THE REGIONAL MUNICIPALITY OF YORK

REPORT NO. 3
OF THE REGIONAL
CHIEF ADMINISTRATIVE OFFICER AND THE
COMMISSIONER OF FINANCE

For Consideration by
The Council of The Regional Municipality of York
on December 15, 2005

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2006 REGIONAL BUSINESS PLAN & BUDGET - REVISED

1. RECOMMENDATIONS

It is recommended that:

1. The 2006 Regional Tax Supported Operating Business Plan and Budget, with total gross expenditures of $1,092,755,000 and property tax funded expenditures of $607,541,000, as outlined in Attachment 1, be approved with the following funding sources:

Tax Levy:		
- Regional operating programs	$274,155,000	
- Contribution to regional capital programs	38,868,000	
- Police Services	164,140,000	
- Other Special Purpose Bodies	130,378,000	
Total Tax Levy		$607,541,000
Subsidies, Grants, Reserve Funds, Other Revenues		284,935,000
Water/Waste Water Rate		200,279,000
Total Tax Levy Supported Budget		$1,092,755,000

2. The 2006 Regional Capital Business Plan & Budget with total gross expenditures of $ 516,286,000, as outlined in Attachment 2, be approved, with the following funding sources:

Development Charges	66,698,000
Capital Reserve Funds	28,417,000
Subsidy / Grants	31,309,000
Debt Financing	270,062,000
Contribution from tax levy	43,875,000
Contribution from water / sewer rate	32,167,000
Other Revenues / Recoveries	43,758,000
Total Capital Budget	$516,286,000

3. The 2006 Regional Rate Supported Operating Budget with total gross expenditures of $ 200,279,000 million be approved.

4. The proposed issuance of new debt financing up to the amount of $270,062,000, as outlined in Attachment 3, be approved.

5. The 2006 proposed Regional Staff Complement of 2,275.9 Full Time Equivalents (FTEs) as outlined in Attachment 4, be approved.

6. The 2006 Business Plans and service levels for departments be approved.

7. The 2007 and 2008 Budget Forecasts be received.

8. The Treasurer be authorized to submit the 2006 Regional Business Plan & Budget to the Government Finance Officers Association's (GFOA) Distinguished Budget Award Program.

2. PURPOSE

The purpose of the report is to provide a summary of the 2006 Regional Business Plan & Budget process and to present the 2006 Regional Business Plan & Budget for consideration and approval by Regional Council.

3. BACKGROUND

As part of the 2006 Business Plan & Budget process, submissions and presentations were made to Standing Committees and Regional Council. Major milestones in the budget process were as follows:

- Draft Operating, Rate and Capital budgets tabled at Regional Council on October 27, 2005;
- Standing Committee Reviews of operating, rate and capital budgets throughout November, 2005;

- Consolidated budget presentation to Finance and Administration Committee on December 1, 2005.

The Region's 2005 budget was submitted to the Government Finance Officers Association of the United States and Canada for consideration in their Distinguished Budget Presentation Award program. In order to receive this award, a government unit must publish a budget document that meets program criteria as:

- a policy document
- an operations guide
- a financial plan
- a communications device

The result was the Regional Municipality of York Region receiving its first such award. This award is valid for a period of one year only. The 2006 budget has been developed to conform to program requirements and will be submitted to GFOA to determine its eligibility once again for another award.

4. ANALYSIS AND OPTIONS

4.1 Draft 2006 Operating Business Plan & Budget

The Draft 2006 Business Plans & Budget for Operating, Rate and Capital was presented and tabled at Regional Council on October 27, 2005. The summary presentation at Council outlined the resource requirements for the directly controlled regional departments and funding requirements for special purpose bodies, including an estimate for Police Services.

The November Council meeting adopted a recommendation from the Finance & Administration Committee that the 2006 budget be developed which will result in a tax levy increase in the range of 3%-5%. The consolidated draft 2006 Operating Business Plan & Budget proposed a net tax levy increase of 4.6% after adjusting for projected assessment growth of 4.0%.

