



Regional Municipality of York Police Services Board

17250 Yonge Street, Newmarket, Ontario, Canada L3Y 4W5
(905) 830-4444 or 1-877-464-9675 ext. 7906
Fax: (905) 895-5249 e-mail: psb@yrp.ca www.yrpsb.ca

To Make a Difference in Our Community

October 27, 2011

Mr. Denis Kelly
Regional Clerk
The Regional Municipality of York
17250 Yonge Street
Newmarket, Ontario
L3Y 6Z1

Dear Mr. Kelly:

At its meeting on October 26, 2011, The Regional Municipality of York Police Services Board received the attached report entitled "2012 Capital Budget and Forecast to 2021" and approved the following recommendations:

1. That the Board approve the proposed 2012 Capital Budget for a one-year capital plan totaling \$14,584,000; and
2. That the Board approve in principle the Ten-Year 2012 to 2021 Capital Outlook totaling \$208,528,000 for financial planning purposes; and
3. That the Board approve in principle the Twenty-Year 2012 to 2031 Long-Term Police Facility Accommodation Plan totaling \$114,400,000 for financial planning purposes; and
4. That the Board forward the 2012 Capital Budget and Ten-Year 2012 to 2021 Capital Outlook to Regional Council through Finance and Administration Committee.

Therefore, on behalf of the Police Services Board, I request that you forward the 2012 Capital Budget and Forecast to 2021 to Regional Council through the Finance and Administration Committee.

Yours truly,

Mafalda Avellino
Executive Director

Attachment

291 **2012 Capital Budget and Forecast to 2021**

The Board had before it a Report of the Chief of Police recommending:

1. That the Board approve the proposed 2012 Capital Budget for a one-year capital plan totaling \$14,584,000; and
2. That the Board approve in principle the Ten-Year 2012 to 2021 Capital Outlook totaling \$208,528,000 for financial planning purposes; and
3. That the Board approve in principle the Twenty-Year 2012 to 2031 Long-Term Police Facility Accommodation Plan totaling \$114,400,000 for financial planning purposes; and
4. That the Board forward the 2012 Capital Budget and Ten-Year 2012 to 2021 Capital Outlook to Regional Council through Finance and Administration Committee.

Moved by Vice-Chair Bartlett,

Seconded by Mr. Molyneaux,

that the Report of the Chief of Police be received and that recommendations one (1), two (2), three (3) and four (4) contained therein be adopted

CARRIED

Action: Chief of Police



YORK REGIONAL POLICE

Deputy Chief
Bruce Herridge

Chief of Police
Eric Jolliffe

Deputy Chief
Thomas Carrique

Vision-inspired Mission-focused Values-driven

THE REGIONAL MUNICIPALITY OF YORK POLICE SERVICES BOARD

REPORT OF THE CHIEF OF POLICE

26 OCTOBER 2011

2012 Capital Budget and Forecast to 2021

RECOMMENDATIONS

1. That the Board approve the proposed 2012 Capital Budget for a one-year capital plan totaling \$14,584,000; and
2. That the Board approve in principle the Ten-Year 2012 to 2021 Capital Outlook totaling \$208,528,000 for financial planning purposes; and
3. That the Board approve in principle the Twenty-Year 2012 to 2031 Long-Term Police Facility Accommodation Plan totaling \$114,400,000 for financial planning purposes; and
4. That the Board forward the 2012 Capital Budget and Ten-Year 2012 to 2021 Capital Outlook to Regional Council through Finance and Administration Committee.

SYNOPSIS

The 2012 Capital Budget and Outlook to 2021, as set out in Appendix 1, includes the major facility, vehicle, information technology, communication and major equipment requirements of York Regional Police, summarized as follows:

- 2012 Capital Expenditures Budget totals \$14,584,000, including \$5,461,000 for Vehicles; \$4,800,000 for Facilities; \$3,378,000 for Information Technology; \$500,000 for Communication Equipment; and \$445,000 for Specialized Equipment.



Deeds Speak

- Ten-year capital forecast for the period of 2012 to 2021 totals \$208,528,000. The capital forecast, used for financial planning purposes, includes facility projects which total \$86,400,000, Vehicle purchases of \$54,506,000, Information Technology projects of \$35,394,000, Communication Equipment of \$25,860,000 and Specialized Equipment projects of \$6,368,000.
- The Long-Term Police Facility Accommodation Plan for the twenty-year period from 2012 to 2031 is set-out in Appendix 2. In accordance with options afforded to emergency services within the Development Charges Act, 1997, the intent of the plan is to maximize development charge funding, by enabling an increase to the time period, beyond a ten year timeframe. To ensure York Regional Police's long-term facility needs are appropriately considered in the anticipated July 2012 changes to the Regional Municipality of York's Development Charges By-law, a 2012 to 2031 Facility Accommodation Plan is required.

FINANCIAL IMPLICATIONS

Funding for the 2012 Capital Budget and Forecast to 2021 is a combination of contributions from the Operating Budget, development charge collections and debenture proceeds (debt).

