



2009 Operating Budget

Rapid Transit Public/Private Partnership Steering Committee Presentation

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January 15, 2009

Business Plan Priorities

The Operating Budget represents the costs necessary to define, guide and administer the delivery of **VIVAnext**

It also consists of costs related to the financing of the capital program.

The Corporation's priorities for 2009 relate to the delivery of the approved 2009 Capital Budget and are summarized below:

Property

- Property acquisition along Davis Drive, Warden Avenue, Yonge Street, and Highway 7;
- Locate a new Operations and Maintenance facility in Southern York Region and commence land acquisition and preliminary engineering efforts;
- Complete land transactions as per the Memorandum of Understanding with UPS and the City of Vaughan for the Steeles West Subway and Bus Terminal;

Preliminary Engineering

- Complete all existing preliminary engineering work programs and commence new ones for balance of network;

Business Plan Priorities

Construction

- Commence construction of the Cornell Terminal facility;
- Complete the construction of Enterprise Simcoe Promenade;
- Commence construction of bus rapid ways along:
 - Davis Drive in Newmarket to coincide with the opening of the Southlake Cancer Centre in 2010
 - Highway 7 from Richmond Hill Centre to Kennedy Road in Markham;

Strategies, Studies and Processes

- Secure funding for vivaNext through Metrolinx and the Provincial government;
- Undertake Federal Environmental Assessments for federally funded projects (FLOW);
- Complete a comprehensive Park and Ride Strategy and implementation plan to support the growth and health of the rapid transit network;
- Develop an Operations and Maintenance strategy for Viva Operations;
- Develop a Funding and Deployment Strategy for utility relocation and burial, where appropriate
- Establish a procurement and implementation strategy for the Yonge Street Subway Extension
- Commence the procurement process for the delivery of the vivaNext network program
- Continue to work with the City of Toronto and the TTC on the Spadina Subway Extension

Strategic Goals 2009 - 2012

- Proactively manage construction contracts to delivery rapid transit projects on-time and on-budget;
- Secure funding and finalize procurement and delivery strategies for timely and effective rapid transit project construction;
- Involve the public and stakeholders in rapid transit projects in their communities;
- Progress opportunities for transit oriented development that encourage place making, great spaces, and connectivity to multimodal means of transportation