4.2 Committee Reviews

The 2006 draft budgets were reviewed by Standing Committees in November 2005. The draft tax levy increase of 4.6% as presented to Council on October 27 was contingent on low priority growth and enhancement items being excluded from the budget.

Budgets were recommended by Standing Committees with the reduction of low priority growth and enhancement items as follows:

Committee	Date	Business Units
Transportation & Works	Nov 2	Roads, Water/Waste Water
Planning & Economic Development	Nov 2	Planning & Development Services

Development		
Finance & Administration	Nov 3	Non Program Items, CAO, Chair's Budget, Finance/IT, Corporate Services, Court Services
Community Services & Housing	Nov 9	Social Assistance, Housing, Family & Children's Services
Solid Waste	Nov 9	Solid Waste

In addition, the following items were referred by Standing Committees requiring follow-up.

Finance & Administration	Nov 3	Report back on Fuel Contingency, GTA Pooling, Supplementary Taxes, Police Reserve, Gas Tax, TRCA Living City Centre
		YRP to confirm SC-TOPP grant revenue
Health & EMS	Nov 3	Adopt subject to: - Prioritization of Public Health 29 FTEs - EMS: review budget for 2006 priorities
Community Services & Housing	Nov 9	Report providing further information regarding the housing stock - asset management plan to be provided in 2006
Joint Transit/ Rapid Transit	Nov 10	Viva and YRT budgets referred to staff for further analysis of $3.9 m in 2006 additional pressures
	Nov 24	Adopt subject to staff developing a proposal to utilize a potential additional $500 k budget allocation to address headways on Viva routes

At the Finance and Administration Committee meeting of December 1, a number of budget items were brought forward for discussion. The outcome of these discussions is noted below.

Description	Net $(000s)	Net %
Allocate 70% of Gas Tax Revenues to Operating, 20% to Capital (instead of 50/50)	(3,240)	(0.56%)
GTA Pooling - 3% increase on 2005 cap ($84.2 m)	(6,600)	(1.20%)
Public Health – additional 6.5 FTEs	171.9	0.03%
GO Transit – fund $13.8M 2006 capital plan from DCs ($5.5M), existing budget allocation ($2.6), GO Transit reserve ($5.5M)	-	-
TRCA Living City Centre –contribution of $250,000 for 5 years, from General Capital Reserve	-	-
Report to Council on Dec 15 on options to fund Clean Air Task Force initiative within existing budget	-	-
Impact of amendments	**(9,669.1)**	**(1.7%)**

As a result of the adjustments made by Finance and Administration Committee, the proposed tax levy increase was reduced from 4.6% to 2.9%.

4.2 GO Transit

The provision for the Region's share of the contribution to the GO Transit capital program has been flat-lined in the 2006 draft budget. York Region's share of the proposed 2006 capital budget for GO Transit is projected to increase to $13.8M and is reflected in the amended capital budget. This budget has not yet been approved by the GO Transit board. As a result, the proposed financing of York Region's contribution to this initiative is illustrated in the following table:

Project	Amount
GO Transit [YR share] – 2006 Proposed Capital Program	$13.8M
Financing: Development Charges (DC's) 2006 Operating Budget allocation (flat-line) GO Transit Reserve	 $5.5M $2.8M $5.5M
Total Funding	**$13.8M**

4.3 Clean Air Task Force

Following discussion during the committee's deliberations, the CAO made a commitment that the Region's continuing support of the Clean Air Task Force initiatives would be accommodated within the existing budget. This will be accommodated for 2006 by committing up to $100,000 from the Corporate Contingency, subject to review of a business plan approved by the CAO. As a result, there is no impact to the proposed 2006 budget. A more detailed work plan will be developed to outline the scope of 2006 activities and their relationship to Regional initiatives in this area.