The 2012 project funding is as follows:

Financing Sources						
Project	Operating / Tax-Levy (TL)	Development Charges (DC)	Auction Proceeds	Debt		Total
				Repaid from DC	Repaid from TL	
Vehicles	\$3,745,000	\$130,000	\$377,000		\$1,209,000	\$5,461,000
Facilities				\$1,770,000	\$3,030,000	\$4,800,000
Communication Equipment	\$437,000	\$63,000				\$500,000
Information Technology	\$1,768,000				\$1,610,000	\$3,378,000
Specialized Equipment	\$250,000	\$195,000				\$445,000
Total	\$6,200,000	\$388,000	\$377,000	\$1,770,000	\$5,849,000	\$14,584,000

BACKGROUND

York Regional Police's Capital Plan has been developed to provide the infrastructure necessary to deliver quality policing services for the protection of all its citizens. The York Regional Police 2012 Capital Budget totals \$14,584,000 of new funding classified into the following components:

- Vehicles;
- Facilities;
- Communications Equipment;
- Information Technology; and
- Specialized Equipment.

Vehicles - \$5,461,000

This annual project is for the addition and replacement of marked, unmarked, and special purpose vehicles in accordance with York Regional Police's vehicle replacement program.

- Replacement of Vehicles for \$4,091,000 pertains to front line vehicles replaced at approximately 140,000 kilometres. The replacement methodology was set to maximize residual value for the vehicles at auction and minimize major component repair cost. The 140,000 kilometre maximum closely coincides with the 100,000 kilometre power train warranty as negotiated by the multi-agency co-operative purchasing group. Financing will in part come from auction proceeds, but primarily through contributions from the Operating Budget, consistent with established Budget practices.
- Additional Vehicles of \$161,000 will be partially funded from development charges with the remaining cost funded from contributions from the Operating Budget.
- Repair and maintenance expenses for all vehicles are contained in the Operating Budget. The incremental impact of the additional vehicles is \$6,600 per annum based on assumptions of 33,000 km per vehicle for four vehicles at a cost of \$0.05 per km.

Facilities - \$4,800,000

In 2012, \$4,000,000 has been budgeted for the Central Services Building project to outfit the third floor shell and to expand parking. This two-year project has a total cost of \$7,000,000 with completion anticipated by December 2013. Financing will be through 20 year debentures to be repaid from a combination of development charge contributions, estimated at 38 percent for 2012, and contributions from the Operating Budget.

The following 3 District projects that commenced in 2011 are in their second year of funding.

- Marine Headquarters - The required 2012 funding is \$500,000 for architect fees and commencement of construction. An additional \$1,500,000 is planned in 2013 for project completion, for a total of \$2,980,000 over a three year period from 2011 to 2013.
- Renovations to Existing Facilities – The renovation of the existing 3 District facility is needed to accommodate growth in recent years and provide for the future. The total cost is \$600,000 over two years, \$300,000 in both 2011 and 2012.

Financing of both the above-mentioned 3 District projects will be through debenture proceeds to be repaid exclusively from tax-levy, through the Operating Budget. Repayment of debt for the renovations will be over 5 years and repayment of debt for Marine Headquarters will be over 10 years.

Communications Equipment - \$500,000

The portable and mobile radio project is an annual project specified for the replacement and addition of new radio equipment. Financing will be from a contribution from the Operating Budget of \$437,000 for the replacement component and from development charges of \$63,000 for radios relating to growth.

Information Technology - \$3,378,000

The 2012 Information Technology (IT) projects reflect the ongoing replacement and growth of technology, including:

- Hardware and Software - This annual project replaces aged desktop computers, laptops and printers in accordance with the Ever-Greening Strategy. It will be financed by a \$1,768,000 contribution from the Operating Budget.
- Infrastructure and Retention - This project targets the expanding records retention needs of the Organization and for new IT initiatives. Funding of \$783,000 will come from debenture proceeds to be repaid over 5 years from the Operating Budget.
- In-Car Video - This is Phase Three of an existing project. \$488,000 of new money will outfit 57 vehicles with in-car camera and recording technology. Financing will come from debenture proceeds to be repaid over 5 years from the Operating Budget.
- Employee Scheduling - This new \$339,000 project is for software specifically designed for law enforcement organizations. It creates schedules based on varying work rules and shift patterns and accommodates schedule changes. Features include an approval process for shift exceptions, property assignments, skills inventory and interfaces with external training and court schedules. Financing will come from debenture proceeds to be repaid over 5 years from the Operating Budget.

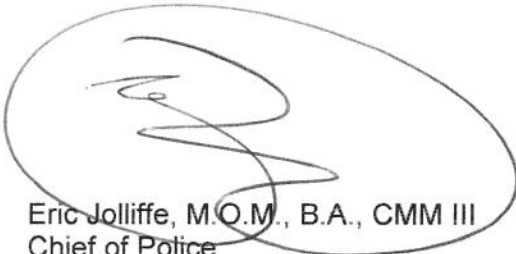
Specialized Equipment - \$445,000

Specialized equipment of \$445,000 includes furniture and other equipment for staff and will be paid for from contributions from the Operating Budget of \$250,000 and from development charge collections of \$195,000.

