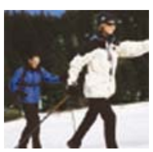


2009 Operating Budget

CAO, Chair, Finance/IT, Non-Program Items

Finance & Administration Committee
January 8, 2009

Edocs # 828188

Agenda

- Office of the CAO
- Office of the Regional Chair
- Finance
- Information Technology
- Non-Program
  - Financial/Administrative Items
  - Other Non-Program Items

Office of the CAO

	$ 000's	% Inc.
Enhancements	$ 0	0%
Growth	$ 0	0%
Annualization	$ 0	0%
Mandatory/Legislative	$ 0	0%
Efficiencies	$ 0	0%
Base ***Costs required to maintain staffing and administrative related expenses***	$ 93	2.6%
Total Increase	$ 93	2.6%

Chair & Council

	$ 000's	% Inc.
Enhancements	$ 0	0%
Growth	$ 0	0%
Annualization	$ 0	0%
Mandatory/Legislative	$ 0	0%
Efficiencies	$ 0	0%
Base ***Costs required to maintain staffing and administrative related expenses***	$ 37	2.1%
Total Increase	$ 37	2.1%

Finance & Information Technology

	$ 000's	% Inc.
Enhancements *Purchasing Course*	$ 10	0%
Growth *4 new FTE's (2 in Finance & 2 in IT)*	$ 512	2.5%
Annualization *New courier service and staffing*	$ 218	1.1%
Mandatory/Legislative	$ 0	0%
Efficiencies *Reduction in repair & maintenance*	$ (56)	(0.3)%
Base *Costs required to maintain staffing and administrative related expenses*	$ 632	3.0%
Total Increase	$ 1,316	6.3%

New staffing requests - Finance

Position	Increased Gross Cost $000's	Net Tax Levy $000's
Surety Bond Analyst	$94	$0
Team Leader – Financial Systems	$115	$115
Senior Accountant -Tangible Capital Asset Accounting	$0	$0
Records Technician (temporary full time)	$62	$62
Co-op student – Accounting	$34	$34