4.4 2006 Tax Levy Overview

The revised net tax levy budget for 2006 of $584,800,000 represents a 2.9% increase after adjusting for 4.0% assessment growth. A 2.9% increase in tax levy would result in a tax increase of approximately $50 per average York Region household.

4.5 2006 Key Service Delivery Highlights

The 2006 budget includes resources to deliver a wide variety of services to the residents and businesses of York Region. The key service delivery highlights for major program areas are outlined below:

- Provide maintenance for 3,359 lane kilometres of roadway and 700 signals
- Increase transit service hours by over 46,000, representing a 6.9% increase
- Accelerated roads capital and enhanced road maintenance activities
- Manage over 324,000 tonnes of solid waste for diversion and disposal, an increase of 4.5%
- Provide approximately 163,000 additional Viva rapid transit service hours
- Expand the Source Separated Organics program to Vaughan
- Expand the Household Hazardous Waste program to include florescent light bulbs and mercury switches
- Diversify the Region's water sources through the purchases from Peel
- Meet legislative responsibility to process approximately 132,000 court charges
- Implement energy saving initiatives with estimated savings of $170,000 annually
- Launch Employee Recognition and Wellness programs
- Provide social assistance to an average monthly caseload of 4,750 recipients, an increase of 3.3% from 2005
- With the launch of the Best Start program, provide approximately an additional 800 fee subsidies, representing an increase of 26%, bringing the total number of fee subsidies to 3,352
- Provide early intervention services to a monthly average of 1,066 children
- Administer 6,501 social housing units
- Undertake several financial studies, including development charge by-law review, capital asset management strategy, and long term debt strategy
- Provide funding support of $250,000 for five years for the Toronto Region Conservation Authority's Living City Centre at the Kortright Centre
- Enhance service delivery for Public Health programs through the addition of 21.5 employees
- Provide 250,272 EMS service hours, including the addition of one new ambulance and 6 paramedics to service growth
- Provide 84,680 long term care facility bed days and 102,640 community program client days
- Continue to implement the YRP 5-year staffing plan through the addition of 67 sworn officers and 35 civilian support staff

4.6 Assessment Growth

The 2006 budget includes a provision for assessment growth at 4.0%, which is equivalent to revenue growth of $22.7 million. Information from the Municipal Property Assessment Corporation (MPAC) indicates growth in taxing capacity of 3.9% as of November 2005. With year-end adjustments, it is anticipated that the final assessment growth will reach 4.0%.

4.7 Police Services

The 2006 budget includes a net increase of $12.5 million for police services, with a total 2006 net expenditure budget of $150.7 million for operating and capital. Areas of focus include crime prevention, response to ethno-cultural diversity, recognition of changing crime and policing trends, youth issues, and enhanced traffic safety initiatives. The 2006 Police Services budget includes the addition of 67 sworn officers and 35 civilian support staff to continue implementation of the 5-year staffing plan. The 2006 proposed staff complement is 1,634.0 FTEs.

As part of the Safer Communities program, York Regional Police received funding for an additional 100 officers, 35 retroactive (from October 2003 to March 2006) and 65 going forward (April 2006 to November 2007). The resulting funding was $1.4 million less than included in the preliminary 2006 budget. In order to offset this pressure, YRP have revised their budget in the areas of wage gapping for retirements and resignations, college tuition and paid duty revenue.

4.8 Gas Tax Revenues

The Region will be receiving gas tax revenues in 2006 from the Government of Canada and the Province of Ontario. The federal gas tax revenue can be used for specific capital purposes and debt repayment in any two of the following categories:

- Transit
- Water / Wastewater
- Solid Waste
- Energy Systems

The agreement for this program, being administered by the Association of Municipalities of Ontario (AMO) has been executed and the 2005 payment of $7.1 million has been received.

