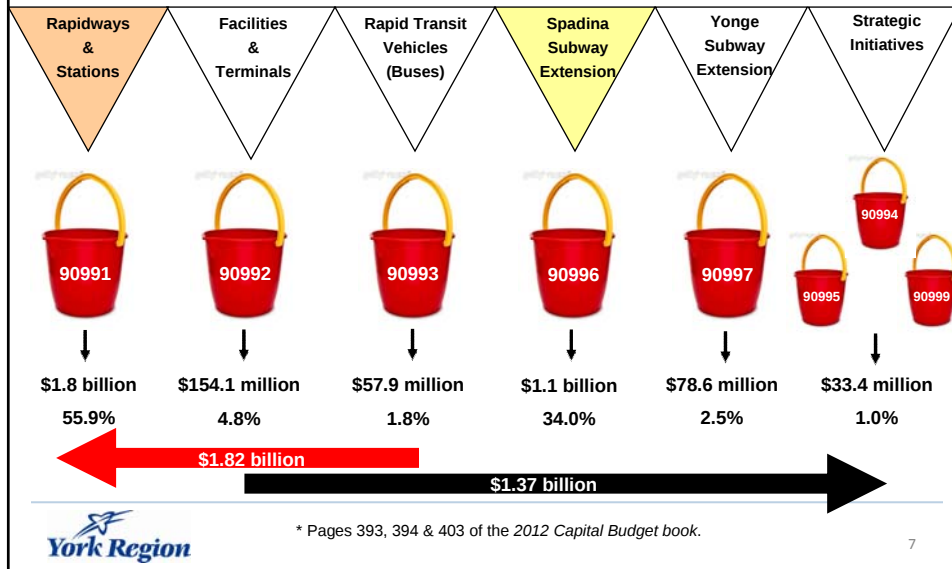
2012 Budget

- Overview of Overall Capital Plan of \$3.20 billion -



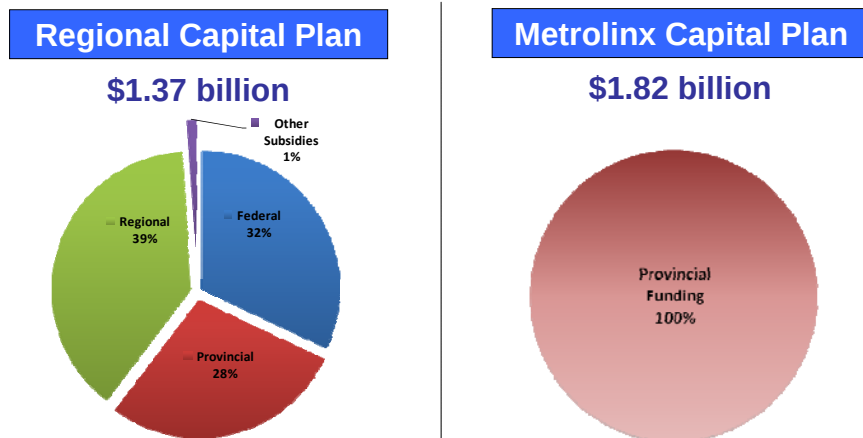
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Overall Capital Plan – \$3.20 billion



Overall Capital Plan – \$3.20 billion

* Funding Sources & Agreements

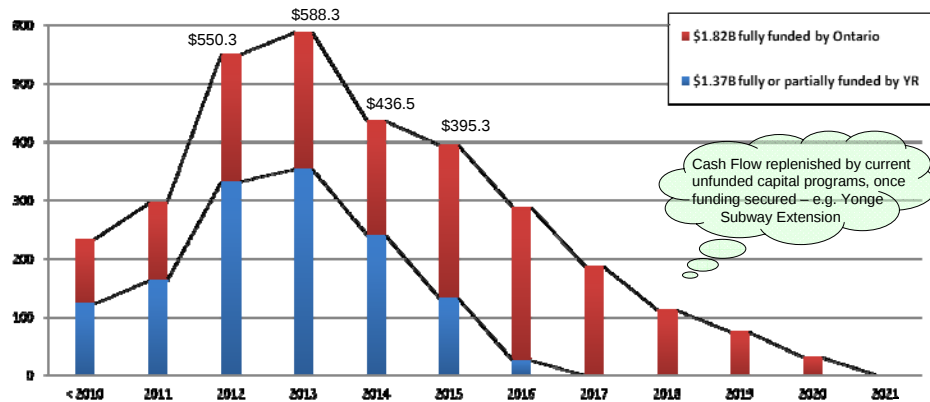


* Regional Funding - \$531.1 million

Overall Capital Plan – \$3.20 billion

* Cash Flow

\$2.0 billion budgeted to be spent between 2012-2015:



