Regional Municipality of York Police Services Board

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To Make a Difference in Our Community

October 23, 2012

Mr. Denis Kelly
Regional Clerk
The Regional Municipality of York
17250 Yonge Street
Newmarket, Ontario
L3Y 6Z1

Dear Mr. Kelly:

At its meeting on October 17, 2012, The Regional Municipality of York Police Services Board received the attached report entitled "2013 Capital Budget and Forecast to 2032" and approved the following recommendations:

1. That the Board approve the proposed 2013 Capital Budget for a one-year capital plan totaling $32,574,000; and

2. That the Board approve in principle the 2014 Capital Outlook totaling $38,624,000 for financial planning purposes; and

3. That the Board approve in principle the Twenty-Year 2013 to 2032 Capital Outlook totaling $299,732,000 for financial planning purposes; and

4. That the Board forward the 2013 Capital Budget and Twenty-Year 2013 to 2032 Capital Outlook to Regional Council through the Finance and Administration Committee.

Therefore, on behalf of the Police Services Board, I request that you forward the 2013 Capital Budget and Forecast to 2032 to Regional Council through the Finance and Administration Committee.

Yours truly,

I. Hebel

Ingrid Hebel
Acting Executive Director

/jk

/Attachment

Replacement to Item No. 6

THE REGIONAL MUNICIPALITY OF YORK
POLICE SERVICES BOARD

REPORT OF THE CHIEF OF POLICE

17 OCTOBER 2012

2013 Capital Budget and Forecast to 2032

RECOMMENDATIONS

1. That the Board approve the proposed 2013 Capital Budget for a one-year capital plan totaling $32,574,000; and

2. That the Board approve in principle the 2014 Capital Outlook totaling $38,624,000 for financial planning purposes; and

3. That the Board approve in principle the Twenty-Year 2013 to 2032 Capital Outlook totaling $300,032,000 for financial planning purposes; and

4. That the Board forward the 2013 Capital Budget and Twenty-Year 2013 to 2032 Capital Outlook to Regional Council through the Finance and Administration Committee.

SYNOPSIS

The 2013 Capital Budget and Outlook to 2032, as set out in Appendix 1, includes the major facility, vehicle, information technology, communication and major equipment requirements of York Regional Police, summarized as follows:

- 2013 Capital Expenditures Budget totals $32,574,000, including $4,526,000 for Vehicles; $10,070,000 for Facilities; $3,358,000 for Information Technology; $14,000,000 for Radio System Replacement; and $620,000 for Specialized Equipment.

- Twenty-year capital forecast for the period of 2013 to 2032 totals $300,032,000. The capital forecast, used for financial planning purposes, includes facility projects which total $99,270,000, vehicle purchases of $90,075,000, information technology projects of $62,189,000, communication equipment of $35,500,000 and specialized equipment projects of $12,998,000.

FINANCIAL IMPLICATIONS

Financing for the 2013 Capital Budget and Forecast to 2032 is a combination of contributions from the Operating Budget (tax-levy), development charge collections, debenture proceeds, auction proceeds, fire partnership and debt reduction funding sources.

The 2013 project funding is as follows:

Financing Sources						
Project	**Tax-levy Funded (TL)**	**Development Charges (DC)**	**Other Funding***	**Debt**		**Total**
				Repaid from TL	**Repaid from DC**	
Vehicles	$3,712,000		$377,000	$437,000		$4,526,000
Facilities	$220,000			$2,689,000	$7,161,000	$10,070,000
Communication Equipment	$500,000		$3,500,000	$9,351,000	$649,000	$14,000,000
Information Technology	$1,468,000	$625,000	$450,000	$815,000		$3,358,000
Specialized Equipment		$620,000				$620,000
Total	**$5,900,000**	**$1,245,000**	**$4,327,000**	**$13,292,000**	**$7,810,000**	**$32,574,000**

* Other funding - Auction, Fire Partnerships and Debt Reduction

BACKGROUND

York Regional Police's Capital Plan has been developed to provide the infrastructure necessary to deliver quality policing services for the protection of all its citizens. The York Regional Police 2013 Capital Budget totals $32,574,000 of new funding classified into the following components:

- Vehicles;
- Facilities;
- Communications Equipment;
- Information Technology; and
- Specialized Equipment.