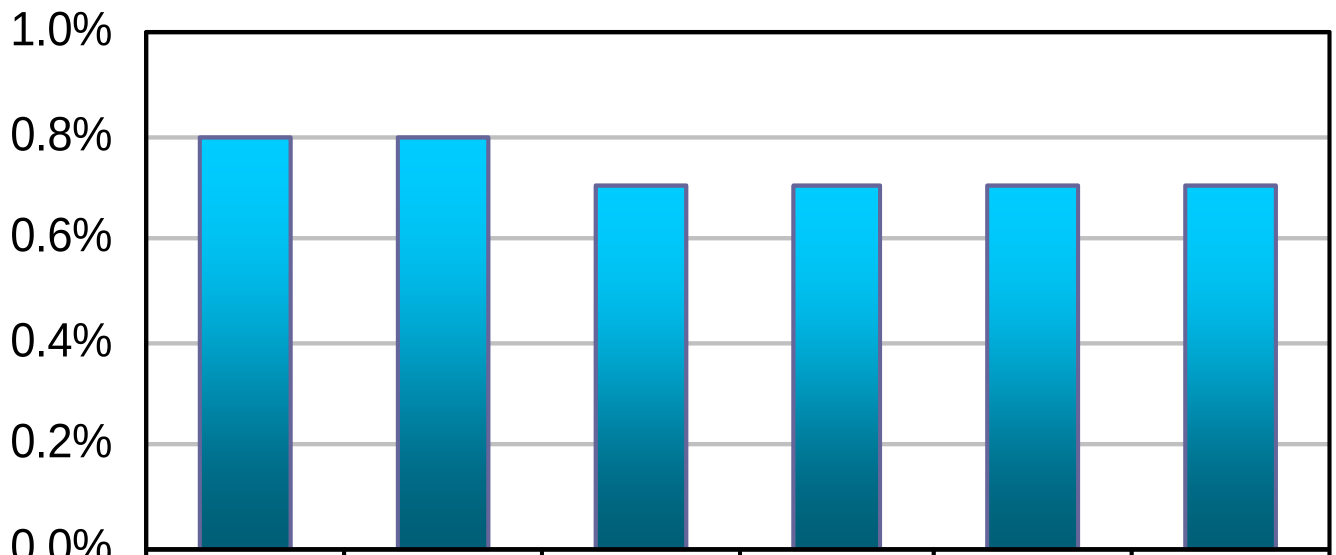
New staffing requests - IT

Position	Increased Gross Cost $000's	Net Tax Levy $000's
Administration Clerk/Assistant	$61	$61
Support Analyst - Wireless (LTD)	$87	$87
Senior Network Analysts (2)	$0	$0
Project Manager – Mobile Computing	$130	$130
Project Manager – Asset Management Systems	$130	$130

Finance Initiatives

- Long Range Fiscal Planning Strategy
- Development Charge By-law
- Capital Asset Replacement and Debt Management Strategies
- Tangible Capital Asset Accounting/Management Software
- Risk Management Initiatives
- Continue the Implementation of On-line purchasing