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2012 Budget

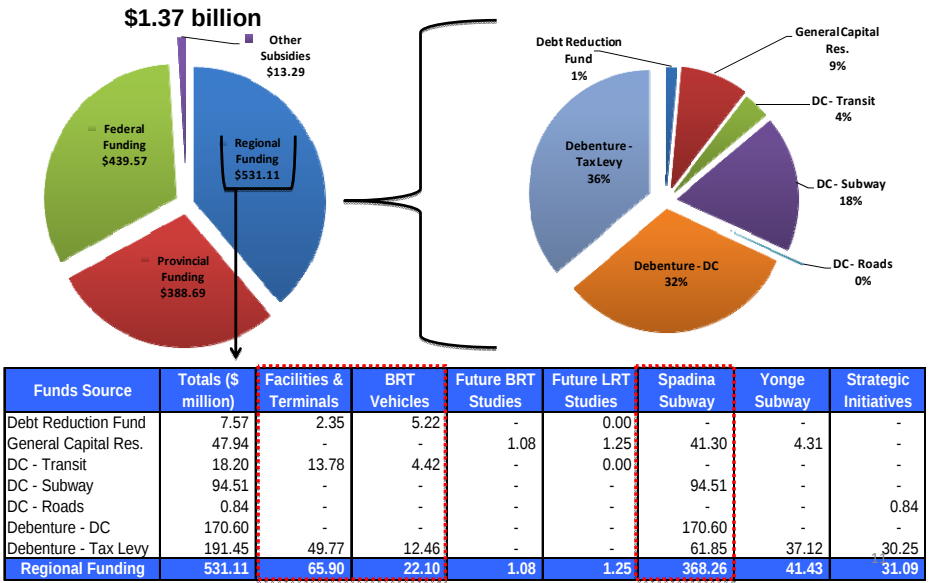
- Regional Capital Plan of \$1.37 billion -



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Regional Capital Plan - \$1.37 billion

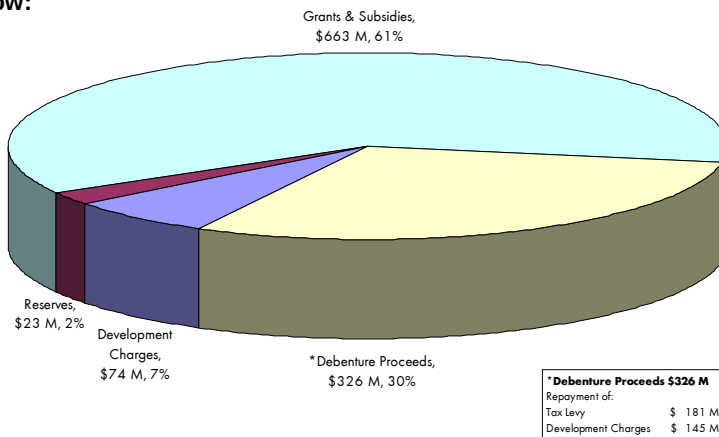
* Budget – Ten Year Plan: Funding Structure



Regional Capital Plan - \$1.37 billion

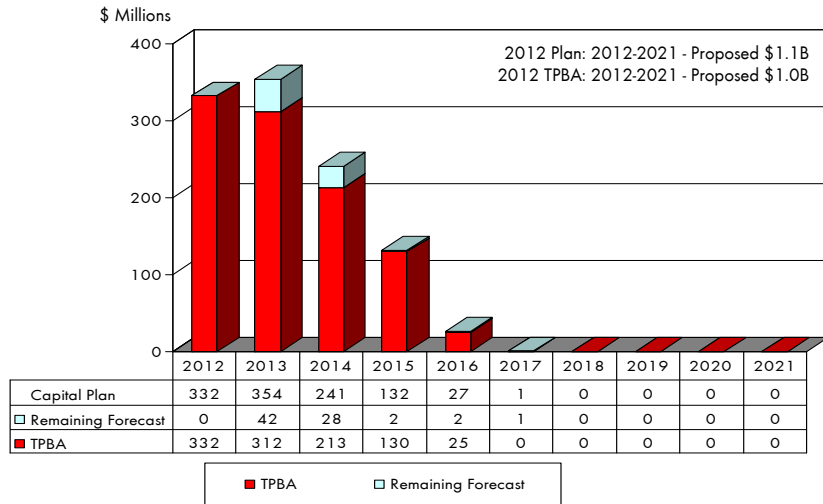
* Budget – Ten Year Plan: Financing Sources

Out of the Regional Capital Plan of \$1.37 billion, remaining for 2012 and beyond is \$1.1 billion, whose identified sources of financing are shown below:



Regional Capital Plan - \$1.37 billion

* Budget – Ten Year Plan: Highlighting TBPA



* Page 402 of the 2012 Capital Budget book.