Vehicles - $4,526,000

This annual project is for the addition and replacement of marked, unmarked, and special purpose vehicles in accordance with York Regional Police's vehicle replacement program.

- Replacement of Vehicles for $4,089,000 pertains to front line vehicles replaced at approximately 140,000 kilometres. The replacement methodology was set to maximize residual value for the vehicles at auction and minimize major component repair cost. The 140,000 kilometre maximum closely coincides with the 100,000 kilometre power train warranty as negotiated by the multi-agency co-operative purchasing group. Financing will in part come from auction proceeds, but primarily through contributions from the Operating Budget, consistent with established Budget practices.

- Helicopter camera for $437,000 is a replacement of the airborne imaging system purchased in 2004. Financing will come from debenture proceeds to be repaid over 5 years from the Operating Budget.

- Repair and maintenance expenses for all vehicles are contained in the Operating Budget.

Facilities - $10,070,000

The following facilities projects are proposed for the 2013 Budget:

- Central Services Building Fit-out - In 2013, $6,300,000 has been budgeted for the Central Services Building project to fit-out the third floor shell and to expand parking. This three-year project has a total cost of $7,000,000 with completion anticipated by Spring 2014. Financing will be through 20-year debentures to be repaid from a combination of development charge contributions estimated at 72 percent for 2013 and contributions from the Operating Budget.

- Training Branch Facility – The 2013 request for $750,000 is for architect and professional fees as part of a three year $18.0 million project. Funding will be through 20-year debentures to be repaid from a combination of development charge contributions estimated at 73 percent for 2013 and contributions from the Operating Budget.

- #3 District Marine Headquarters – The 2013 funding is $1,500,000 for architect fees, construction and ancillary fees. Funding will be through 20-year debentures to be repaid from a combination of development charge contributions estimated at 73 percent for 2013 and contributions from the Operating Budget.

- Whitchurch-Stouffville Substation - The 2013 funding is $1,300,000 for architect fees, professional fees and construction. Funding will be through ten-year debentures to be repaid from a combination of development charge contributions estimated at 73 percent for 2013 and contributions from the Operating Budget.

- Renovations to Existing Facilities – The 2013 funding of $220,000 is for minor renovations to existing facilities. Financing will be through contributions from the Operating Budget.

Communications Equipment - $14,000,000

The 2013-2014 Radio System Replacement project totals $27.5 million to replace the existing 1993 Motorola voice radio systems. Enhancement to newer technologies will provide inter-operable communications with neighbouring police services, upgrades to the Project 25 standards and encrypted transmission security. Financing for the 2013 portion will be from contributions from the Region for the Fire Services portion of $3.5 million, Operating Budget contribution of $500,000, and ten-year debentures to be repaid from a combination of contributions from the Operating Budget estimated at 94 percent for 2013 and development charge contributions.

Information Technology - $3,358,000

The 2013 Information Technology (IT) projects reflect the ongoing replacement and growth of technology needs, including:

- Hardware and Software - This annual project replaces aged desktop computers, laptops and printers in accordance with the Ever-Greening Strategy. It will be financed by a $1,468,000 contribution from the Operating Budget.

- Infrastructure and Retention - This project targets the expanding records retention needs of the organization and for new IT initiatives. Funding of $580,000 will come from debenture proceeds to be repaid over 5 years from the Operating Budget.

- In-Car Video - This annual project for $625,000 will outfit 44 front-line vehicles and specialty vehicles with in-car camera and recording technology. Financing will come from debenture proceeds to be repaid over 5 years from the Operating Budget.

- Employee Scheduling - The $235,000 request is the second-year of a $515,000 project for scheduling software specifically designed for law enforcement organizations. It creates schedules based on varying work rules and shift patterns and accommodates schedule changes. Financing will come from debenture proceeds to be repaid over 5 years from the Operating Budget.

- Digital Evidence Management - This $450,000 solution provides for the authentication, organization, auditing, and cataloging of digital photographs and video from in-car cameras, security cameras, closed circuit television and interview rooms. Financing will come from debenture proceeds to be repaid over 5 years from the Operating budget.

Specialized Equipment - $620,000

Specialized equipment of $620,000 includes furniture and other equipment for staff and will be paid for from contributions from development charge collections.

