Appendix 1

2004 Business Plan and Budget
Regional Operations - 3rd Quarter 2004

Year to Date (in $000's)	Gross Expenditure Budget	Gross Expenditure Actual	Gross Expenditure $ Variance	Gross Expenditure % Expended	Net Expenditure Budget	Net Expenditure Actual	Net Expenditure $ Variance	Net Expenditure % Expended
Transportation and Works								
Transit Services	50,025	48,100	1,925	96%	29,273	27,474	1,799	94%
Roads Transportation	18,322	19,052	(730)	104%	15,983	16,424	(441)	103%
Solid Waste Management	16,002	15,455	547	97%	11,780	10,237	1,543	87%
Sub Total	**84,349**	**82,607**	**1,742**	**98%**	**57,036**	**54,135**	**2,902**	**95%**
Water and Wastewater Services	95,330	87,485	7,845	92%	0	(0)	0	n/a
Sub Total	**179,679**	**170,092**	**9,587**	**95%**	**57,036**	**54,134**	**2,902**	**95%**
Health Services								
Emergency Medical Services	22,061	20,475	1,586	93%	16,196	14,253	1,943	88%
Long Term Care Services	19,923	16,874	3,049	85%	7,028	6,662	365	95%
Public Health	31,144	28,299	2,845	91%	13,225	11,202	2,023	85%
Sub Total	**73,128**	**65,648**	**7,480**	**90%**	**36,449**	**32,117**	**4,332**	**88%**
Community Services and Housing								
Social Assistance Services	53,879	53,389	490	99%	27,917	27,102	815	97%
Family and Children's Services	29,390	28,017	1,373	95%	9,999	8,958	1,041	90%
Housing and Residential Services	40,956	34,842	6,114	85%	26,493	22,058	4,435	83%
Sub Total	**124,225**	**116,248**	**7,977**	**94%**	**64,409**	**58,118**	**6,291**	**90%**
Planning and Economic Development	**5,131**	**4,139**	**993**	**81%**	**4,087**	**3,007**	**1,080**	**74%**
Court Services	**4,875**	**4,191**	**684**	**86%**	**1,762**	**1,142**	**621**	**65%**
Corporate and Administrative Services								
Property Services	11,335	9,635	1,700	85%	10,661	9,277	1,384	87%
Legal Services	1,107	939	168	85%	1,028	790	238	77%
Clerks	1,350	1,151	199	85%	1,301	1,097	204	84%
Human Resource Services	3,083	2,711	372	88%	2,920	2,543	377	87%
Office of the C.A.O.	1,404	1,228	176	87%	1,283	1,201	81	94%
Finance	5,083	4,451	632	88%	4,357	3,852	505	88%
IT Services & Strategy	15,647	9,352	6,295	60%	8,507	5,027	3,480	59%
Allocations to Direct Service Departments	(24,186)	(24,186)	-	100%	(24,186)	(24,186)	-	100%
Sub Total	**14,822**	**5,280**	**9,542**	**36%**	**5,870**	**(399)**	**6,269**	**-7%**
Emergency Services	**1,743**	**1,370**	**373**	**79%**	**1,681**	**1,346**	**335**	**80%**
Chairman & Council	**1,191**	**1,184**	**6**	**99%**	**1,185**	**1,178**	**6**	**99%**
Financial/Administrative Items	**1,335**	**3,825**	**(2,490)**	**287%**	**725**	**1,330**	**(605)**	**183%**
Total Regional Programs	**406,130**	**371,977**	**34,153**	**92%**	**173,205**	**151,974**	**21,231**	**88%**
Boards and Authorities								
Conservation Authorities	3,145	3,145	-	n/a	3,145	3,145	-	n/a
GO Transit	3,400	2,752	648	81%	2,025	1,651	374	82%
Hospital Capital Funding	5,484	-	5,484	0%	5,484	-	5,484	0%
Property Assessment (MPAC)	8,314	8,320	(6)	100%	8,314	8,320	(6)	100%
Sub Total	**20,344**	**14,218**	**6,126**	**70%**	**18,969**	**13,117**	**5,852**	**69%**
GTA Pooling	**59,625**	**55,447**	**4,178**	**93%**	**59,625**	**55,447**	**4,178**	**93%**
Police	**109,094**	**104,930**	**4,164**	**96%**	**103,698**	**99,632**	**4,066**	**96%**
TOTAL REGIONAL OPERATIONS	**595,193**	**546,572**	**48,621**	**92%**	**355,496**	**320,170**	**35,326**	**90%**