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Regional Capital Plan - \$1.37 billion

* Budget – Ten Year Plan: 2012 Capital Expenditures

Capital Expenditures is \$332.2 million, compared to \$163.4 million in 2011

Capital Programs	Total	Contribution from Reserves	Debenture Proceeds	Third Party Funding
Facilities & Terminals	37.48	5.65	13.08	18.74
Rapid Transit Vehicles	3.50	0.47	1.28	1.75
Spadina Subway	275.00	74.14	24.19	176.67
Strategic Initiatives	16.23	2.40	8.82	5.00
Total (\$ millions)	332.20	82.67	47.38	202.16

↓
24.9%

↓
14.3%

↓
60.8%



* Pages 400 & 401 of the 2012 Capital Budget book.

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Regional Capital Plan - \$1.37 billion

* Budget – Ten Year Plan: 2012 Operating Expenditures

Operating Expenditures is \$10.8 million, compared to \$12.0 million in 2011

- No additional staff in 2012

Operating Items	\$ millions	%
Direct Staff and Office	2.82	16.2%
Negotiated Specifics	0.57	3.3%
Professional Services	0.67	3.8%
Financing Costs	15.24	87.6%
Capital Recoveries	(1.90)	-10.9%
Gross Operating Exp.	17.39	100.0%
Revenues	(6.58)	
Net Operating Exp. - Net Tax Levy	10.81	

The proposed 2012 Net Operating Budget is 10.8M



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Regional Capital Plan - \$1.37 billion

* Budget – Ten Year Plan: 2012 Operating Expenditures

Changes to Net Expenditures – a decrease of
(\$1.2 million) over the previous year:

	\$ M	%
2011 Net Operating Budget	\$ 12.0	
Enhancements	\$ 0.0	0.0%
Growth	\$ 0.0	0.0%
Annualization	\$ (2.2)	(18.4)%
Mandatory/Legislative	\$ 0.0	0.0%
Base/Reductions/Efficiencies/Cost Savings	\$ 1.0	8.5%
Increase/(decrease)	\$ (1.2)	(9.9)%
2012 Net Operating Budget	\$ 10.8	

The proposed 2012 Net Operating Budget is 10.8M



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Regional Capital Plan - \$1.37 billion

* Budget – Ten Year Plan: 2012 Operating Expenditures

Share of the Tax Dollar – 1.3 cents
to YRRTC:



	\$
Police	0.31
Transportation Services	0.23
Community & Health Services	0.18
Asset Replacement	0.06
Waste Management	0.05
Special Purposes Bodies	0.04
Corporate Services	0.04
Finance & IT Services	0.03
Other Corporate Management	0.02
GTA Pooling	0.02
York Region Rapid Transit Corporation	0.01
Regional Planning	0.01
	1.00



* Page 40 of the 2012 Operating Budget book.

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2012 Budget - Metrolinx Capital Plan of \$1.82 billion -



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Metrolinx Capital Plan - \$1.82 billion

* Budget – Ten Year Plan: Program & Projects



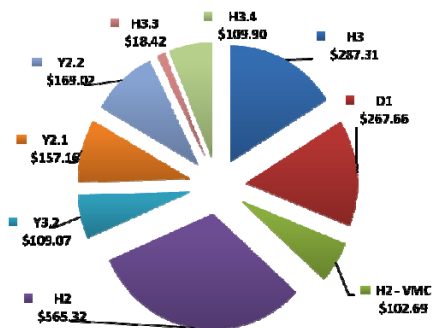
Rapidways and Stations funded by Metrolinx & QuickWins - \$1.82 billion, and delivery by 2020:

- H3 (3.1 & 3.2): Highway 7 from Richmond Hill Centre to Warden Ave. - 6.3 km.
- D1: Davis Dr. from Yonge St. to Roxborough Dr. - 2.6 km.
- Y3.2: Yonge St. from Mulock Dr. to Davis Dr. - 2.5 km.
- H2 & H2 VMC: Highway 7 from Pine Valley Dr. to Richmond Hill Centre - 16.2 km.
- Y2.1: Yonge St. from Highway 7 to Major Mackenzie Dr. - 3.8 km.
- Y2.2: Yonge St. from Major Mackenzie Dr. to 19th Avenue - 4.1 km.
- H3.4: Enterprise Dr. from Birchmount Rd. to east of Kennedy Rd. - 2.0 km.