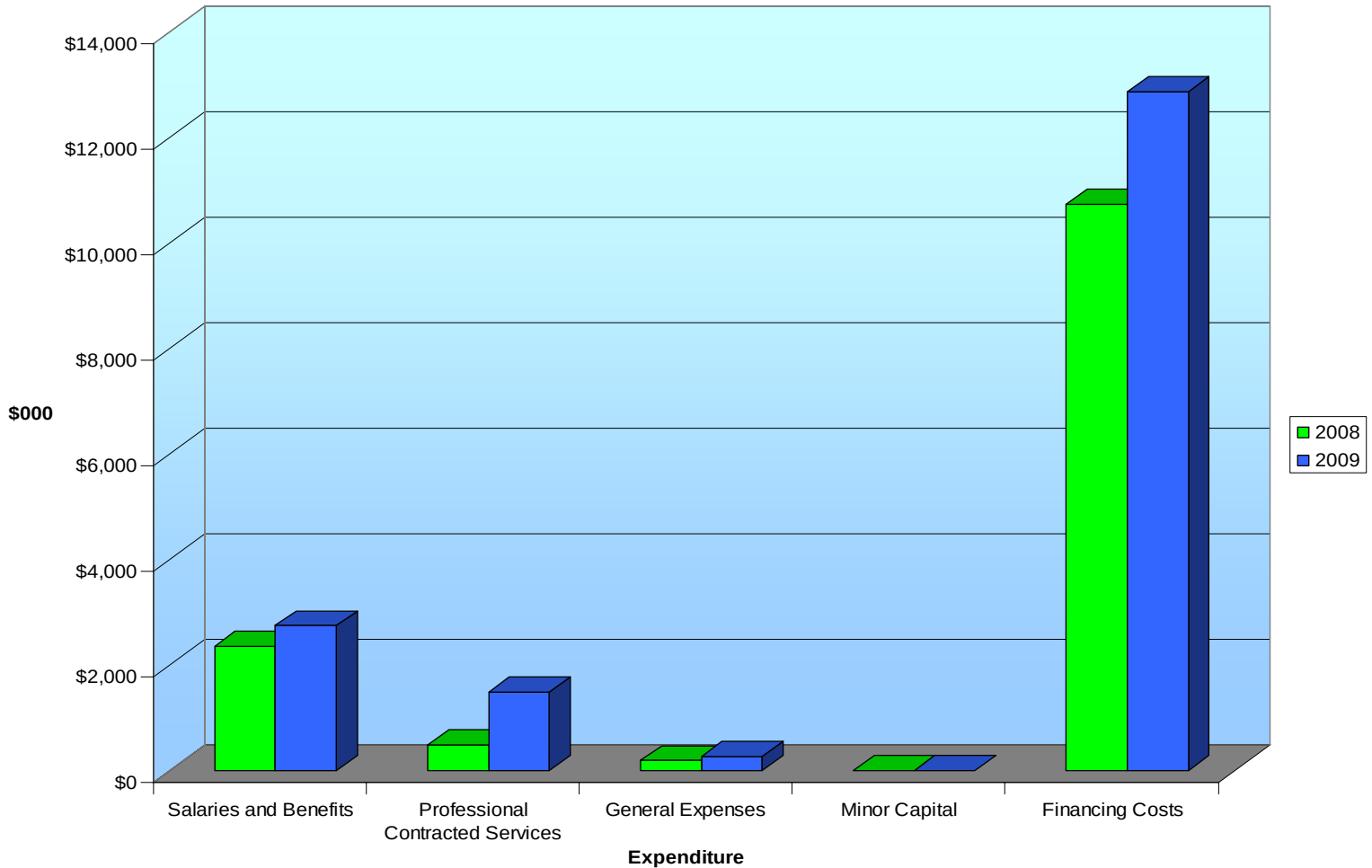
VivaNext funding map



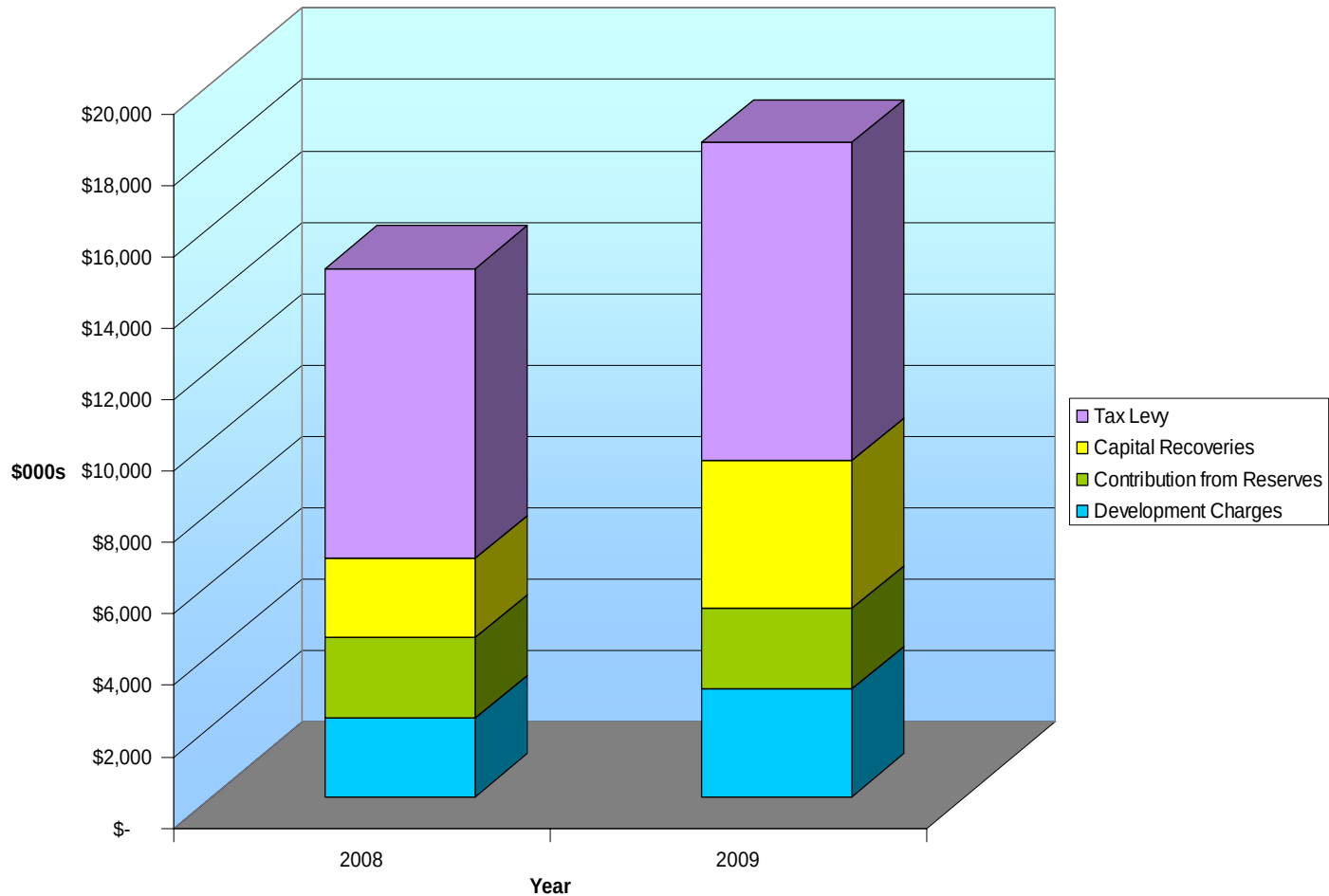
Key projects to commence construction in 2009/2010