The provincial gas tax is intended to support public transportation programs, including operating and/or capital expenditures. This funding is being provided in order to promote increased transit ridership, and municipalities are required to report on achieving increased ridership. This program, governed by provincial/municipal agreement, is being administered by the Ministry of Transportation.

York Region's anticipated annual gas tax revenues to 2009 are outlined below.

York Region Gas Tax Revenues ($ millions)							
Source	2004	2005	Total 2005	2006	2007	2008	2009
Provincial	1.4	6.3	7.7*	9.1	11.3	11.3	tbd
Federal		7.1	7.1*	7.1	9.5	11.8	23.7
Total			**14.8***	**16.2**	**20.8**	**23.1**	**23.7+**
Excludes Martin/Layton Transit Deal – status uncertain							
* Allocated to capital							

The preliminary budget presented to Council on October 27 included gas tax revenues split evenly between operating and capital. At Finance and Administration Committee on December 1, a decision was made to apply 70% of the gas tax to operating expenditures and 30% to capital, based on the eligibility of the operating and capital expenditures under the two senior government programs. The impact of this adjustment was a reduction to the Regional tax levy by $3.2 million or 0.56%.

4.9 GTA Pooling

At the Finance and Administration Committee meeting of December 1, the 2006 pooling budget was amended to reflect a 3.0% increase from the 2005 capped amount of $84.2 million. This adjustment is equivalent to a $6.6 million or 1.2% decrease from the preliminary budget presented to Council on October 27.

The 2006 estimated requirement for GTA Pooling is calculated to be $90.1 million. Should other Provincial funding to the Region be withheld, as a result of the Region's cap on pooling, it may be necessary to fund any resulting 2006 shortfalls from the Tax Stabilization Reserve. Similarly, any potential additional increase in 2007 will result in further pressure on the tax levy.

4.10 Water & Wastewater

The firm of Hemson Consulting has undertaken a review of the adequacy of the Region's water and wastewater user rates and reserve fund contributions. The review has concluded that the user rates and reserves are not adequate to support future operating and capital expenditures, unless the user rates are adjusted, commencing in 2006.

The study recommends that the water user rate be increased by 2.5% per year and the wastewater user rate be increased by 10.0% per year for the next five years and 2.5% per year thereafter. The 2006 budget reflects these increases in user rates.

4.11 Relationship to Vision 2026

The 2006 budgets reflect the Vision 2026 Action Areas of *Being Fiscally Responsible* and *Being Accountable*. The principles of Vision 2026 are represented throughout the budget by the department's proposed business plans and in the delivery of their respective programs and services.

5. FINANCIAL IMPLICATIONS

5.1 Budget Revisions

The gross operating budget includes the water and wastewater budget. This budget is entirely funded through user rates and does not affect the tax levy. The draft 2006 business plans and budget presented to Council on October 27, 2005 represented a 4.6% increase. Following recommendations from Standing Committees and the Finance and Administration Committee amendments, the recommended net tax levy increase is 2.9% for 2006.

5.2 Regional Staff Complement

The proposed 2006 staff complement of 2,275.9 full time equivalents (FTEs) outlined in Attachment 4 support the various Regional programs and services. In addition, 1,634.0 FTEs support the operations of York Regional Police.

5.3 Debt Financing

Debt financing of up to $270,062,000 is projected for the 2006 Capital Program. Debt will be issued for terms up to 10 years. The forecast of debt requirements for specific capital projects are summarized in Attachment 3.

5.4 GTA Pooling

The 2006 budget for GTA Pooling payments has been reduced to $84.2 million, reflecting a 3.0% increase on the capped amount paid in 2005. As a result, the estimated amount required for GTA Pooling has decreased by $6.6 million or 1.2% from the budget submitted on October 27. This reduction is risk laden and may impact on other Regional revenues expected from the Province of Ontario in support of various cost-shared programs.