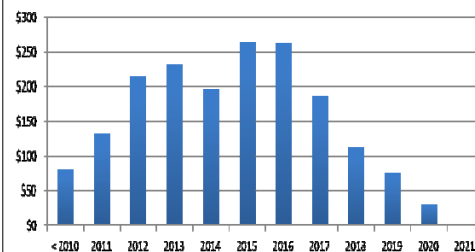
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Metrolinx Capital Plan - \$1.82 billion

* Budget – Ten Year Plan: Cash Flow



Cash Flow (\$ millions)



York Region



Rapidway construction has begun.

Delivery Timelines:

- H3 (3.1 & 3.2) – 2014
- D1 & H2-VMC – 2015
- H2, Y2.1 & Y3.2 – 2018
- Y2.2 & H3.4 – 2020

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Metrolinx Capital Plan - \$1.82 billion

* Budget – Ten Year Plan: 2012 Capital & Operating Expenditures

Capital Expenditures is \$215.7 million, compared to \$131.7 million in 2011

- Construction on Highway 7 from Richmond Hill Centre to Warden (H3) - \$122.5 million
- Construction on Davis Drive from Yonge St. to DVP/Highway 404 (D1) - \$56.6 million
- Work preparation for the remaining corridors - \$36.6 million
 - Highway 7 – east of Highway 400 to east of Bowes Road (H2 VMC-Vaughan Metropolitan Centre)
 - Yonge St. – from Richmond Hill Centre to Major Mackenzie Avenue (Y2.1)
 - Highway 7 – west of Richmond Hill Centre to Pine Valley Drive (H2)
 - Yonge St. – from Richmond Hill Centre to 19th Avenue (Y2.2); from south of Mulock Drive to Davis Drive (Y3.2)

Operating Expenditures is \$8.2 million and fully recoverable – no financial implications for York Region

- Includes the 14 additional staff and expenses required for the capital program delivery – approx. \$1.6 million and fully recoverable *

**York Region does not “cash-flow” the expenses of the Metrolinx Capital Plan
- Metrolinx advances the cash requirements on a semi-annual basis**



* Page 510 of the 2012 Operating Budget book.

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NEXT STEPS



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Summary & Next Steps

Summary:

- YRRTC Capital Plan is valued @ \$3.2 billion
- 2012 Capital Expenditures Budget is \$547.9 million:
 - Regional Capital Budget - \$332.2 million
 - Metrolinx Capital Budget - \$215.7 million
- 2012 Operating Expenditures Budget is \$10.8 million – all of which is to deliver the Regional Capital Budget of \$332.2 million
 - All Operating Expenditures Budget associated with the delivery of the Metrolinx Capital Budget of \$215.7 million is 100% recoverable

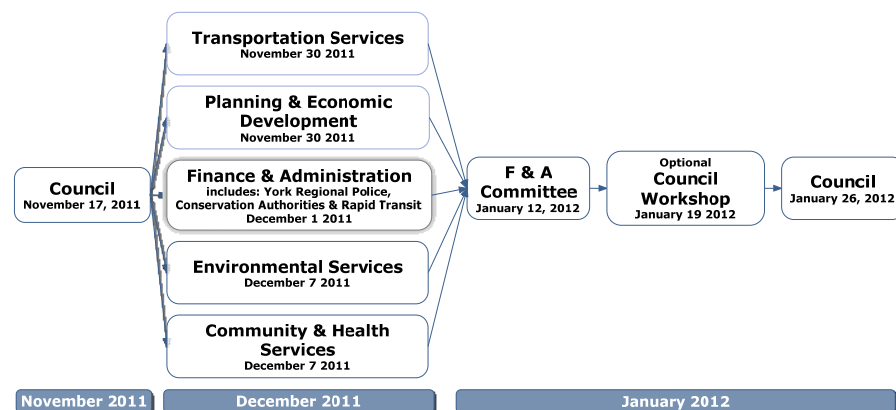
Next Steps:

- YRRTC Capital Plan and 2012 Capital & Operating Expenditures Budget are being brought forward in two parts:
 - Part One – seeks the necessary approvals of Regional Council related to the 2012 Capital and Operating Expenditures, which include regional funded dollars – referenced in this presentation as the Regional Capital Plan of \$1.37 billion
 - Part Two – seeks the endorsement of the YRRTC Board of Directors related to the 2012 Capital and Operating Expenditures for Metrolinx funded dollars – referenced in this presentation as the Metrolinx Capital Plan of \$1.82 billion



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Summary & Next Steps



Questions