- ① 2008 – 2009: Construct Enterprise – Markham Civic Mall Rapidway (H3)
- ② 2009 – 2010: Construct Cornell Terminal (Terminus of H4)
- ③ 2009 – 2010: Construct Rapidways along Davis Drive (D1) and Yonge Street (Y3) from Mulock to Davis Drive
- ④ 2009 – 2012: Construct Highway 7 Rapidways from Richmond Hill Centre to Kennedy
- ⑤ 2010 – 2013: Construct Highway 7 Rapidways from Richmond Hill Centre to Pine Valley Drive
- ⑥ 2010 – 2013: Construct Yonge Street Rapidways from Richmond Hill Centre to 19th Avenue
- ⑦ 2009 – 2015: Construct Spadina Subway Extension from Downsview to Vaughan Corporate Centre
- ⑧ 2010 – 2016: Construct Yonge Street Subway Extension from Finch to Richmond Hill Centre

Total Gross Expenditures – 2008 vs 2009



Total Revenues – 2008 vs 2009



2009 Net Operating Pressures

	<u>\$ Million</u>	<u>% Tax Inc.</u>
Enhancements	\$ 0.00	0.0%
Growth	\$ 0.00	0.0%
Annualization (Debt Financing)	\$ 1.32	16.3%
Mandatory/Legislative	\$ 0.00	0.0%
Efficiencies	\$ (0.03)	(0.3)%
Base	\$ 7.62	(6.1)%
Total	\$ 8.91	9.8%

Base Pressures

- Spadina Subway Financing Costs
- Significant responsibilities to deliver on \$1.3 billion bus rapid transit and Spadina/Yonge (unfunded) subway extension programs.
- In 2009, directing and administering a \$398 million program in comparison to a \$103 million program in 2008
 - Work program agreements with York Consortium
 - Contract Negotiations and Award for \$1.57 billion of property, design and construction
 - Funding and Financing Arrangements – Provincial: Metrolinx, Infrastructure Ontario; Federal
 - Administration of contract work

FTEs – 2009 Request – 4.5 Positions

100% recoverable from Capital with \$0 Tax Levy Impact

■ YRRTC FTEs

Position	Justification
Administrative Assistant (1.0)	▪ To support Senior Counsel, CFO and new Administrative initiatives (eDocs)