5.5 Preliminary Outlook for 2007 & 2008

The preliminary analysis of 2007 and 2008 Regional budget pressures, net of subsidies and other revenues, indicates increased net expenditure requirements of approximately $79 million and $74 million, respectively. These pressures will be partially offset by anticipated assessment growth of 3.5% [reduced from 4.0% in 2006]. This results in a tax levy increase forecast of approximately 9.5% in 2007 and 7.3% in 2008.

6. LOCAL MUNICIPAL IMPACT

The Region provides essential services to the residents and businesses in York Region. The challenge to meet growing demands for increasing and improving service delivery continues and is addressed throughout the goals and work objectives of the Region's various business units. The review of resource needs and ongoing search for options to address and mitigate budget pressures are important elements in the budget process.

7. CONCLUSION

The proposed 2006 York Region net tax levy budget is $607,541,000. This represents a 2.9% increase in the net regional tax levy after adjusting for assessment growth.

(The attachments referred to in this clause are attached to this report.)

Respectfully submitted,

December 13, 2005
Newmarket, Ontario

Michael Garrett
Chief Administrative Officer

Sandra Cartwright
Commissioner of Finance

(Report No. 3 of the Chief Administrative Officer and the Commissioner of Finance, was adopted, without amendment, by Regional Council at its meeting held on December 15, 2005.)