In summary, total expenditures in the 2013 Capital Plan of $32,574,000 will be funded by:

- Debenture proceeds repaid from Tax levies - $13,292,000 or 40.8 percent;
- Debenture proceeds repaid from Development Charges - $7,810,000 or 24.0 percent;
- Tax levies - $5,900,000 or 18.1 percent;
- Regional funding for Fire Services partners - $3,500,000 or 10.7 percent,
- Development charges from reserves - $1,245,000 or 3.8 percent;
- Debt Reduction fund - $450,000 or 1.4 percent; and
- Auction proceeds - vehicle sales $377,000 or 1.2 percent.

Eric Jolliffe, M.O.M., BA, MA, CMM III
Chief of Police

EJ:jc

Appendix 1: 2013 Capital Budget and Twenty-Year 2013 to 2032 Capital Outlook

Description	Budget 2013	Capital Outlook 2014-2032 2014	2015	2016	2017	2018	2019	2020	2021	2022
Vehicles										
Vehicles	4,089	4,090	4,090	4,090	4,090	4090	4090	4090	4090	4090
Marine Patrol boat		165			250			500		500
Police Helicopter	437		340	250		2,825		250		
Sub Total Vehicles	**4,526**	**4,255**	**4,430**	**4,340**	**4,340**	**6,915**	**4,090**	**4,840**	**4,090**	**4,590**
Facilities (excluding land acquisitions)										
Central Services Building 3rd Floor Fit-out	6,300	200								
Training Branch Facility	750	9,000	8,250							
#3 District - Marine Headquarters	1,500									
Whitchurch Stouffville Sub-Station	1,300									
Southwest Sub-Station		8,000	2,000							
Southeast Sub-Station			8,000	2,000						
Sub-Station Outlook								5,000		
#1 District Multi-Function				12,000	10,000	10,000				
Renovations to Existing Facilities	220	250	250	250	250	250	250	250	250	250
Sub Total Facilities	**10,070**	**17,450**	**18,500**	**14,250**	**10,250**	**10,250**	**250**	**5,250**	**250**	**250**
Communication Equipment										
Radio System Replacement	14,000	13,500								
Portable and Mobile Radio Replacement					500	500	500	500	500	500
Sub Total Communication Equipment	**14,000**	**13,500**	**0**	**0**	**500**	**500**	**500**	**500**	**500**	**500**
Information Technology										
IT Hardware	1,468	1,470	1,470	1,470	1,470	1,470	1,470	1,470	1,470	1,470
IT Infrastructure and Applications	580	971	1,563	750	750	750	1,077	750	750	750
In-Car Video	625	450	585	585	450	450	585	585		
Employee Scheduling	235					450				
Digital Evidence Management	450					450				
Computer Aided Dispatch - Records Management System										
Sub Total Information Technology	**3,358**	**2,891**	**3,618**	**2,805**	**2,670**	**3,570**	**3,132**	**2,805**	**2,220**	**2,220**
Specialized Equipment										
Specialized Equipment - Furniture	325	230	230	230	230	230	230	230	230	230
Specialized Equipment - Additional Staff	98	98	98	98	98	98	98	98	98	98
Specialized Equipment - Firearms and Conductive Energy	197	200	122	122	122	122	122	122	122	122
Specialized Equipment - Investigative						1,250				
Sub Total Specialized Equipment	**620**	**528**	**450**	**450**	**450**	**1,700**	**450**	**450**	**450**	**450**
Total Gross Expenditures	**32,574**	**38,624**	**26,998**	**21,845**	**18,210**	**22,935**	**8,422**	**13,845**	**7,510**	**8,010**
Financing Sources										
Contribution from Operating Tax-Levy	5,900	6,083	6,200	5,927	5,832	5,822	6,200	5,897	5,802	5,792
Debt Repaid from Tax-Levy	13,292	14,123	5,777	6,089	4,670	8,695	34	2,089	0	500
Debt Repaid from Development Charges	7,810	13,242	13,363	8,161	5,580	5,580	0	3,661	0	0
Development Charges From Reserve	1,245	1,296	1,268	1,268	1,718	1,718	1,768	1,768	1,268	1,268
External Funding - Fire Partners	3,500	3,500								
Debt Reduction Funded	450									
Auction Proceeds - Helicopter						700				
Auction Proceeds - Vehicles	377	380	390	400	410	420	420	430	440	450
Total Financing	**32,574**	**38,624**	**26,998**	**21,845**	**18,210**	**22,935**	**8,422**	**13,845**	**7,510**	**8,010**