In summary, total expenditures in the 2012 Capital Plan of \$14,584,000 will be funded by:

- Debenture proceeds - \$7,619,000 or 52.2 percent;
- Tax levies - \$6,200,000 or 42.5 percent;
- Development charge collections - \$388,000 or 2.7 percent; and
- Auction proceeds - vehicle sales \$377,000 or 2.6 percent.

EJ:jc



Eric Jolliffe, M.O.M., B.A., CMM III
Chief of Police

Appendix 1: 2012 Capital Budget and Ten-Year 2012 to 2021 Capital Outlook

Description		Budget 2012	Capital Outlook 2013-2021									T total 2012-2021
			2013	2014	2015	2016	2017	2018	2019	2020	2021	
Vehicles												
Vehicles - Replacement		4,091	4,210	4,340	4,470	4,600	4740	4880	5030	5180	5340	46,881
Vehicles - Additional		161	200	210	220	230	240	250	260	270	280	2,321
Marine Patrol boat		500	165				250			1,000		1,915
Police Helicopter		709	250	340	250			1,590		250		3,389
Sub Total Vehicles												
		5,461	4,825	4,550	5,030	5,080	5,230	6,720	5,290	6,700	5,620	54,506
Facilities (excluding land acquisitions)												
Central Services Building		4,000	3,000									7,000
Training Branch Facility			9,000									18,000
#3 District - Marine Headquarters		500	1,500									2,000
District Substitutions			8,000	2,000			5,000			5,000		20,000
#1 District Multi-Function						12,000	10,000	10,000				32,000
Renovations to Existing Facilities		300	250		2,100	1,000		1,300	1,200	500	750	7,400
Sub Total Facilities												
		4,800	21,750	11,000	2,100	13,000	15,000	11,300	1,200	5,500	750	86,400
Communication Equipment												
Radio Software and Infrastructure Replacement			10,000	10,000								20,000
Portable and Mobile Radio Replacement		500	520	540	560	580	600	620	640	640	660	5,860
Sub Total Communication Equipment												
		500	10,520	10,540	560	580	600	620	640	640	660	25,860
Information Technology												
IT Hardware and Software		1,768	1,820	1,870	1,930	1,990	2,050	2,110	2,170	2,240	2,310	20,258
IT Infrastructure and Relention		783	810	830	850	880	910	940	970	1,000	1,030	9,003
In-Car Video		488	377	450	585	585	450	450	585	585	450	5,005
Employee Scheduling		339						339				678
Digital Evidence Management						450						450
Sub Total Information Technology												
		3,378	3,007	3,150	3,365	3,455	3,860	3,839	3,725	3,825	3,790	35,394
Specialized Equipment												
Specialized Equipment - Furniture		225	230	240	250	260	270	280	290	290	300	2,635
Specialized Equipment - Growth Staff		98	98	98	98	98	98	98	98	98	98	980
Specialized Equipment - Use of Force		122	122	122	122	260	122	122	122	122	260	1,497
Specialized Equipment - Investigative							1,256					1,256
Sub Total Specialized Equipment												
		445	450	460	470	618	1,746	500	510	510	658	6,368
Total Gross Expenditures												
		14,584	40,552	29,700	11,525	22,733	26,436	22,979	11,365	17,175	11,478	208,528
Financing Sources												
Contribution from Operating Tax-Lew		6,200	6,224	6,434	6,654	7,012	7,104	7,334	7,574	7,794	8,192	70,523
Debt Repaid from Tax-Lew		5,849	23,870	12,138	3,833	8,673	8,774	9,577	2,713	3,793	2,188	81,404
Debt Repaid from Development Charges		1,770	9,440	10,100	0	6,000	9,500	5,000	0	4,500	0	46,310
Development Charges From Reserve		388	629	629	629	629	629	629	629	629	629	6,045
Auction Proceeds - Vehicles		377	390	400	410	420	430	440	450	460	470	4,247
Total Financing												
		14,584	40,552	29,700	11,525	22,733	26,436	22,979	11,365	17,175	11,478	208,528

Appendix 2: Police Long-Term Facilities Accommodation Plan

Project	Amount	Timing	Description
Marine Headquarters	\$2,000,000	2012-2013	Lakefront facility for Marine staff and equipment.
Central Services Building	\$7,000,000	2012-2013	Completion of third shell floor for Communications, Community Services, Financial Services, Staff Services and Executive Services.
Training Branch	\$18,000,000	2013-2014	Partnership training project with Seneca College King Campus.
#4 District Substation	\$10,000,000	2013-2014	Partnership project with Emergency Medical Services and Vaughan Fire Services.
#1 District Multifunction Building	\$32,000,000	2016-2018	#1 District (Newmarket) replacement, central property and central lock-up.
#5 District Substation	\$5,000,000	2017	Partnership project for Substation servicing Markham and Stouffville.
#2 District Substation	\$5,000,000	2020	Partnership project for Substation servicing Richmond Hill.
Future Substations	\$10,000,000	2024, 2029	Partnership projects for Substations servicing Newmarket, King, East Gwillimbury and Georgina.
Renovations	\$25,400,000	2012-2031	Renovation projects for existing police facilities.
Total	\$114,400,000		