York Region

SUMMARY OF 2006 BUDGET SUBMISSION

($ 000's)	2005 BUDGET GROSS	2005 BUDGET NET	2006 SUBMISSION GROSS	2006 SUBMISSION NET	CHANGE GROSS	CHANGE NET	% CHANGE NET
Transit Services							
York Regional Transit	69,449	40,080	84,199	57,502	14,750	17,422	43.5%
Contribution to Capital	4,199	4,199	4,199	4,199	0	0	0.0%
VIVA Rapid Transit	16,991	13,570	33,925	17,149	16,934	3,579	26.4%
Other			500	500	500	500	n/a
Sub Total	**90,639**	**57,849**	**122,823**	**79,350**	**32,184**	**21,501**	**37.2%**
Transportation & Works (excl. Transit)							
Roads Transportation	27,585	23,789	36,617	28,724	9,032	4,935	20.7%
Contribution to Capital	31,500	31,500	33,500	33,500	2,000	2,000	6.3%
Solid Waste Management	25,582	17,749	30,599	23,302	5,017	5,553	31.3%
Water/Wastewater Services	141,065	0	168,112	0	27,047	0	n/a
Contribution to Capital	40,515	0	32,167	0	(8,348)	0	n/a
Sub Total	**266,247**	**73,038**	**300,995**	**85,526**	**34,748**	**12,488**	**17.1%**
Health Services							
Emergency Medical Services	29,366	21,323	30,936	22,865	1,570	1,542	7.2%
Contribution to Capital	725	725	725	725	0	0	0.0%
Long Term Care Services	26,428	8,137	27,152	8,445	724	308	3.8%
Public Health	39,921	12,503	42,659	11,739	2,738	(764)	(6.1)%
Contribution to Capital	0	0	0	0	0	0	n/a
Sub Total	**96,440**	**42,688**	**101,472**	**43,774**	**5,032**	**1,086**	**2.5%**
Community Services and Housing							
Social Assistance (excl. ODSP below)	58,617	19,096	60,723	20,032	2,106	936	4.9%
Contribution to Capital	200	200	200	200	0	0	n/a
Family and Children's Services	45,547	11,485	67,304	9,241	21,757	(2,244)	(19.5)%
Housing Services	47,321	30,974	48,710	31,957	1,389	983	3.2%
ODA	236	236	236	236	0	0	0.0%
Sub Total	**151,921**	**61,991**	**177,174**	**61,666**	**25,253**	**(325)**	**(0.5)%**
Planning and Economic Development	**6,002**	**4,306**	**6,274**	**4,485**	**272**	**179**	**4.2%**
Emergency Services	**1,395**	**1,393**	**1,449**	**1,449**	**54**	**56**	**4.0%**
Administrative Support							
Office of the C.A.O.	3,088	2,845	3,173	2,930	85	85	3.0%
Finance/IT	21,525	17,776	23,015	18,644	1,490	868	4.9%
Corporate Services	24,708	23,827	26,371	25,616	1,663	1,789	7.5%
Contribution to Capital	244	244	244	244	0	0	0.0%
Sub Total	**49,565**	**44,692**	**52,803**	**47,434**	**3,238**	**2,742**	**6.1%**
Chair & Council	**1,669**	**1,661**	**1,689**	**1,681**	**20**	**20**	**1.2%**
Financial/Administrative Items	**2,371**	**992**	**4,661**	**2,509**	**2,290**	**1,517**	**152.9%**
Recovery from T&W (User Rate)	0	(3,423)	0	(3,511)	0	(88)	2.6%
TOTAL REGIONAL OPERATING PROGRAMS	**666,249**	**285,187**	**769,339**	**324,363**	**103,090**	**39,176**	**13.7%**
Court Services	6,631	1,584	7,125	(72)	494	(1,656)	(104.5)%
Contribution to Capital	0	0	0	0	0	0	n/a
Sub Total	**6,631**	**1,584**	**7,125**	**(72)**	**494**	**(1,656)**	**(104.5)%**
Boards & Authorities							
Conservation Authorities	3,252	3,252	3,723	3,473	471	221	6.8%
GO Transit	5,600	2,700	13,800	2,700	8,200	0	0.0%
Hospital Capital Funding	7,312	7,312	7,312	7,312	0	0	0.0%
Property Assessment (MPAC)	11,683	11,683	12,268	12,268	585	585	5.0%
Sub Total	**27,847**	**24,947**	**37,103**	**25,753**	**9,256**	**806**	**3.2%**
GTA Pooling	**86,695**	**86,695**	**84,160**	**84,160**	**(2,535)**	**(2,535)**	**(2.9)%**
ODSP	**19,016**	**19,016**	**20,537**	**20,537**	**1,521**	**1,521**	**8.0%**
Police Services	154,983	146,841	168,942	158,591	13,959	11,750	8.0%
Contribution to Capital	3,845	3,845	5,549	5,549	1,704	1,704	44.3%
Sub Total	**158,828**	**150,686**	**174,491**	**164,140**	**15,663**	**13,454**	**8.9%**
TOTAL OPERATING BUDGET	**965,266**	**568,115**	**1,092,755**	**618,881**	**127,489**	**50,766**	**8.9%**
Less Assessment Growth				(22,725)		(22,725)	(4.0)%
TOTAL AFTER ASSESSMENT GROWTH	**965,266**	**568,115**	**1,092,755**	**596,156**	**127,489**	**28,041**	**4.9%**
Proposed Application of Gas Tax				(11,340)		(11,340)	(2.0)%
TOTAL AFTER PROPOSED REDUCTIONS				**584,816**		**16,701**	**2.9%**