Ratio of Finance to Regional Gross Expenditures

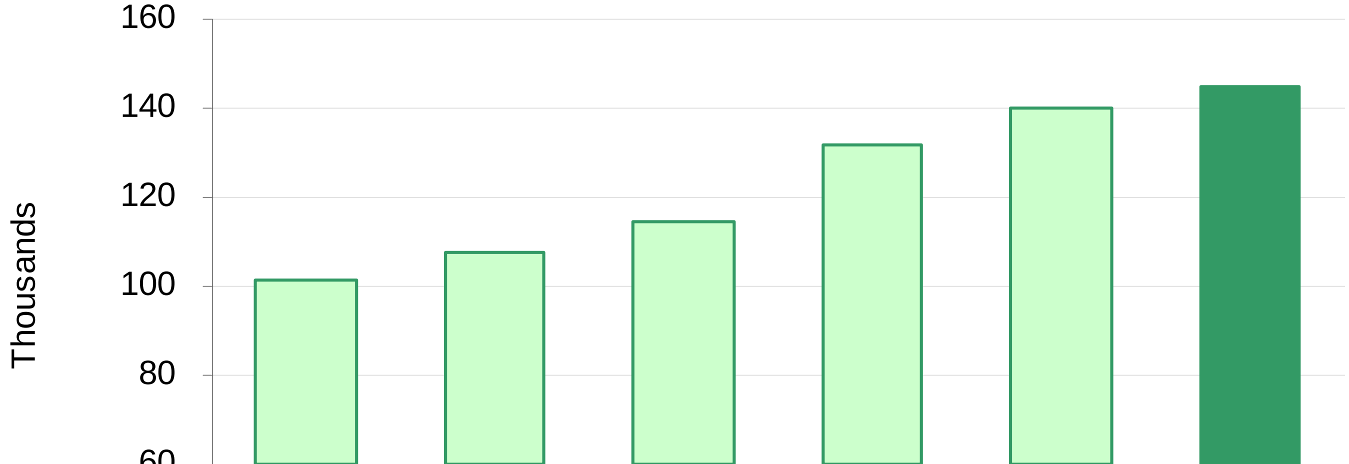


	2004 Actual	2005 Actual	2006 Actual	2007 Actual	2008 Budget	2009 Budget
Ratio	0.8%	0.8%	0.7%	0.7%	0.7%	0.7%

Finance

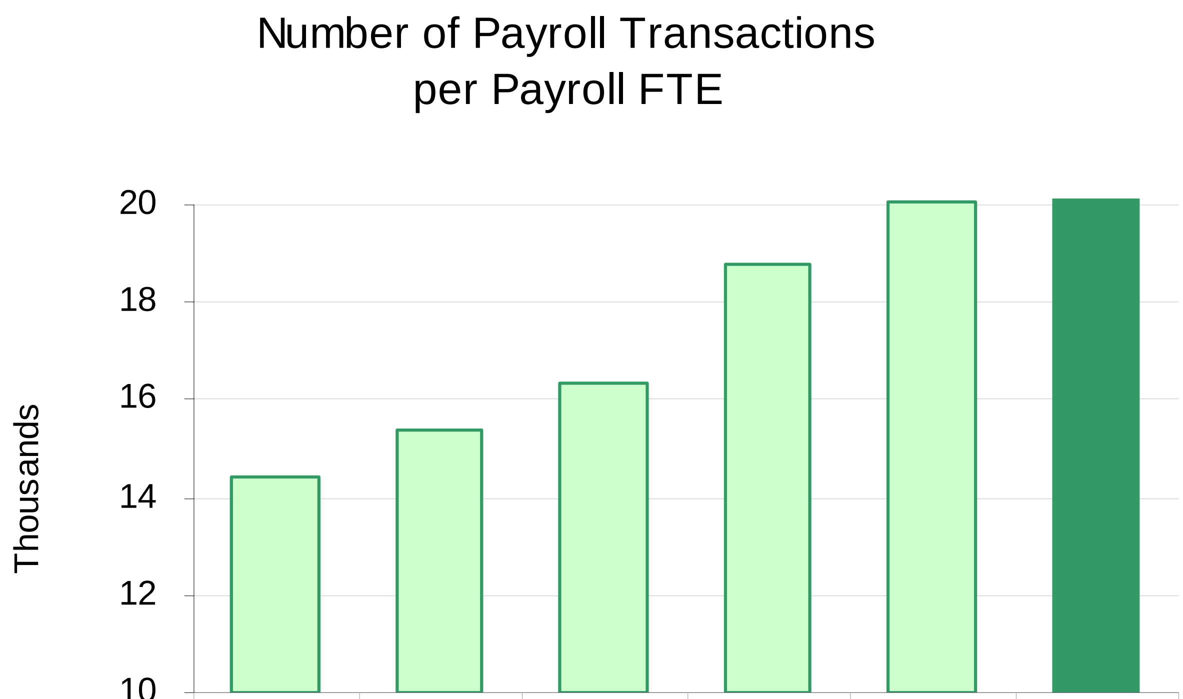
Service Level KPI

Number of Payroll Transactions



	2004 Actual	2005 Actual	2006 Actual	2007 Actual	2008 Actual	2009 Budget
Transactions	101,056	107,808	114,544	131,556	140,263	145,000

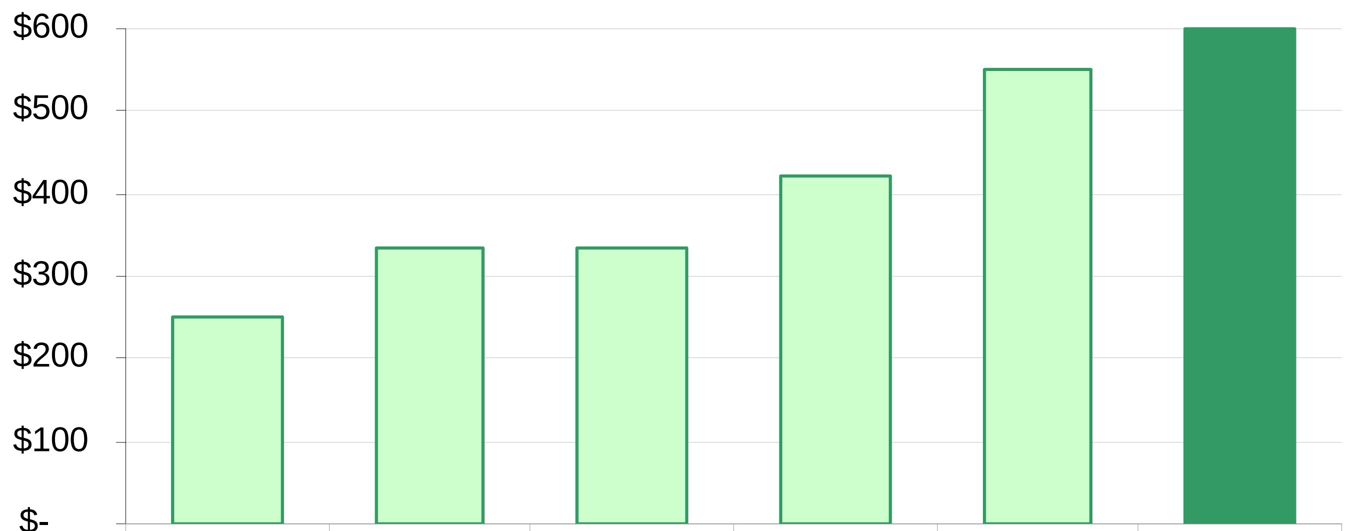
Finance
Service Level KPI



	2004 Actual	2005 Actual	2006 Actual	2007 Actual	2008 Actual	2009 Budget
Transactions per FTE	14,437	15,401	16,363	18,794	20,038	20,715