Appendix 1: 2013 Capital Budget and Twenty-Year 2013 to 2032 Capital Outlook (continued)

Description	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	Total 2013-2032
Vehicles											
Vehicles	4090	4090	4090	4090	4090	4090	4090	4090	4090	4090	81,799
Marine Patrol boat								500		500	2,415
Police Helicopter	400			250	400			709			5,861
Sub Total Vehicles	**4,490**	**4,090**	**4,090**	**4,340**	**4,490**	**4,090**	**4,090**	**5,299**	**4,090**	**4,590**	**90,075**
Facilities (excluding land acquisitions)											
Central Services Building 3rd Floor Fit-out											6,500
Training Branch Facility											18,000
#3 District - Marine Headquarters											1,500
Whitchurch Stouffville Sub-Station											1,300
Southwest Sub-Station											10,000
Southeast Sub-Station											10,000
Sub-Station Outlook		5,000					5,000				15,000
#1 District Multi-Function											32,000
Renovations to Existing Facilities	250	250	250	250	250	250	250	250	250	250	4,970
Sub Total Facilities	**250**	**5,250**	**250**	**250**	**250**	**250**	**5,250**	**250**	**250**	**250**	**99,270**
Communication Equipment											
Radio System Replacement											27,500
Portable and Mobile Radio Replacement	500	500	500	500	500	500	500	500	500	500	8,000
Sub Total Communication Equipment	**500**	**500**	**500**	**500**	**500**	**500**	**500**	**500**	**500**	**500**	**35,500**
Information Technology											
IT Hardware	1,470	1,470	1,470	1,470	1,470	1,470	1,470	1,470	1,470	1,470	29,398
IT Infrastructure and Applications	820	820	820	820	820	820	820	820	820	820	16,891
In-Car Video	450	450	450	450	450	450	450	450	450	450	8,815
Employee Scheduling	450					450					1,585
Digital Evidence Management	450					450					1,800
Computer Aided Dispatch - Records Management System				3,700							3,700
Sub Total Information Technology	**3,640**	**2,740**	**2,740**	**6,440**	**2,740**	**3,640**	**2,740**	**2,740**	**2,740**	**2,740**	**62,189**
Specialized Equipment											
Specialized Equipment - Furniture	230	230	230	230	230	230	230	230	230	230	4,695
Specialized Equipment - Additional Staff	98	98	98	98	98	98	98	98	98	98	1,960
Specialized Equipment - Firearms and Conductive Energy	122	122	122	122	122	122	122	122	122	122	2,593
Specialized Equipment - Investigative		1,250						1,250			3,750
Sub Total Specialized Equipment	**450**	**1,700**	**450**	**450**	**450**	**450**	**450**	**1,700**	**450**	**450**	**12,998**
Total Gross Expenditures	**9,330**	**14,280**	**8,030**	**11,980**	**8,430**	**8,930**	**13,030**	**10,489**	**8,030**	**8,530**	**300,032**
Financing Sources											
Contribution from Operating Tax-Levy	5,852	5,842	5,832	5,822	5,812	5,802	5,792	5,782	5,772	5,762	117,525
Debt Repaid from Tax-Levy	1,300	2,589	0	3,950	400	900	1,339	2,459	0	500	68,706
Debt Repaid from Development Charges	0	3,661	0	0	0	0	3,661	0	0	0	64,719
Development Charges From Reserve	1,718	1,718	1,718	1,718	1,718	1,718	1,718	1,718	1,718	1,718	31,765
External Funding - Fire Partners											7,000
Debt Reduction Funded											450
Auction Proceeds - Helicopter											700
Auction Proceeds - Vehicles	460	470	480	490	500	510	520	530	540	550	9,167
Total Financing	**9,330**	**14,280**	**8,030**	**11,980**	**8,430**	**8,930**	**13,030**	**10,489**	**8,030**	**8,530**	**300,032**