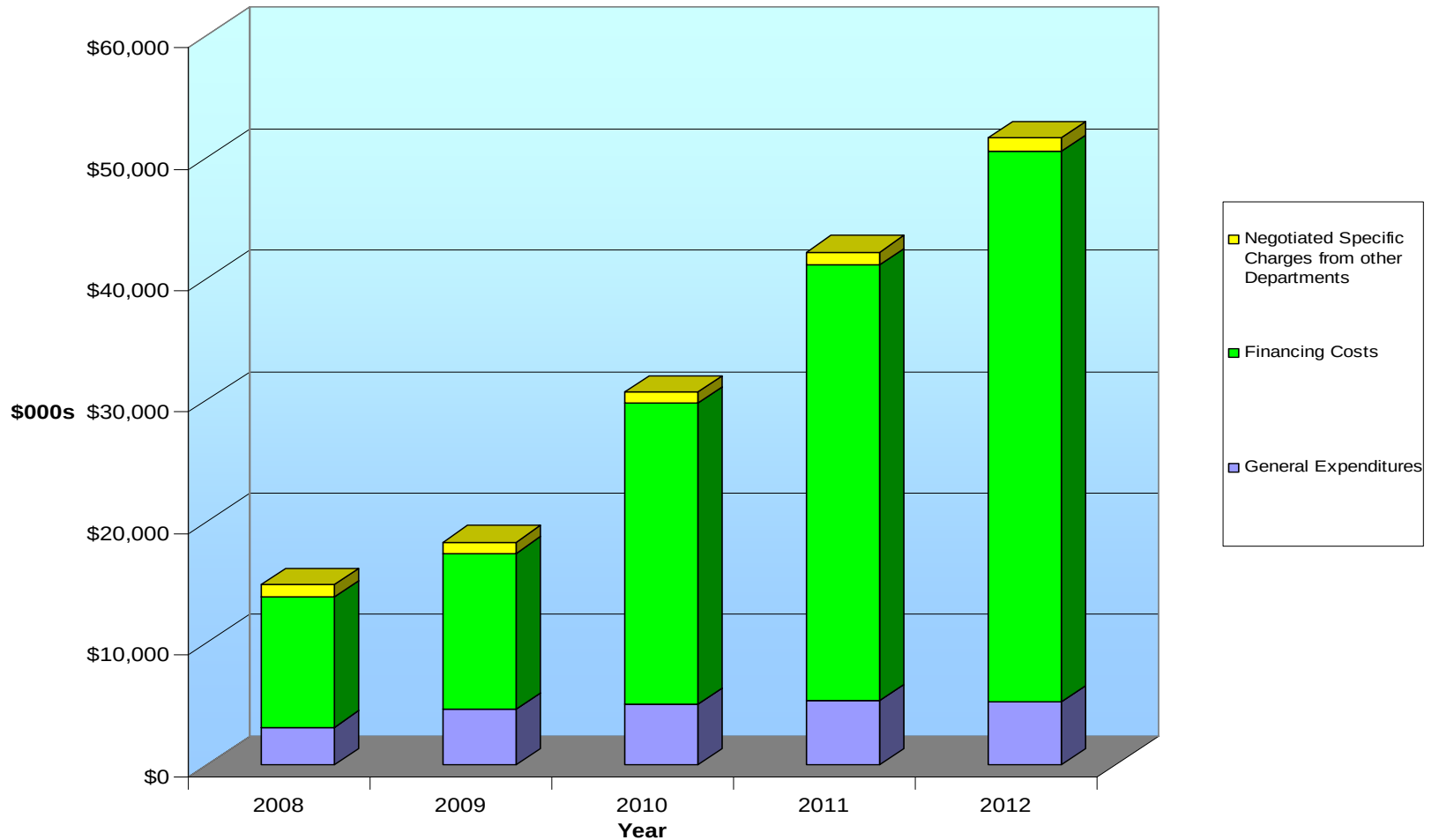
■ FTEs residing in other Departments

Position	Justification
Senior Counsel (1.0)	▪ Work program and construction agreements; change directives and change orders; Funding contribution agreements
Law Clerk (0.5)	▪ Shared with Transportation Services to work on property acquisition and land registry files. Will work from Administrative Building
Senior Real Estate Appraisers/ Negotiators (2.0)	▪ Received pre-budget approval on November 20, 2008 ▪ Property acquisitions along Davis Drive, Yonge Street, and Hwy 7

Growth

- Staff and services to delivery the next phases of vivaNext
- Fully recoverable from capital and senior government funding
 - Gross dollars: \$1,511,000
 - Net dollars: 0

Outlook Years - Expenditures



Outlook Years - Revenues