Finance
Service Level KPI

Value of BID Documents
Purchasing



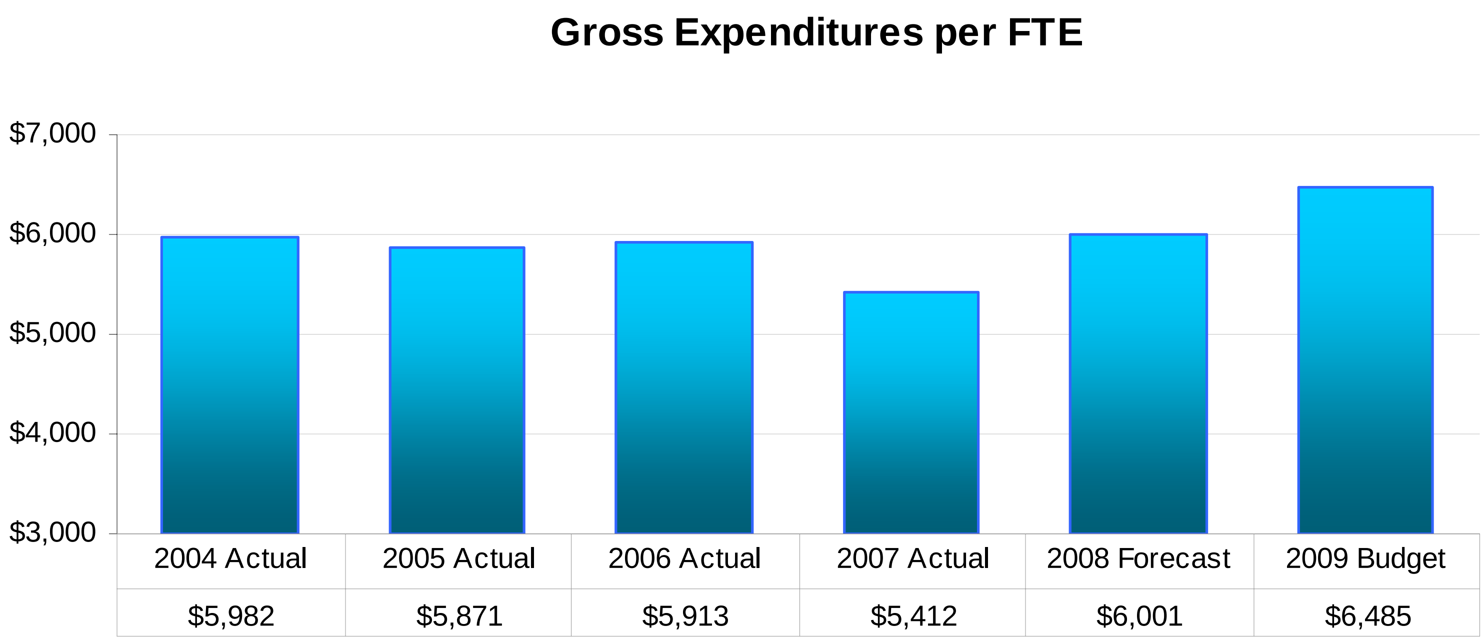
	2004 Actual	2005 Actual	2006 Actual	2007 Actual	2008 Budget	2009 Budget
Value	$250	$333	$333	$422	$550	$600