2006 Business Plan and Budget
Capital Expenditures

($ 000's)	2005 APPROVED		2006 REQUESTED		CHANGE		% CHANGE
	GROSS	RESERVE (TAX LEVY)	GROSS	RESERVE (TAX LEVY)	GROSS	RESERVE (TAX LEVY)	RESERVE (TAX LEVY)
Transit							
York Regional Transit	18,943	4,199	29,903	4,200	10,960	1	0.0
Rapid Transit	69,153	0	62,002	0	(7,151)	0	n/a
Sub Total	**88,096**	**4,199**	**91,905**	**4,200**	**3,809**	**1**	**0.0**
Transportation and Works (excl. Transit)							
Roads Transportation	132,176	31,694	149,772	33,500	17,596	1,806	5.7
Solid Waste Management	2,200	0	1,275	0	(925)	0	n/a
Water Services	158,075	0	113,423	0	(44,652)	0	n/a
Wastewater Services	161,235	0	129,850	0	(31,385)	0	n/a
Sub Total	**453,686**	**31,694**	**394,320**	**33,500**	**(59,366)**	**1,806**	**5.7**
Health Services							
Emergency Medical Services	3,563	218	2,806	182	(757)	(36)	(16.5)
Long Term Care Services	383	0	0	0	(383)	0	n/a
Sub Total	**3,946**	**218**	**2,806**	**182**	**(1,140)**	**(36)**	**(16.5)**
Community Services and Housing							
Housing Services Division	8,408	0	5,239	0	(3,169)	0	n/a
Family and Children's Services	1,872	0	626	0	(1,246)	0	n/a
Sub Total	**10,280**	**0**	**5,865**	**0**	**(4,415)**	**0**	**n/a**
Corporate Services							
Property Services	12,041	244	3,810	244	(8,231)	0	0.0
Sub Total	**12,041**	**244**	**3,810**	**244**	**(8,231)**	**0**	**0.0**
Finance							
Information Technology	7,814	0	4,399	0	(3,415)	0	n/a
Sub Total	**7,814**	**0**	**4,399**	**0**	**(3,415)**	**0**	**n/a**
Miscellaneous Capital (Facilities)							
Social Assistance	200	200	200	200	0	0	n/a
Planning	0	0	120	0	120	0	n/a
Court Services	350	0	0	0	(350)	0	n/a
Sub Total	**550**	**200**	**320**	**200**	**(230)**	**0**	**n/a**
TOTAL REGIONAL CAPITAL PROGRAMS	**576,413**	**36,555**	**503,425**	**38,326**	**(69,573)**	**1,771**	**4.8**
Police Services	**7,167**	**3,845**	**12,861**	**5,549**	**5,694**	**1,704**	**44.3**
TOTAL CAPITAL BUDGET	**583,580**	**40,400**	**516,286**	**43,875**	**(63,879)**	**3,475**	**8.6**

2006 Business Plan and Budget

New Debt Financing Requirements

		New Debt Financing ($ 000)
Wastewater		
73720	YDSS Duffin Creek WPCP Expansion	3,979
74030	YDSS 16th Ave Trunk - Stone Mason to Woodbine	24,454
79740	Peel System Cost Shared Works	8,152
79870	YDSS Duffin Creek WPCP Optimization	7,860
	Sub Total	**44,445**
Water		
72140	Georgina WTP Phase1	1,350
73580	Toronto Cost Share - Post 98	15,595
73790	Peel Water Supply - Cost Shared Work	45,901
77300	Peel Feedermain-Peel To Maple	100
77390	Maple PD8 Pumping Station	8,747
		71,693
York Regional Transit		
80830	Conventional Bus Replacement	5,976
81580	Transit Vehicle Garages	4,002
82110	Conventional Bus Expansion	1,365
82120	Specialized Buses Expansion	254
82130	Specialized Buses Replacement	161
82150	Bus Loops And Bus Stops	321
82790	IT Computer System	5,190
83960	Hybrid Buses	1,687
		18,956
Rapid Transit		
81570	Property Acquisition	7,060
82760	Rapid Transit Vehicles	833
83550	YRTP Maintenance Facilities	21,107
83560	York Regional Rapid Transit Corp	2,426
99751	Viva Services - Minor Capital Improvements	833
99753	Yonge St. - Steeles to Highway 7 (BRT)	1,330
99754	Yonge St. - Highway 7 to Bernard (BRT)	1,720
99758	Highway 7 - Yonge to Markham Centre (BRT)	2,130
99761	Cornell Terminal	2,000
99762	North Yonge EA	770
99763	Additional Viva Buses	1,367
		41,576
Emergency Medical Services		
54390	Keswick EMS Station	800
54420	Queensville EMS Station	250
54490	Pefferlaw EMS Station	650
	Sub Total	**1,700**

2006 Business Plan and Budget
New Debt Financing Requirements

York Region

		New Debt Financing ($ 000)
Road Construction		
80610	Bathurst St. - King Rd. to Wellington St.	8,233
80620	Bathurst St. - Wellington St. to Mulock Dr.	2,390
80710	Markham Bypass- Ph3- Highway 7 to 16th Ave.	6,902
80720	Markham Bypass - Major MacKenzie Dr. to Highway 48	2,615
80750	Teston Rd. - Dufferin St. to Bathurst St.	4,947
81360	York/Peel Boundary Road Transportation Study	1,452
81880	Rouge River Bridge - East of Kennedy Rd.	1,175
82670	Vaughan Corporate Centre - Hwy. 400/Applewood Crossing	3,963
82680	Highway 404 crossing North of Hwy 7	1,060
83400	Birchmount at Hwy 407	535
83600	Woodbine Yard - Redevelopment	701
94200	9th Line - Highway 407 to 16th Ave	12,755
96780	Warden Ave. - Steeles Ave. to Highway 407	2,350
97010	Bloomington Rd. - Yonge St. to Bayview Ave.	1,005
97060	Dufferin St. - Steeles Ave. to Glen Shields	3,585
98340	19th Ave - Yonge St. to Leslie St.	8,515
98570	Langstaff Rd. - Highway 27 to Highway 50	1,375
98600	Major Mackenzie Dr. - Woodbine Ave. to Highway 48	6,079
98610	Teston Rd. - Bathurst St. to Pine Valley Dr.	6,542
98640	Major Mackenzie Dr. - Kennedy Rd. to Highway 48	1,881
98990	Warden Ave. - Highway 407 to Apple Creek	2,245
	Sub Total	**80,305**
Housing Services Division		
67903	Blue Willow Terrace	4,235
	Sub Total	**4,235**
Police		
26710	YRP Information Network	167
26540	Automated Palm Fingerprint Information System	2,000
29011	Network Security Upgrade	350
29012	Radio System Infrastructure Upgrade	1,134
29013	Investigative and Support Services Facility	3,501
	Sub Total	**7,152**
	TOTAL	**$270,062**

Attachment 4

2006 Business Plan and Budget

Permanent Staff Complement

York Region

	Staff Complement at Jan 1, 2006	Propopsed Staff Increase for 2006	Proposed Staff Complement at Dec 31, 2006
Regional Programs			
Transit Services			
Transit Services	102.3	1.3	103.6
Sub Total	**102.3**	**1.3**	**103.6**
Transportation & Works (excl. Transit)			
Roads Transportation	183.0	8.0	191.0
Water and Wastewater	134.0	8.0	142.0
Solid Waste Management	10.0	2.0	12.0
Sub Total	**327.0**	**18.0**	**345.0**
Health Services			
Emergency Medical Services	258.0	7.0	265.0
Long Term Care Services	268.1		268.1
Public Health	422.0	21.5	443.5
Sub Total	**948.1**	**28.5**	**976.6**
Community Services and Housing			
Social Assistance	119.0	2.0	121.0
Family and Children's Services	118.0	0.0	118.0
Housing and Residential Services	66.0	4.0	70.0
Business Services/Policy	96.5	0.0	96.5
Sub Total	**399.5**	**6.0**	**405.5**
Planning and Development Services	**65.0**	**5.0**	**70.0**
Emergency Services / 911	**17.0**	**0.0**	**17.0**
Administrative Support	**295.9**	**9.3**	**305.2**
Chair & Council	**3.0**	**0.0**	**3.0**
Total Regional Programs	**2,157.8**	**68.1**	**2,225.9**
Court Services	**44.0**	**6.0**	**50.0**
Police	**1,532.0**	**102.0**	**1,634.0**
Grand Total	**3,733.8**	**176.1**	**3,909.9**