Information Technology
Initiatives

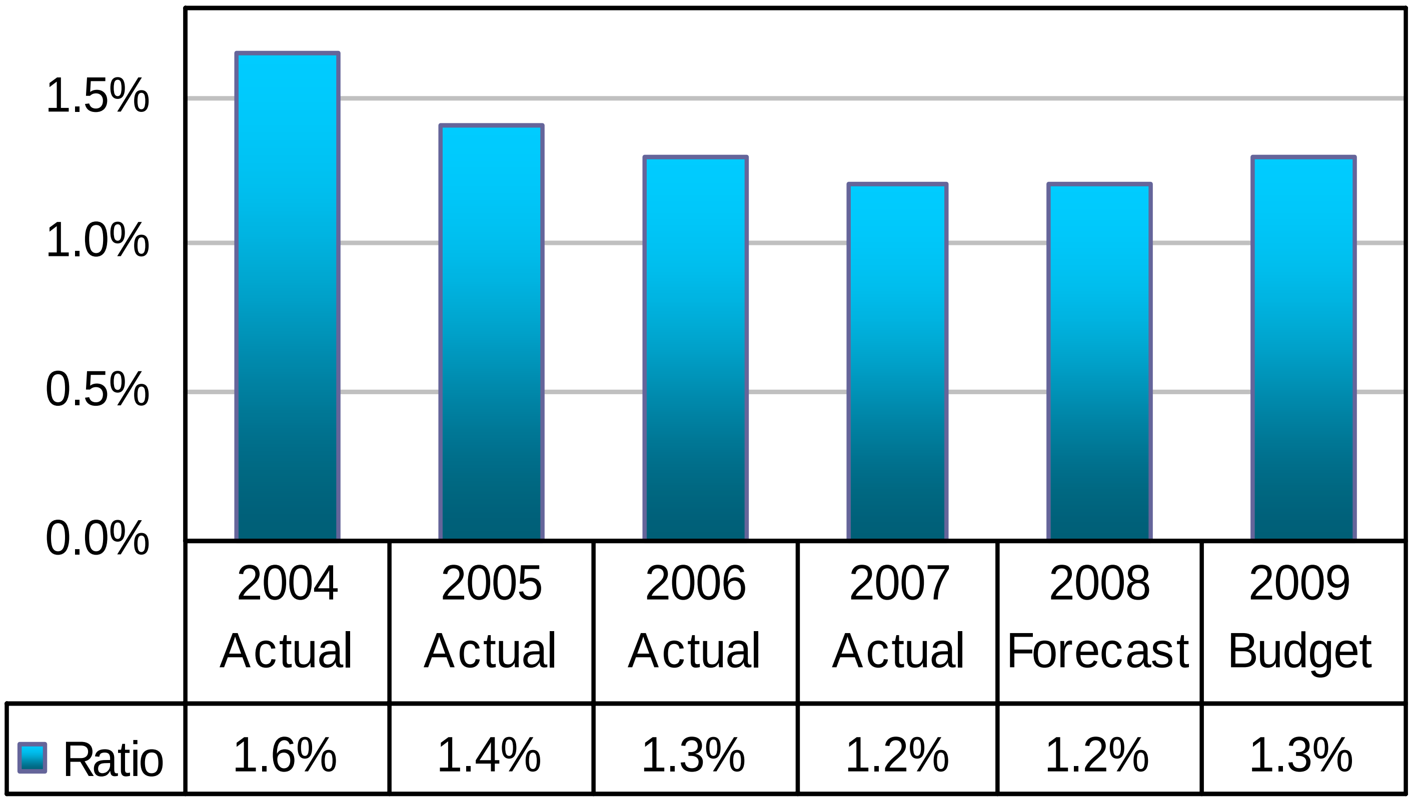
- Asset Management
- Business Intelligence
- Customer Relationship Management (New)
- Mobile Computing (New)

Information Technology

Efficiency KPI



Ratio of Information Technology to Regional Gross Expenditures

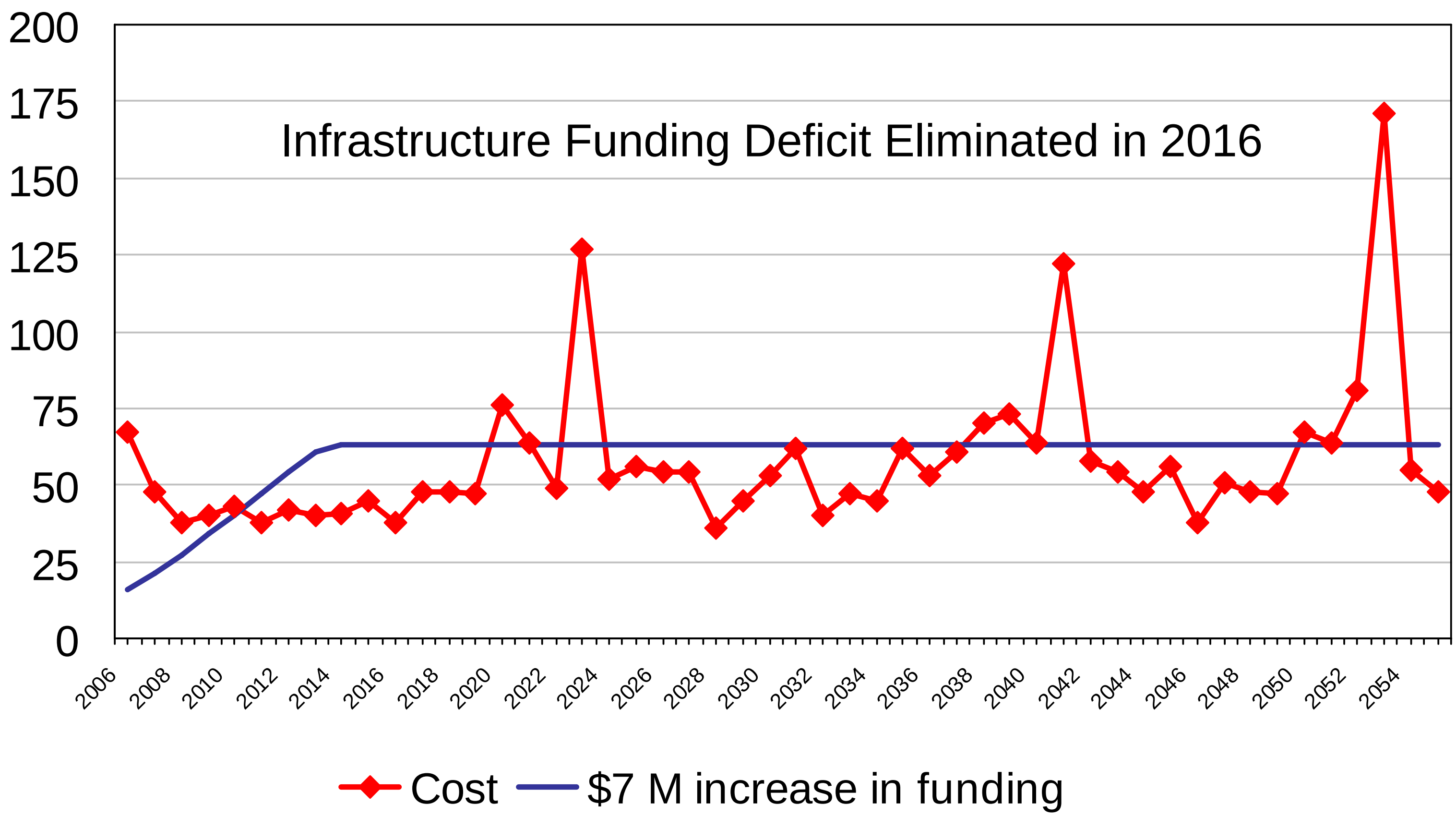


Financial & Administrative Items

- Includes provisions for:
  - $19.9M Capital Asset Replacement Reserve
  - $11.8M Capital Pay-as-you-Go
  - $ 1.5M Corporate Initiatives
  - $ 1.0M Working Capital
  - $ 1.0M Eliminate Reliance on Reserve Funding for I.T.
  - $ 0.4M ODA Program
  - $ 0.3M Buttonville Airport

Asset Replacement

Annual $7 million increase to 2013



* All tax-supported assets except roadways

Other Non-Program Items

- $52.9M GTA Pooling
- $18.1M Ontario Disability Support Program
- $14.5M Municipal Property Assessment Corporation
- $ 7.3M Hospital Capital Funding
- $ 4.4M TRCA & LSRCA (tax levy only)
- $ 2.5M Go Transit no tax levy impact

Discussion